



# WORLD NEWS

## EUROPE

### Yeltsin wins key backer for Kiriyenko

By John Thornhill  
in Moscow

President Boris Yeltsin yesterday claimed a breakthrough in his campaign to have Sergei Kiriyenko approved as prime minister after securing the support of the influential Communist speaker of the lower house of parliament.

After meeting Mr Yeltsin yesterday, Gennady Seleznyev urged his colleagues in the Duma to vote for Mr Kiriyenko on Friday, warning that continued resis-

tance to his candidacy could result in the marginalisation of Russia's legislature.

"The Duma's fate is 1,000 times more important to me than the fate of Kiriyenko," Mr Seleznyev said. "We must support Kiriyenko's candidacy."

As a former editor of the Pravda newspaper, Mr Seleznyev carries great weight within the Communist faction, which has until now been vehemently opposed to Mr Kiriyenko's nomination. But the Communist party appears reluctant to force

the dissolution of parliament that would automatically result if the Duma rejected Mr Yeltsin's prime ministerial nominee three times.

Mr Seleznyev's volte-face suggests the tide of parliamentary opinion may finally be turning in Mr Kiriyenko's favour after his initial rejection in a vote last Friday.

But passions are still running high after Mr Yeltsin's shock decision last month to sack Victor Chernomyrdin as prime minister and install a politically unknown nominee in his place.

The majority of the parliamentarians yesterday signed a statement urging Mr Yeltsin to reconsider his move. They warned that dissolution of the Duma would plunge the country into political chaos.

The statement said: "Having sacked the government of Victor Chernomyrdin, President Boris Yeltsin is under threat of dissolution - proposing a little known candidate as head of the government who does not have significant support of the influential economic and

political forces in Russia or serious experience of practical work."

In an attempt to appease his opponents, Mr Kiriyenko promised that if confirmed in his post he would regularly consult the speakers of both houses of parliament about all important decisions concerning industrial, social and budgetary policy.

He also attacked the work of the interior ministry, saying he would ensure a higher level of professionalism and promised he would not stand again for the presidency in 2000.

Russian survey, separate section

### Turkey claims 'victory' over PKK

By Kelly Cuthbert in Ankara

The Turkish government says it has virtually won its 14-month fight against the separatist Kurdistan Workers' party (PKK), after it captures this week of a former Kurdish rebel commander in a secret operation in northern Iraq.

Semdin Sakik, nicknamed "Ringless Zeid" after losing a thumb while firing a rocket, was considered the PKK's second highest ranking commander and until recently led rebel forces inside Turkey.

He had been hunted for years by government forces, who blamed him for leading a series of attacks, including a 1993 PKK assault on unarmed soldiers which left 37 dead.

Analysts said the arrest of Mr Sakik, who defected from the PKK last month, highlighted the internal strife crippling the guerrilla organisation.

The PKK has been marginalised by Turkish forces, who in recent years have staged frequent large-scale assaults both in south-eastern Turkey as well as over the border in northern Iraq.

Isolated clashes continue, however, most recently in the Mediterranean tourist province of Antalya, located outside the main centre of PKK activity.

During his interrogation, Mr Sakik reportedly said the rebels had been planning attacks against the tourism sector, which brought in over \$7bn last year.

With the PKK insurgency now limited to what one official termed a "manageable level of violence", military leaders are urging the government to begin repairing the damage to the infrastructure and economy of the south-eastern Turkish provinces, the scene of the conflict.

An estimated 29,000 people have lost their lives in the war and tens of thousands have lost their homes and livelihood.

Last month Mr Sakik surrendered to an Iraqi Kurdish faction, the Kurdistan Democratic Party (KDP), which is co-operating with Turkish forces to root out the PKK in northern Iraq.

The Turkish operation to capture Mr Sakik was mounted in secrecy - government officials acknowledged they were not informed before the capture - after the KDP refused to turn over Mr Sakik, reportedly out of concern this would trigger more violence.

Newspapers quoted officials as saying the guerrilla leader would be prosecuted for treason or separatism, both punishable by death.

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### Spotlight on Basques after Ulster accord

By David White in Madrid

The political agreement over Northern Ireland has rekindled a heated debate in Spain on whether there is room for negotiation in the Basque country, western Europe's other main focus of terrorist violence.

Tony Blair, British prime minister, on holiday in southern Spain following last Friday's historic deal in Belfast, had to fend off reporters' questions about a possible precedent for the Basques.

Fully briefed about the Spanish government's sensitivity on the matter, he declined to voice an opinion. They were different situations and different countries. He thought the Spanish were quite capable of sorting out their problem by themselves.

The issue of whether or not to consider talks with Herri Batasuna, political wing of the illegal Eta organisation and the Basque counterpart of Sinn Fein, split Spanish parties into two camps.

Both the ruling centreright Popular party and the opposition Socialists are firmly against negotiating in current circumstances. But the other main parties represented in the Basque region, from Communists to moderate Basque nationalists.

There are, nonetheless, some distinct similarities. In both regions the present phase of violence has lasted almost 30 years. The IRA and Eta are both nationalist



A bus burns after being set alight by radical Basque youths in the northern Basque town of San Sebastian. Street vandalism has been a common phenomenon in the Basque provinces, where the separatist group Eta is fighting for an independent state. Inset: A hooded supporter of Eta gestures during an election rally in San Sebastian for Herri Batasuna. AP

organisations which have survived a transition between generations, unlike other recent European terrorist phenomena, such as Germany's Red Army Faction.

Joaquin Almunia, Socialist leader, also rejected comparisons with Northern Ireland, describing the Basque extremists as a "fanatical minority".

They argue that Eta, despite its demand for a negotiated settlement, has shown no genuine interest in peace.

The organisation has recently focused its attacks on Popular party members, killing four of its local councillors since last summer.

Officials say that Eta is trying to "Ulsterise" the region by using terrorist attacks and street violence to create a civil confrontation.

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### Spain's 'black money' looks for a white knight

Holders of undeclared fortunes are looking for ways to legitimise their cash ahead of the peseta's demise. David White reports

**W**hile in a lottery in Spain and you may well receive a discreet approach from someone willing to pay more than the winnings in exchange for the lucky ticket.

A confidence trick? No, just a Spanish practice, which anecdotal evidence suggests has been on the rise as holders of "black money" look for ways of legitimising some of their undeclared fortunes ahead of the European single currency.

The state lottery office said it knew nothing about this practice. "We just pay the right amount to the person who brings the winning ticket," it said.

But the lottery play is common enough for the government to have toyed with the idea of taxing winnings in order to stop it.

And in regions such as Valencia, where the underground economy is notorious, there are signs that people are becoming increasingly fidgety about large cash savings in pesetas, a currency which will become obsolete just over four years from now with the introduction of the euro.

As the countdown for the peseta's demise begins, the power of "black money" is

coming to the surface. It is one of the factors behind a recovery in sales of land and property, always one of the main sources and main refuge of undeclared income.

By definition, undeclared funds are practically impossible to measure, but it is widely thought that there may be Pta2,000bn-Pta4,000bn (\$18bn-\$25bn) sloshing around in cash on the hidden side of Spain's economy.

Jorge Hay, a general manager at the SGBI group and a leading expert on the transition to the single currency, thought this was quite plausible.

"You just have to look at the amount of money that's in Pta10,000 notes," he said. This top banknote denomination makes up just over half the total of pesetas in circulation, according to Bank of Spain statistics - Pta4,684bn (\$30bn) worth at the end of last year.

"You don't see it in the streets. Nobody uses it. It is assumed to be held as black money."

Spain is among the European Union countries with the biggest underground economy, alongside other southern members.

The difficulty of measuring the phenomenon was

proceeds of drug trafficking, cigarette smuggling, terrorist extortion and organised crime.

A special unit attached to the Bank of Spain, known as the "executive service", brings together a team of central bank staff, tax inspectors and police investigating the laundering of illegal funds, mainly by collating information from banks about suspicious operations.

Spain is understood to be currently the subject of an examination by the Organisation for Economic Co-operation and Development's Financial Action Task Force, the 26-member body set up to strengthen co-operation against money laundering.

A government supervisory official said European Union countries had to act together, since money could easily be transported through today's open internal borders.

"If there are special measures or exceptional identification requirements in one state and not another, it is logical to think this money will go to a country that does not apply the system."

Experts point out that holders of "black" money

have ample time to change their pesetas little by little into other currencies such as dollars or Swiss francs, without waiting for the change-

over to euro notes and coins in the first half of 2002.

They have to steer past the controls, however. Banks are obliged to ask identification for currency exchanges over Pta500,000. For small exchange bureaux, not subject to the same internal supervision as banks, the limit for anonymity is Pta10,000.

Identification is also required for other operations, such as changing big banknotes for smaller denominations, if the sum exceeds Pta10m. And transactions of over Pta10m made in cash, or by people holding residence in a tax haven, have to be reported on a monthly basis, along with other movements judged "unusual".

Tight information requirements are also set for castors, jewellers and dealers in art, antiques, stamps and coins - favourite channels for "black" wealth.

Ministers have made clear that the government will not turn a blind eye by granting a tax amnesty to ease the conversion into euros. Officials say special measures to trap offenders are not ruled out, although hard to enforce.

And Mr Hay at BCI questioned whether a crackdown would be in the government's interests. "They want the process to go smoothly. It would be very untidy."

### VW challenges record fine by Brussels

By Emma Tucker  
in Brussels

Volkswagen, the German carmaker, has launched a counter-attack against the European Commission with a legal challenge against record fines imposed on the company in January.

In a suit filed to the European Court of First Instance (CFI) just before the Easter weekend, VW denies that its Italian dealers adopted anti-competitive sales practices and argues that the Commission did not have the right to fine the

Commission conducted its case it could annul the decision altogether.

It did this recently in a case involving a FVC cartel, the participants of which had been heavily fined by the Commission.

Otherwise, the CFI could reduce the level of the fine.

The Commission said yesterday it was confident its decision was correct.

It is not too late to ask for the decision to be suspended, but VW would have to prove that the fine, if paid now, would cause lasting damage.

As the fine could always be paid back after the court case, it would struggle to win this argument.

During its investigation into VW's sales practices in Italy, the Commission uncovered evidence that VW was ordering its dealers not to sell outside their allocated territory.

This behaviour contravened the terms of a special

agreement between the Commission and the car industry that grants car manufacturers exemption from certain anti-trust rules. In particular, it allows them exclusive distribution rights.

However, the special status was granted only on condition that dealers be allowed to sell vehicles to customers from outside their allotted territory.

In the Volkswagen case, Italian dealers turned away customers from Austria who had crossed the border in search of more attractive prices.

### NEWS DIGEST

#### HAVEL CRITICALLY ILL ON VACATION

#### Czech president faces emergency operation

Vaclav Havel, president of the Czech Republic, has fallen critically ill during a vacation in Austria and will undergo an emergency operation. Mr Havel, 61, was rushed to the Innsbruck University Clinic yesterday suffering from a suspected perforated colon.

"Havel is in a very serious condition," said Professor Ernst Bodner, chairman of the hospital's surgery department. "He is critically ill and must be operated on as an emergency measure." Dr Ida Kotik, Mr Havel's personal physician, was travelling to Austria to tend his patient.

Mr Havel has been hospitalised on several occasions in the past 18 months. In December 1996, he had one-third of his right lung and a malignant tumour removed during surgery for lung cancer. During that treatment, doctors had to perform a tracheotomy to help him breathe.

Mr Havel had throat surgery in February to correct problems resulting from the tracheotomy. Havel also spent two weeks in hospital last November with pneumonia. AP, Prague

#### ITALIAN CORRUPTION

#### Officer charged with extortion

One of Italy's most decorated paramilitary police officers was arrested yesterday on charges of extortion after allegations that he pocketed thousands of dollars for helping secure the release of a kidnapped businessman.

Francesco Delfino, national head of the Carabinieri police schools, is suspected of taking part of the money which the family of Giuseppe Sofianini paid him to find a go-between to negotiate the entrepreneur's release.

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JAPAN

## EUROPE

## Schröder revels in Kohl's troubles

By Ralph Atkins in Bonn and  
Frederick Stossman in Berlin

Rarely downbeat, Gerhard Schröder is likely to be particularly ebullient when he is confirmed this Friday as the German opposition Social Democrats' candidate for chancellor in September's federal election.

While Mr Schröder knows that his coronation at a Leipzig rally will be overwhelming (there is no opponent), he is enjoying the sight of the Bonn governing coalition buckling.

For Chancellor Helmut Kohl, the Easter parliamentary recess has been interrupted by spats over policies and personalities which, individually, may be controllable but collectively add to the difficulties facing his centre-right coalition of Christian Democrats, the Bavarian Christian Social Union (CSU) and the liberal Free Democrat party. Mr Kohl is struggling to hold back a widespread feeling that his supporters' solidarity is eroding ahead of a fundamental political realignment this autumn.

Polls suggest Mr Schröder's SPD is consolidating its support, increasing the likelihood that it will unseat Mr Kohl either in coalition with the Greens or as part of a "grand coalition" with a rump Christian Democratic party. According to Forsa, the polling organisation, Mr Schröder's pragmatic left policies and claim on Germany's "new political centre" are winning over undecided voters who at the same stage in previous elections have tended towards Mr Kohl's CDU.

A month after Mr Schröder's triumphant re-election as prime minister of Lower

Saxony and five months ahead of the federal election, the SPD has a 10 percentage point advantage in national polls. The CDU's plight is particularly pronounced in eastern Germany, which Mr Kohl united with the west in 1990. Less than two weeks before state elections in Saxony-Anhalt on April 26, support for Mr Kohl's party has fallen to 24 per cent in the east as a whole – the same as the Party of Democratic Socialism, the successor to East Germany's communists. In the 1994 federal election, the CDU took 38.5 per cent.

The CDU is suffering from a perception in the east that it is too western-oriented and from its simplistic use of the fear of communism to bash the SPD, which is in minority government in Saxony-Anhalt thanks to "tolerance" from the PDS. Easterners' feelings about their recent past have proved more complex than Bonn election tacticians have realised.

A bad result for the CDU in Saxony-Anhalt would not only mean more favourable headlines for Mr Schröder. It would indicate a further erosion of the Christian Democrats' national standing and

But if the coalition felt the time was right to rally together, it has been hardly obvious in the past few days. First, there was an acrimonious and avoidable row over a draft election programme published by Wolfgang Schäuble, the CDU parliamentary leader nominated by Mr Kohl as his desired successor.

A proposal to increase energy taxes not only took the sting out of any onslaught against similar, albeit more drastic, ideas



Election protagonists from left: Edmund Stoiber, Theo Waigel, Wolfgang Schäuble, Helmut Kohl and below, Gerhard Schröder. Reuters

hosted by the Greens. The proposal incensed Bavaria's CSU, which objected fiercely to the idea and denied emphatically Mr Schäuble's claim that he was only building on past joint statements.

After a week of bickering, Mr Kohl and Theo Waigel, Bonn finance minister and CSU leader, issued a joint statement backing energy tax reform only within the context of the European Union – essentially what Mr Schäuble had advocated.

The squabbling meant the impact of the carefully drafted programme, which signalled important departures for the CDU, was lost. There were personal as

well as political rifts. The CSU took exception to Mr Schäuble's alleged presumption in playing the role of Mr Kohl's "crown prince".

Ingo Friedrich, deputy CSU chairman, insisted when it came to choosing successors to Mr Kohl that his party would have a crucial say.

Then Edmund Stoiber, the independent-minded CSU prime minister of Bavaria, lobbed a pot-shot at the FDP, junior member of the Bonn coalition.

By calling for the creation of a European affairs minister, answerable directly to the chancellor, Mr Stoiber once again slighted Klaus Kinkel, Germany's FDP for-

sign minister, who is often at odds with Mr Stoiber. Mr Kinkel retorted with a curt warning that Europe was "too precious for Germany to be buried by election managers".

The FDP yesterday accused the CSU of being fixated only on Bavaria's state elections on September 13.

But Mr Stoiber may have been taking a wider view by recognising the federal election on September 27 might usher in a new political order. A Bonn coalition of Social Democrats and Greens would be unique in German history. The Christian Democrats and the CSU

would be thrown into opposition, along with the Free Democrats, traditional "king makers" in Bonn coalition.

Worse, perhaps, from the CSU's point of view, a "grand coalition" of Christian Democrats and Social Democrats would marginalise Bavaria's influence in federal politics. Mr Kohl has repeatedly insisted he would not be part of any grand coalition; the CSU's Mr Waigel warned over Easter that such a move would be "collective political suicide" for the CDU/CSU. But coalition leaders over the past weeks have scarcely been more constructive.

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Prague moves to ease bank's loan problem

By Robert Anderson in Prague

The Czech cabinet yesterday shored up its banking privatisation programme by guaranteeing to Czechoslovakia Obchodni Banka (CSOB) that it would cover almost Sk15.6bn (\$445m) of loans that Slovakia refuses to recognise.

The loans – and Slovakia's stakes in CSOB and Komersni Banka, the biggest Czech bank – have become entangled in the bitter row over the division of assets of the former Czechoslovakia.

After the country split in 1993, Slovakia, whose central bank owns 24 per cent of CSOB, took over Sk15.6bn of its non-performing loans and guarantees to communist-era trade companies for exports to developing countries.

However, in 1995, Slovenska Inskasni, the Slovak finance ministry's debt collection unit, told CSOB it

was unable to make further instalments. As state relations worsened, the Slovak government insisted it had not been given proof of its full liabilities.

In

April

1997

CSOB

declared the debt due – now estimated with interest at Sk15.6bn – and filed suit in the International Court for Settlement of Investment Disputes in Washington.

The Slovak government

budget is not a self-service supermarket,"

Sergej Kozlik,

deputy prime minister, said last week.

The arbitration is unlikely

to finish before 2000 and the bank has begun to put aside reserves in case it is unsuccessful.

Now it has received a guarantee from the Czech cabinet for 90 per cent of this debt, it is likely to reduce these.

CSOB says Slovakia is more willing to discuss the issue and hopes it can be resolved simultaneously with the question of the future of the large Slovak state.

CSOB, which is 66 per cent owned by the Czech state, is seen as the easiest of the three big state banks to privatise because of its otherwise healthy loan portfolio.

Schroders, the UK merchant bank advising the government on CSOB's privatisation, will discuss with the Slovak central bank whether it wants to sell its shares at the same time.

The European Bank for Reconstruction and Development is believed to be interested in the possibility of buying the Slovak stake in order to assist the privatisation.

The privatisation advisers are due to report to the government this month but no sale will begin until a new government is elected in June.

The Social Democrats, who are leading in opinion polls, agree with privatisation but will want to set their own conditions for the sales.

Prodi hopes budget will dispel Emu doubts

By James Boff in Rome

Italy's lightning sprint to qualify for the single European currency should enter the home straight today when Romano Prodi, the Italian prime minister, spells out plans for his next budget to senior politicians.

In a final move to dispel doubts about the country's fitness to join Emu, Mr Prodi is hoping to get firm backing from political allies for a financial package that would reduce Italy's budget deficit from 2.7 per cent to 1 per cent of gross domestic product over the next three years.

The outline budget – known in Italian as the DPEF – is to be published on Friday, two weeks before a European Union summit that determines which countries become founder members of the new Euro.

Mr Prodi believes publication of the details ahead of schedule will underpin claims that recent adjustment of Italy's public

finances is sustainable. Mr Prodi will explore today whether the DPEF might even pass some legislative hurdles before the summit.

Senior treasury officials said yesterday that the budget for 1999 would tighten public finances by some L18,500m (7.5bn) or 0.7 per cent of GDP – the smallest dose of fiscal retrenchment Italy has seen in recent years.

After a succession of finance bills that has significantly raised the tax burden to get Italy into Emu, next year's budget will contain no increase in taxation. Indeed, the government is to return to the public some 60 per cent of a one-off Euro-tax that was levied in 1997 to achieve the Maastricht criteria.

Nearly all of the fiscal tightening will come in the form of public spending cuts. The focus will probably fall on the state-owned railways, the postal service and local government. But final details will only emerge in

Bosnian Serb detainees deny atrocity charges

Two Bosnian Serb former prison camp commanders yesterday pleaded not guilty to charges of responsibility for atrocities against Moslems and Croats held at the Serb-run Omarska camp during the Bosnian war, reports Reuters in The Hague.

Miroslav Kvočka, 41, and Mladen Radic, 45, who gave themselves up to Nato-led peacekeepers in Bosnia last Wednesday, were appearing before a preliminary hearing of the United Nations criminal tribunal for former Yugoslavia.

Mr Kvočka and Mr Radic were indicted in 1995 for crimes against civilian prisoners at Omarska detention camp, near Prijedor in north-western Bosnia, where Moslems and Croats were rounded up and some were allegedly tortured and killed.

The two are among 19 Serbs charged with atrocities at Omarska, where more than 3,000 Croats and Moslems, many of them from the local elite, were held between May and August 1992.

Mr Kvočka and Mr Radic each face three counts of crimes against humanity, four counts of violations of the laws or customs of war and four counts of grave breaches of the Geneva Convention in their capacity as superiors in the camp. In addition Mr Radic is indicted

in the autumn when the budget is tabled in parliament. In the meantime, treasury officials believe two factors will help ensure that Italy remains on course to reach its stated goal of getting its overall debt down to 100 per cent of GDP by 2003 from the current 121 per cent.

The cost of debt servicing is expected to fall as Italian interest rates come down to German levels ahead of monetary union. Italian 3-month rates are still around 1.6 percentage points above German rates. A treasury official said yesterday the DPEF would make "conservative estimates" about the impact of lower rates on the debt burden.

The DPEF is also expected to formalise plans to raise L120,000m by selling the fourth tranche of state shares in Eni, the oil and gas giant. This would bring down the government's holding in Eni from 51 per cent to 36 per cent, the proceeds going towards debt stock reduction.

Nearly all of the fiscal tightening will come in the form of public spending cuts. The focus will probably fall on the state-owned railways, the postal service and local government. But final details will only emerge in

for repeatedly raping a female detainee.

Earlier this week, the wife of Radovan Karadžić, the former Bosnian Serb leader, denied that her husband was about to give himself up to trial by the UN tribunal. Western diplomats had said that Mr Karadžić was negotiating

the terms of his surrender and could be in custody in weeks. If Mr Karadžić was to go on trial on charges of genocide and crimes against humanity, he could incriminate senior figures in Belgrade, including Slobodan Milošević.

Volker Rühe, Germany defence minister, inspecting German troops with the Nato-led force outside Sarajevo yesterday. Reuters

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## ASIA-PACIFIC

## Crucial talks to start on Jakarta debt

By Gwen Robinson in Jakarta

International bankers will hold talks in New York today with officials of the International Monetary Fund and senior Indonesian delegation to discuss proposals for dealing with Jakarta's huge private offshore debt.

The talks are regarded as crucial to efforts to overhaul Indonesia's battered economy and follow the IMF's agreement last week to include the private debt issue in negotiations over a \$4bn rescue package.

Agreement on a debt resolution scheme could provide a badly needed boost to the Indonesian rupiah, which fell more than 70 per cent against the US dollar to a low of Rp17,000 in January before regaining ground.

Since last week, when Indonesia finalised its economic reform agreement with the IMF, the rupiah has traded slightly higher against the dollar, closing at Rp7,650 yesterday.

The private debt issue was excluded from two earlier rounds of IMF negotiations, an omission that analysts say led to the failure of previous economic reform agreements. Indonesian borrowers, facing rising foreign debt repayments, either stopped servicing their debts or borrowed rupiah from domestic banks.

This in turn fuelled inflation and put further downward pressure on the rupiah. At the end of last year, off-

**Agreement with international bankers could give a badly needed boost to the rupiah**

shore private sector debt stood at \$72bn, rising to about \$78bn last month, according to Indonesian central bank estimates.

Economists estimate the debt-to-equity ratio of listed Indonesian companies at 800 per cent. But members of the committee of 13 banks representing international lenders say it could be higher.

Until recently, the IMF insisted that private debt was a matter strictly between borrowers and lenders, despite calls from international banks and Indonesian borrowers for assistance in debt rescheduling. The Fund feared Indonesian government involvement would lead to nationalisation of part of the debt and the use of IMF funds to bail out troubled companies.

IMF officials said last week the Fund was reluctant to become involved in the private debt problem, but had stepped in because the rupiah's slide had added a "public dimension" to the issue.

Analysts say a comprehensive debt restructuring agreement is an essential prerequisite for restoring confidence and liquidity in Indonesia. The central proposal on the negotiating table in New York is a scheme similar to that used in the Mexican debt crisis in the 1980s.

Under the proposal, the Indonesian government would assume the foreign exchange risk, initially of interest repayments on the private debt. The debtors would pay the government in rupiah, at favourable exchange rates, possibly set at 6,000 to the dollar.

In exchange, international lenders would be asked to roll over their Indonesian loans by three to four years. The IMF has signalled it would support such a scheme.

The main questions involve the extent of the risk the Indonesian government would take on, and the complex nature of the debt overhang, which includes syndicated loans, commercial paper owed to thousands of investors, and off balance sheet forward swap obligations that are likely to add billions of dollars to the debt level.

The negotiators are under pressure to reach broad agreement by next Monday, when the IMF's executive board is expected to approve last week's economic reform package.

GROUP OF SEVEN POLITICIANS IN WASHINGTON TODAY ARE KEEN TO AVOID FRESH WORRIES IN SOUTH-EAST ASIA

## G7 likely to speak up for stronger yen

By Simon Kuper in London and Gillian Tett in Tokyo

When the Group of Seven meets in Washington today, currency investors will think back a year.

In the same city last April, the G7 meeting orchestrated a dramatic rise in the yen. This year it may try something similar. Japan is expected to persuade the group to express support for its currency, and on dollar/yen the market seldom bucks politicians.

In Washington last year, the G7 issued a statement warning against "significant deviations from fundamental" in exchange rates. Japanese and German officials then talked tough against the dollar, and within a fortnight the yen had soared Y15 against the US currency.

Later, however, it gave back all those gains, and the yen started today marginally weaker than it was before last year's G7. It closed in London last night at Y128.4 to the dollar.

But it has had a turbulent start. On Thursday and Good Friday, the Bank of Japan is believed to have bought yen and sold dollars worth up to \$12bn in the market. Perhaps more significantly, Robert Rubin, US

treasury secretary, said he welcomed Japan's intervention. He "shared the concern expressed by the Japanese prime minister [Ryuizaku Hashimoto] about recent weakness in the yen". Mr Rubin also welcomed Japan's latest fiscal stimulus package, after weeks in which the US had said Tokyo had done too little to drag its economy out of the trend, thanks to the weak euro.

Mr Rubin's backing for the yen surprised investors, and helped the currency gain Y4 against the dollar. Usually Mr Rubin says he "supports a strong dollar". In addition, his 26 years at Goldman Sachs taught him that central banks should stay out of markets.

His support for Japan's stimulus package was therefore crucial: Mr Rubin believes that economic fundamentals drive exchange rates, and if he thinks that Japan's fundamentals are improving, then his support for the yen follows.

Yesterday he said the G7 would focus on the stimulus package, and said a strong dollar was in the "long-term interests" of the US economy. That remark was less positive for the currency than his usual mantra.

Many foreign exchange

strategists believe that Mr Rubin's change of tack on currencies may presage his support for a "strong G7 statement" on the yen.

The puzzle is why the G7 should seek a stronger yen in the first place. The Japanese economy appears to be sliding into recession. Only its exports are bucking the trend, thanks to the weak euro.

However, Tokyo and Washington believe that a weaker yen would be bad for Japan's Asian neighbours, bad for the US, and possibly even bad for Japan itself.

Joe Prendergast, head of foreign exchange research at Credit Suisse First Boston in London, said the G7 was desperate to prevent a new outbreak of contagion in the crisis-hit economies of south-east Asia. Countries in the region send a large share of their exports to Japan. Were the yen to fall, they would have to devalue in order to keep their products competitive. If a decline in the yen persuaded China to devalue its yuan, that would start a new wave of Asian devaluations.

Furthermore, the weak yen is hurting the US. Japan revealed on Monday that its current account surplus nearly doubled to Y1,650bn in February. The US current account deficit is growing in step, as the weak yen makes Japanese products more attractive to Americans, and as US exports to stricken Asia dry up.

Japan is not the only country to benefit from the weak yen. The US current account deficit is growing in step, as the weak yen makes Japanese products more attractive to Americans, and as US exports to stricken Asia dry up.

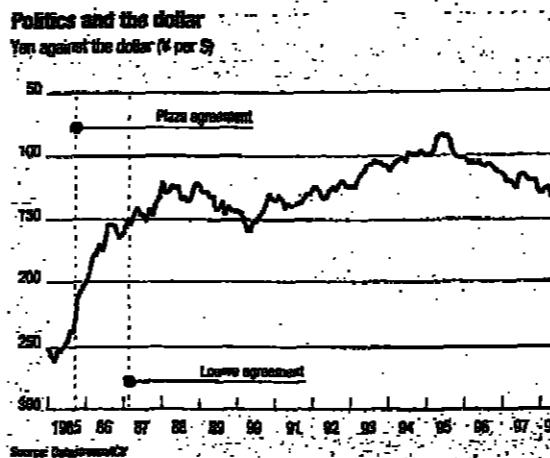
Recent data have indicated that the US economy is starting to slow. If that is the case, then Mr Rubin may soon begin worrying about his country's exporters. Detroit carmakers have long been complaining about cheap Japanese imports.

Japan is not the only country to benefit from the weak yen. The US current account deficit is growing in step, as the weak yen makes Japanese products more attractive to Americans, and as US exports to stricken Asia dry up.

Mr Prendergast warns that Tokyo probably wants the yen to stabilise around current levels, rather than to rise. The central bank's intervention appears to have been a warning to markets that dollar/yen is not a one-way bet, rather than a determined effort to fight market forces for months to come. Most investment banks are advising their customers that the yen has far to fall. But the G7 will want to persuade them to go slowly.

### Politics and the dollar

Yen against the dollar (Yen per \$)



## Japan finance minister hits out at IMF

By Paul Abrahams in Tokyo

Hikaru Matsunaga, Japan's finance minister, yesterday criticised the International Monetary Fund's evaluation of the Japanese economy.

He said the Fund had not taken on board Tokyo's measures totalling Y30,000bn (\$231.7bn) to stabilise its financial system, and that Robert Rubin, US treasury secretary, and Lawrence Summers, deputy treasury secretary, who have been among the foremost critics, did not have a correct understanding of the country's tax system.

Mr Matsunaga's remarks reflect increasing irritation in Tokyo at growing overseas critics of the government's handling of the economy. The US and Europe have said a deep recession and deflationary cycle in Japan could have dire consequences for Asia and the global economy.

Earlier this week, the IMF predicted Japan's economy would achieve zero growth this year, partly because of the financial system weaknesses. The forecast was probably optimistic, the IMF said, and came despite a Y16,000bn economic stimulus package which was

partly unveiled this month.

Mr Matsunaga will explain his government's position today in Washington at a meeting of finance ministers and central bank governors from the Group of Seven industrialised nations. Earlier this week, there were indications he would not attend the meeting, but would stay in Tokyo to explain economic policy to a critical parliament.

Mr Matsunaga said he was convinced the economy would achieve the government's growth target of 1.9 per cent this fiscal year. He hoped to meet Mr Rubin to explain Japan's tax system. The US has been pressing for reform of the tax system.

The state of the Japanese economy was underlined yesterday by data showing the last financial year was the worst since the second world war for corporate bankruptcies in Japan.

Tighter lending by banks and lacklustre consumer demand meant over 17,490 companies went under during the period. Telkoku Databank, the leading credit research agency, said combined liabilities of companies declaring bankruptcy increased 36 per cent to Y14,520bn.

## Man who can share credit for Ramos' reforms faces uphill fight for his job

Big business may be suspicious of Jose de Venecia, but he is thought likely to sustain the free-market changes that have occurred in the Philippines. Justin Marozzi reports

In a Philippines election, God is invoked at every turn. Yet even with the endorsement of the powerful Jesus is Lord Movement, Jose de Venecia faces a tough fight in the battle to succeed President Fidel Ramos in elections next month.

"The best thing we can do is repent, go to confession, search our conscience and our souls for the Lord," he says. "I especially need God's strength and wisdom at this time."

Mr de Venecia, speaker of the House of Representatives, is the candidate of the ruling administration. But there is little to divide him from his rivals, according to observers in the business community.

Recent polls show Joseph "Erap" Estrada, the former movie actor turned populist vice-president, leading with a commanding 22 per cent voter support.

Mr de Venecia and Alfredo Lim, the mayor of Manila, nicknamed "Dirty Harry" because of his hands-on approach to fighting crime, are both running second on 14 per cent.

As president, he would consolidate and deepen the economic reforms started by President Ramos, Mr de Venecia adds.

He can already take much of the credit for them, having been instrumental in bringing together fractious political parties into a "rainbow coalition" that subsequently

quently approved a wave of controversial economic reforms supported by the IMF.

"A de Venecia presidency would concentrate on leading our people to make three strategic jumps," Mr de Venecia declares.

"First, from the carabao [water buffalo] and plough to total agricultural modernisation; second, to complete the jump from an agricultural to an industrial age; last, to move into the information technology age of the 21st century."

This strategy might seem optimistic in a country where more than a third of the population live below the poverty line. But Mr de Venecia has a deserved reputation for his ability to get things done.

Despite his weak performance in the polls, he can now take the lead heart from Mr Ramos' endorsement. This confers the formidable advantage of government financial and logistical support.

Mr de Venecia reckons this endorsement translates into an extra 12-15 per cent

of the vote. Many institutions, including the powerful Roman Catholic church, the opposition and the business community, fear the administration could resort to widespread vote-rigging to get its man elected.

Big business has also recouped at the presidential endorsement, noting the allegations of corruption that have accompanied Mr de Venecia's time in government office.

He was linked last year to a multi-billion peso land reclamation fraud and, as House speaker, has presided over a meteoric rise in congressional allowances, which opponents say buy political loyalties.

Mr de Venecia dismisses all these charges, emphasising he was cleared of any wrong-doing in the original land reclamation case and has never been convicted of any illegal act. The accusations by his political opponents that he is a "trap" (a traditional, that is corrupt, politician) are equally false, he contends.

He modestly lays claim to all the "visionary legislation" of the Ramos era. "To get these things done, you have to wheel and deal - but not in a negative sense. It's real diplomacy and real political skills."

A traditional politician, he says, "is lazy, has mistresses and a private army, doesn't attend congressional sessions and just looks after his own interests."

"I'm in the complete opposite, I'm an incorrigible workaholic." And he has God on his side as well, he adds.

**TAIWAN ELECTIONS LIAO'S DEPARTURE HIGHLIGHTS NATIONALISTS' DESPERATION IN SCRAMBLE FOR CANDIDATES**

## Party's woes grow as minister quits

By Laura Tyson in Taipei

Taiwan's long-ruling Nationalist party is scrambling to find candidates to field in key elections which could shift the balance of power in favour of the pro-independence opposition.

The Nationalists' desperation to find among its troops charismatic candidates willing to stand against the popular Democratic Progressive party (DPP) was thrown into relief yesterday by the surprise resignation of Liao Cheng-hau, justice minister.

Mr Liao's tearful resignation - ostensibly because he wants to spend more time with his family - threw the cabinet into turmoil, leading one local newspaper columnist to term Taiwan the "regional

resignation centre". Turnover among top officials has been exceptionally high over the last year.

Vincent Siew, the premier, firmly denied the cabinet was in crisis, and said he would try to persuade Mr Liao to change his mind.

under great pressure both in his work and from his seniors. When asked to explain, however, he only went silent.

Mr Liao is regarded as among the most capable of cabinet officials and his popularity rating stood at 74 per cent

and-gangster campaign. Recently, Mr Ma has also repeatedly refused Nationalist attempts to get him to run for Taipei mayor in the year-end polls.

He is seen as the only political figure who stands a chance of defeating Chen

There could be other factors involved in Mr Liao's decision to step down. He was in the midst of prosecuting a string of corruption cases involving top military brass. He has also orchestrated a crackdown on Taiwanese mafia and may have come under pressure for his role in these areas.

In addition to the mayoral polls, Taiwan will also elect a new national legislature later this year. The Nationalist party will find it extremely tough to maintain its razor-thin majority in the 160-plus seat body.

The party's difficulties in marshalling candidates for the mayoral elections reflect its weakness in the face of rising support for the DPP, which has become increasingly pragmatic and centrist in its policies.

**Ma Ying-jeou came under pressure from his party to tone down his anti-corruption and anti-gangster campaign**

The justice minister was tipped by the Nationalists to stand for mayor of Kaohsiung, Taiwan's second city, in year-end elections, but has repeatedly refused. Political analysts said he might have been faced with the ultimatum of running or stepping down.

Mr Liao admitted after resigning that he had been

in a recent survey. The situation has drawn close attention because Mr Liao's predecessor, the popular Ma Ying-jeou, stepped down under similar circumstances less than two years ago.

Mr Ma had come under pressure from his own party to tone down his vigorous anti-corruption and

Shui-bian, the popular DPP incumbent.

Several other potential candidates for the mayoralty of Taiwan's capital have also refused, not relishing the prospect of becoming sacrificial lambs for the Nationalist party. The post has traditionally been a stepping stone to higher government positions.

**Asian Asset Management Financial Advisory Services Export-Import Bank of the United States Request for Proposals**

The Asset Management Division (AMD) of the Export-Import Bank of the United States (Ex-Im Bank) seeks to retain a financial services firm to act in a financial advisory capacity. Several of the Bank's Asian borrowers are encountering operating and financial difficulties. AMD's objective is to protect the Bank's assets. To this end, AMD seeks relevant financial advisory assistance from broadly qualified financial service firms, and invites qualified applicants to submit bids. Three financial advisory firms will be employed. The proposal evaluation criteria include financial advisory experience and/or expertise in several Asian countries, in a wide range of sectors in emerging markets, and in a wide range of financial sub-disciplines in emerging markets. Solicitation documents will be available for distribution on April 15, 1998. All offers/bids must be received on or before April 29, 1998. Detailed proposal evaluation criteria, and other materials, are available from Ex-Im Bank. For more information please fax your request to Vivian Clinton at 202-565-3529 or visit [www.exim.gov](http://www.exim.gov) on the World Wide Web.

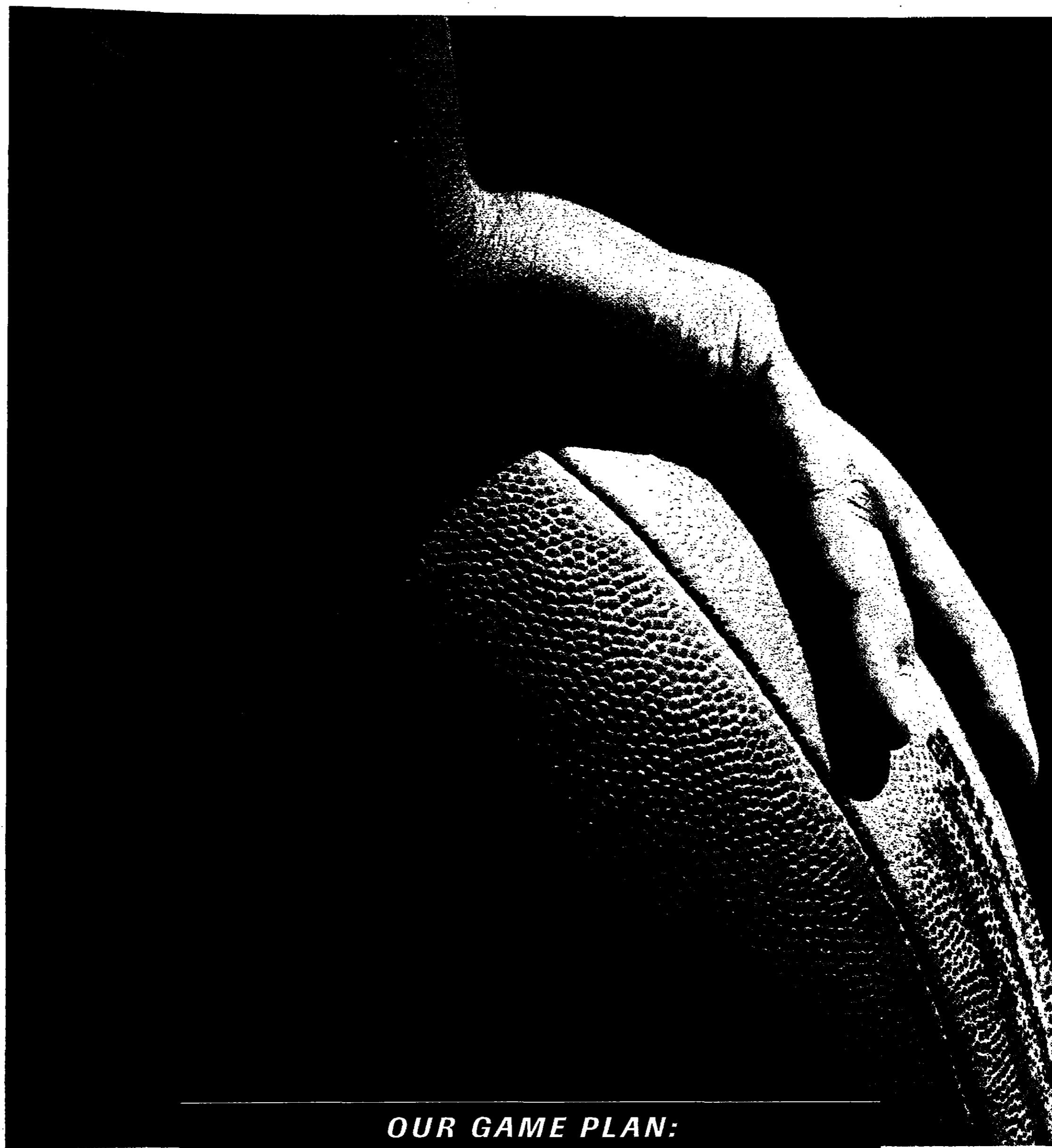
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## THE AMERICAS

# Raines steps down as US budget chief

By Richard Wolfe  
in Washington

Franklin Raines, the White House budget director credited with balancing the US government budget, resigned yesterday to return to the private sector.

The surprise resignation was the administration's second within a week, following the announcement by Federico Pefia, energy secretary, of his intention to depart for family reasons.

A former Rhodes scholar at Oxford University, as well as graduate of Harvard Law, Mr Raines is a member of President Bill Clinton's inner circle of advisers. His resignation sparked speculation in Washington of further resignations as the Clinton administration nears the end of its term in 2002.

The political pressure on leading members of the administration to remain in their posts has declined sharply since the collapse of the Paula Jones sexual harassment case earlier this month.

Mr Raines is leaving the government to become chairman and chief executive of the Federal National Mortgage Association, the US residential mortgage group which is better known as Fannie Mae.

Before joining the Clinton administration two years ago, Mr Raines was vice-chairman of the company, which has the largest under-

writer of residential mortgages in the US.

Mr Clinton yesterday praised Mr Raines as a "brilliant" director of the office of management and budget and appointed Jack Lew, deputy director, as his successor.

He is the first budget director to draft and submit a balanced budget since Neil Armstrong walked on the moon.

"He brought a business-man's practical sensitivity to the task of safeguarding the taxpayers' hard-earned dollars."

A former investment banker at Lazard Frères, Mr Raines is seen as the key negotiator behind last year's balanced budget agreement between the administration and Congress.

The government deficit was originally planned for elimination in 2002 but is now expected to disappear next year.

Mr Raines won plaudits from Republicans and Democrats alike for his work on the budget and his business acumen. Like Mr Pefia, his departure will be deferred until later this year. He takes over the helm of Fannie Mae at the start of next year, succeeding James Johnson as chairman and chief executive officer of the company.

Mr Lew was previously a special assistant to the president from 1983 to 1994, working on the ill-fated health-care legislation.

## Soaring healthcare costs return to afflict US businesses

Increases in health insurance premiums could be an ominous sign of economic problems to come, writes Gerard Baker

When Susan Weiner opened her annual negotiations with health insurance companies this year, she knew she was in for a tougher fight than usual. For several years, as executive director of the Miami-Dade Teachers Federation, she had managed to keep health insurance premiums for 35,000 local teachers steady, but last year she got the first inklings that fees might have to rise again.

Nothing, however, had prepared her for the scale of the demand from insurers. "Several of the companies we negotiated with were asking for double-digit increases," she says. "Two of them wanted to raise rates by 25 per cent."

Ms Weiner's experience is typical of employers across the US this year. The long period of moderation in health costs has come to an abrupt end and, after four or five years of zero or negative insurance premium rises, employers are waking up to substantial increases for their workers' healthcare.

"Insurers can either raise premiums or reduce the level of care offered," says John Erbs of William H. Mercer, an independent medical benefits consultancy in Florida. "People don't want to see their treatment reduced, so it's inevitable premiums will have to rise. For the next few years you can expect to see high single-digit or even low double-digit increases."

With healthcare costs a large element of employee compensation packages, these changes could be an ominous sign of broader economic problems to come.

For most of the 1990s, falling health costs have been a crucial part of US economic success. With unemployment at its lowest level in a generation, wage pressures have been rising. But the fall in health costs has enabled employers to accede to higher pay demands and keep the lid on prices - squashing inflation. If that period is now over, the pressures on prices may start to grow again.

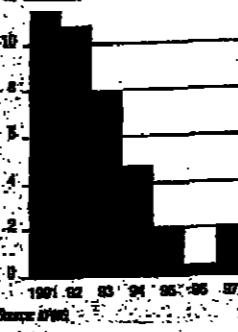
The job market is so tight at the moment, with employers struggling to find workers, companies are going to have to pay these extra costs, with obvious implications for prices or profits," says Mr Erbs.

The main reason for the years of declining costs has been the growth of so-called managed care policies. From the largest multinationals to small companies of just two or three people, employers have shifted in the last 10 years from so-called fee-for-service policies to managed care provided by health maintenance organisations (HMO).

The aim was to put a lid on spiralling health insurance costs. Under the old system employees received a luxury service, but at a high price for their companies. Whenever a patient needed medical care they were free to get the best treatment from the best doctors in the best facilities, almost without limit on the access they enjoyed.

But with the price of treatment rising rapidly each year, companies looked increasingly for ways to control costs. They found them in managed care providers, which introduced a form of medical rationing for the first time in the US health system. They controlled access to treatment, screening patients carefully and requiring them to attend lowest-cost facilities and doctors.

### Health insurance premiums: An era's change



in the last few years."

Rules governing HMOs have also changed in a way that raises premiums. Last year the federal government abolished the regulation that used to require HMOs which wanted to receive premiums for Medicare, the insurance programme for the elderly, to have at least 50 per cent of their insured members among the under-65 employed. Since Medicare was so profitable, companies had been willing to take on private sector business at uncompetitive rates, in order to qualify for the federal funds. The abolition of that requirement means HMOs

will no longer have to offer cheap insurance premiums to the private sector.

But the third, and perhaps most important change, is in the type of coverage HMOs provide.

The poor publicity they have received has encouraged legislatures, at the local and federal level, to require companies to offer minimum standards of care, for example a minimum two-day stay in hospital for women having babies.

Some of the extra requirements are seen by health-care providers as unnecessary burdensome.

"It's like mandating that everyone can go to a sauna once a month," grumbled Mr Peddie.

What appears to be happening with managed care is that employers are demanding better and more extensive coverage, with, companies say, increased cost the inevitable consequence.

The irony is that managed care was supposed to offer a more limited treatment than fee-for-service at a reduced cost. But the new, costlier plans are beginning to look increasingly like the system managed care was supposed to replace.

## Illness sidelines Brazil communications minister

By Jonathan Wheatley  
in São Paulo

Sérgio Motta, Brazil's combative telecommunications minister, has been replaced temporarily following his admission to hospital last week with a lung complaint. His illness comes at a crucial moment in the privatisation

of Brazil's enormous telephone network, due to be sold later this year for at least \$20bn.

Mr Motta, known as "the tractor" and "the first friend" of President Fernando Henrique Cardoso, is replaced at the ministry by his deputy, Juarez Quadros. Responsibility for overseeing

telecoms privatisation goes to Luiz Carlos Mendonça de Barros, president of BNDES, the national development bank. Mr Motta's role as Mr Cardoso's campaign manager in October's general elections will be taken by Eduardo Jorge Caldas, secretary-general at the presidency.

Financial markets have been concerned for some days

and reacted positively to his replacement, especially to the involvement of Mr Mendonça de Barros.

Mr Motta recently flew to Denver to be treated for breathing difficulties and appeared in public last week using a portable breathing apparatus. He was kept in intensive care in a São Paulo

hospital over the weekend but was reported to be showing some improvement yesterday.

• Brazilian inflation as measured by the national consumer prices index was 0.49 per cent in March, down from 0.54 per cent in February, the National Statistics Institute said.

## Canada ahead of the pack in Latin America

By Andrea Campbell  
in Buenos Aires

When 34 leaders from north and south America gather in Santiago, Chile, this weekend to negotiate the Free Trade Area of the Americas (FTAA), Canada may find itself well ahead at the bargaining table.

The hemisphere's northernmost member has pursued an aggressive policy to boost investment and strengthen its trade ties with Latin America. It forged a free trade deal with Chile and is in the midst of hammering out a trade and investment co-operation pact with the Southern Common Market (Mercosur), the customs union made up of Argentina, Brazil, Paraguay and Uruguay.

This is in contrast to the US, which is perceived to have lost influence over Latin trade policies since Congress denied President Bill Clinton "fast track" trade negotiating authority late last year.

In January Jean Chrétien, Canadian prime minister, led the largest Canadian trade mission on a tour of Mexico, Brazil, Argentina and Chile. The mission, the second in three years to Latin America, resulted in 306 agreements worth about C\$1.6bn (US\$1.3bn).

While the trip's highlight, the signing of the Canada-Mercosur accord, was stalled over a commercial dispute between Canadian and Brazilian companies, the agreement should be signed before June. In the meantime, Canadian companies are already enjoying free access to the powerful bloc through Chile, which signed a bilateral free trade agreement with Mercosur in 1996.

"These are exciting times because we can link through Chile into the rest of the region," said Frank Wong, general manager of the Calgary-based Nova Gas International in Chile.

It is an important head start for Canada and is often used to its benefit, encouraging new trade partners to work together as a counter-weight to US influence in the hemisphere.

Encouraged by the region's liberalising economies and dynamic growth potential, Canadian direct investment in Latin America has close to quadrupled since 1991, reaching C\$9.5bn in 1996, according to Statistics Canada. Traditionally weak bilateral trade has also increased, from C\$7.2bn in 1991 to C\$16.7bn last year.

Half that trade is with Mexico. Since becoming partners in the North American Free Trade Agreement in 1994, Canadian companies have flocked to Mexico. So far 700 groups have invested US\$1.5bn, pushing Canada from ninth to fourth largest foreign investor in four years. Canada's entrance into Mexico has also served as a gateway into the rest of Latin America, with companies particularly interested in Chile and its huge mineral wealth.

From Chile, Canadians naturally followed the mineral-rich cordillera into Peru and Argentina. Of about 80 mining companies that have rushed to Argentina in recent years, half are Canadian, including Rio Algom, which has a 25 per cent share in Bajo de la Alumbrera, Argentina's first big foreign mining project. When the US\$1.2bn Alumbrera enters full production this year it will be the world's ninth largest copper mine and South America's most important gold interest.

"We had our reservations in the beginning, we were nervous, but we have no regrets," said Uli Rath, vice-president of corporate development for Toronto's Rio Algom, which has more than US\$2bn in new projects under development in South America.

Nova Gas International has no regrets either. The company, with \$5bn in annual sales, is part owner of one of the world's largest methanol plants in southern Chile and has just completed its first natural gas pipeline between Argentina and Chile. "The pipeline business is a buzz in South America and we see ourselves as well positioned to take advantage of that," Mr Wong said.

And as trade and investment continue to grow, Canada aims to be able to gain the edge in a host of other sectors - from telecommunications to forestry, environmental technologies, banking and construction.

"We don't come to Latin America with a lot of baggage - there isn't any politics attached to business," said Susan Harper, commercial officer with the Canadian embassy in Argentina. "There are some disadvantages to not having a history here, but there are also lots of advantages."

## Washington to toughen air safety policy

By Richard Wolfe

The US government yesterday unveiled a new air safety policy to improve inspection of aircraft engines and raise the standard of pilot warning systems.

Al Gore, vice-president, said the new measures were aimed at reducing airline accidents by 80 per cent over the next 10 years. "The steps we are announcing today will make the safest skies in the world even safer," he said.

Under the initiative, air-

lines will receive instructions from the Federal Aviation Administration to conduct more rigorous checks on critical engine parts.

The FAA will also order terrain avoidance systems to be installed on almost all commercial aircraft by 2001, ending the current voluntary scheme. The system warns pilots when an aircraft is getting dangerously close to the ground.

The Airline Pilots Association yesterday praised the FAA plan - which also aims to analyse data on accidents

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# GIORGIO ARMANI LE COLLEZIONI



## INTERNATIONAL

## Arabs say last rites for peace process

By Mark Huband and David Gardner in Cairo

The Middle East peace process is likely to be declared officially dead within eight weeks if Israel fails to abide by agreements to withdraw its troops from occupied Arab land.

Aur Moussa, Egypt's foreign minister, yesterday gave a clear signal that after more than a year of failed attempts to salvage the Palestinian-Israeli Interim Agreement signed in Oslo in 1993, a serious diplomatic reassessment is likely by Arab states if Israeli troops remain in Palestinian areas of the West Bank beyond a mid-June deadline.

"They have to know that the peace process is dead if that deadline is reached [without a troop withdrawal]," Mr Moussa said in an interview yesterday. "Nobody buys this process any more," he said.

Egypt is in close consultation with Syria and Saudi Arabia and the three countries are expected to draw up a joint agenda if US efforts continue to fail. Arab leaders may also convene a regional

summit of heads of state to co-ordinate their strategy.

Since Benjamin Netanyahu, Israel's prime minister, came to power in 1996 at the head of a right wing coalition, Israel has withdrawn its troops from most of the Palestinian town of Hebron. But further withdrawals appear unlikely before mid-June.

Egypt has become increasingly anxious at the failure of the US to break the deadlock by putting pressure on the Israeli government to abide by the Oslo agreement.

"It's up to the Americans if Mr Netanyahu telephones President Hosni Mubarak of Egypt last week in a fruitless effort to convince the Egyptian leader that Israel remained ready to honour its commitments. Mr Mubarak has made it clear he no longer trusts Mr Netanyahu.

Evidence elsewhere of this distrust lay in the recent Lebanese and Syrian rejection of Israeli offers to withdraw its troops from south Lebanon. The proposal to withdraw, demanded by a 20-year-old UN Security Council resolution, was rejected because of Israeli conditions.



Tutu outside the court yesterday: "We don't want to humiliate Botha"

## Algerian local officials held over killings

By Rouda Khalaf

Algerian local officials and leaders of civilian militias armed by the government have been arrested in west Algeria on suspicion of involvement in civilian killings, according to local newspapers.

There is no official confirmation of this. But local newspapers base their accounts on information provided by residents and security officials in the western region of Relizane, 250km south-west of Algiers.

The reports in Algerian newspapers follow allegations by international human rights groups and some Algerian opposition parties of widespread human rights abuses in Algeria, and calls for investigations into civilian killings. Human rights groups are urging western governments to take up the Algeria case at the United Nations Human Rights Commission, now in its 54th session in Geneva.

Among the officials arrested were two mayors, one of them belonging to the pro-government party, the National Democratic Rally. He and others are accused of extra-judicial executions, disappearances, looting and extortion.

Relizane was the site of large massacres of civilians in January and several villages were reported burned.

Islamist extremists were held responsible for the killings and the government later sent in the army to clean out extremist cells in the mountainous region.

According to *Le Tribune*, another French language local daily, a security officer who sought to investigate the involvement of government-armed militias in some killings in Relizane was also killed recently. This might have triggered the government crackdown.

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The government has rejected calls for independent inquiries on the ground that they may absolve Islamist extremists, held responsible for most of the violence. However, government officials said yesterday that the government had never denied that abuses had taken place. But they insisted they were neither systematic nor generalised.

## Botha faces moment of truth

Former South Africa president F.W. Botha will be prosecuted for refusing to appear before South Africa's truth commission unless a deal is reached by today, Reuters reports from George, South Africa.

Lawyers for Mr Botha, 82, and officials of the statutory Truth and Reconciliation Commission (TRC) spent most

of yesterday locked in talks on how to reach a compromise that would allow the former apartheid leader to avoid an embarrassing court appearance.

A TRC spokesman said that they were working towards getting Mr Botha to appear before the TRC in a closed session. Mr Botha has so far resisted appearing before the

TRC at all, calling it a "circus". Mr Botha faces a fine of R20,000 (\$4,000) or two years in jail if convicted.

The TRC chairman, Archbishop Desmond Tutu, said yesterday he still hoped a deal could be reached. "We do not seek to humiliate him. All that we would hope is that he would be able to assist the commission," he said.

## Airport impasse clips the wings of Palestinian statehood

Gaza's terminals will either be a monument to sovereignty or a mausoleum to the peace process, writes Judy Dempsey

When Tony Blair, UK prime minister, visits Israel and the occupied territories later this month, one issue he is expected to raise is Gaza International Airport.

The \$63m airport, half financed by European Union donors, is located south of Gaza city and near the Egyptian border. The runway is complete. The main terminal is ready for operation. Moroccan craftsmen are finishing off the VIP lounge with tiled mosaics.

But the control tower is empty and no aircraft can land or depart. Donors say Israel is holding up delivery of German navigational equipment until a protocol to operate the airport is agreed between Israel and the Palestinian Authority (PA). Once the airport is opened, it will be a monument to Palestinian statehood and sovereignty. If it stays unused, it will be a mausoleum to the peace process.

As the Palestinians see it, Israel is setting unrealistic demands, knowing the airport will confer on the PA a measure of greater sovereign

ity and another symbol of statehood.

Fayez Zaidan, the PA's negotiator and chief of the Palestinian civil air authority, said it would also give Palestinians their first window to the outside world. It would allow them to trade, and enable its people, at least from Gaza to travel without passing through Israel. It would be the PA's first step to breaking its dependence on Israel. But before that happens, Israel insists on stringent security needs.

The first, said General Shlomo Brom, the Israeli negotiator, concerns the role of security personnel. Palestinian and Israeli security personnel will together operate

at the airport in different locations and conduct different activities. But if there is a dispute, it has not been agreed who would have the final say.

"There is agreement in principle to have the minimum presence of (Israelis) at the airport," said Gen Brom, adding that passengers who posed a security risk to Israel would not leave or enter Gaza, Israel, as agreed, would have access to passenger lists.

The second issue is cargo. The cargo terminal is not yet completed, so all Palestinian cargo will first be transported to Rafah, near the Egyptian border, where Israel wants to inspect it to stop weapons or military

equipment entering Gaza. There is no agreement on the inspection methods.

The third issue is designation of aircraft. Every airport has a designation consisting of four letters. The first two are the Flight Information Region (FIR). Israel insists that since the 1995 Interim Agreement gives Israel control of Gaza airspace, its own FIR should be used. The Palestinians, for reasons of statehood and national identity, want their own.

But beyond these issues, there is a prevailing suspicion among Palestinians about Israel's motives. They fear that if the airport were opened under the present circumstances of stalled peace negotiations, it would give Benjamin Netanyahu, Israeli prime minister, an excuse not to go ahead with further troop pullbacks from the West Bank or establishing a safe corridor for people and goods between the West Bank and Gaza.

Palestinians insist the airport must not be extracted from all the outstanding issues of the Interim Agreement, a view reflecting their complete lack of trust and confidence in Israel's motives. "The Netanyahu government never wanted to view the Oslo accords as an integrated process, which tied to a timetable," said an EU diplomat. "I can understand why the Palestinians are very wary."

Iranian police yesterday broke up a demonstration by 2,000 students demanding the release of Gholamhossein Karbasi, Tehran's jailed mayor. Reuters reports from Tehran.

A group of hardline activists attacked the demonstrators after they started chanting "Karbasi must be freed", witnesses said. The students then started marching towards the interior ministry, about 2km away, but were stopped after a few blocks by police in riot gear who used batons to disperse the march, they said.

The detention of Mr Karbasi, a close ally of President Mohammad Khatami, has become the focal point of a power struggle between conservatives and moderates that has been brewing since Mr Khatami's election last year.

## Digital detectives surf net for jukebox pirates

By Alice Rawsthorn

The Recording Industry Association of America (RIAA), which represents US record companies, is planning a crackdown against the pirate digital jukeboxes that post unauthorised copies of albums and singles on the internet.

Frank Creighton, vice president of the RIAA's anti-piracy unit, said the association had been monitoring the recent increase in digital music piracy, and had identified a number of internet sites suspected of breaching copyright.

The RIAA expects soon to take legal action against the unauthorised sites. Last June, the association set a precedent by issuing writs against three sites, all of which closed down immediately.

Digital piracy is a growing concern for international record companies. An unofficial study recently identified 1,800 illegal internet jukeboxes worldwide. The prob-

lem is particularly severe in the US, the country with the highest level of internet usage.

Illegal digital jukeboxes have sprung up all over the US, notably on campuses, where students have access to college servers. New recordings are often posted up on internet sites within a few hours of release.

Anyone with a multimedia computer can download music from these sites on to a hard disk, and record it on to a compact disc using a CD recorder, which can be purchased for \$400. Some digital pirates charge consumers to download the music, but others offer it free.

The problem is now so serious that the RIAA has hired a permanent team of "digital detectives" at its Washington headquarters, who surf the internet in search of copyright abuses.

The association's anti-piracy unit then tracks down the illicit sites using conventional detection methods. "Since last June's legal

prince invests in Teledesic

By Christopher Price  
in San Francisco

Prince Alwaleed bin Talal, the international investor and nephew of King Fahd, yesterday said he had invested \$200m in the privately held Teledesic telecommunications company.

Teledesic, backed by Microsoft's Bill Gates, is to begin operating by the end of 2002, with 288 satellites providing two-way, broadband communications anywhere in the world.

Boeing of the US is to build and deploy Teledesic's planned \$9bn satellite network of access to telecommunications services such as the internet and video conferencing.

With an estimated fortune of \$1bn, Prince Alwaleed has an international portfolio which includes stakes in banks, real estate, hotels, broadcasting, computers and an airline.

Prince Alwaleed has also recently bought stakes in Korean and Malaysian automobile manufacturers.

### OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for April 15 1998 to May 14 1998 (March 15 1998 to April 14 1998 in brackets).

D-Mark	5.68 (5.59)
Ecu	5.27 (5.39)
French franc	5.65 (5.58)
Guidar	
up to 5 years	5.45 (5.40)
5 to 8 years	5.70 (5.65)
more than 8.5 years	
Italian lira	6.10 (6.05)
Yen	4.91 (5.13)
Peseta	5.60 (5.68)
Sterling	7.19 (7.29)
Swiss franc	— (3.91)
US dollar for credits	
up to 5 years	6.57 (6.43)
5 to 8 years	6.61 (6.49)
more than 8.5 years	6.71 (6.60)

These rates are published monthly by the French Treasury. They are the middle of the month. A margin of 6.2% is added to the credit rates when doing so. Interest rates may not be fixed for more than 120 days. SDR-based rates of interest are the same for all currencies.

CAMISEA PROJECT OFFICIALS SUSPECT SHELL, MOBIL WANT FURTHER TAX CONCESSIONS

## Peru gas scheme faces delay

By Sally Bowen in Lima

Shell and Mobil are expected to lodge a formal request this week to postpone for six months the full development of Peru's vast hydrocarbons reserves in the south-eastern jungle area of Camisea.

Initial investment in the trans-Andean pipeline and basic infrastructure is estimated at upwards of \$2.5bn, while a petrochemicals complex based on Camisea's natural gas would demand \$6bn in a first stage.

The request comes as an embarrassment to the Peruvian government, which has already stated that any postponement would be unfortunate and, under the terms of the contract signed two years ago, the government appears to have the right to demand that the Shell-Mobil consortium proceed immediately or pull out altogether.

Shell and Mobil are alleging technical grounds for the postponement: drilling at the two enormous reservoirs, San Martin and Cashchir, has revealed particularly troublesome fractures in the

bedrock, meaning the ratio of saleable liquids to cumbersome gas is sharply lower than originally thought. Initial estimates of reserves — some 11,000bn cubic feet of natural gas and 600m barrels of liquids and condensates, making this one of the world's largest of its kind — are not affected. This technical problem has, however, been known about for many months.

The government seems to suspect Shell-Mobil has ulterior motives for the proposed delay. The senior officials in Perupetro, the state's entity for hydrocarbons contracts, accuse the transnational consortium of seeking further tax concessions and incentives. The consortium is already the beneficiary of a law which grants early drawback of Peru's 18 per cent sales tax on all purchases made in the development phase.

Shell and Mobil say privately that they are still convinced Camisea will go ahead. Several hundred people are already employed full time by the Bechtel-led consortium charged with the final design and engineering work for the ambitious dual pipeline — which commences in virgin rainforest and rises to 4,500m above sea level before dropping down to the coast. But a big rethink by both private sector investors and government now seems inevitable.

One likely modification to the original development plan may be to use some of Camisea's gas to generate electricity close to the well-head. This would substitute energy generation capacity lost when the Machu Picchu hydro plant was knocked out — apparently permanently — by a rock and mudslide in late February.

## US customs ruling reignites lumber dispute with Canada

By Edward Alden in Toronto

A dispute over Canadian softwood lumber exports to the US could be rekindled after a US Customs Service ruling that will block about \$20m a month in Canadian lumber.

But Canadian producers discovered a loophole in the carefully crafted agreement last February, when British Columbia-based Canfor won a customs ruling that dimensional lumber modified by small drill holes should be classified as a separate product and not subject to the quota.

The US and Canada two years ago agreed to restrict Canadian duty-free exports to 14.7bn board feet of lumber each year. Shipments above the quota face a \$50 to \$100 charge on each 1,000 board feet. The deal was reached in exchange for US lumber producers agreeing not to pursue countervailing duty actions against Canadian companies.

Since then, Canadian exports of the modified prod-

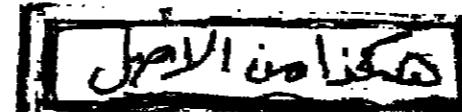
uct have surged by about \$2m a month. The Customs' decision to close that loophole will not immediately hurt Canadian exports, because the new quota began on April 1.

But it could well start pinching lumber producers by the autumn, particularly in British Columbia where traditional export markets in Asia collapsed after the financial crisis.

British Columbia is also trying to give its beleaguered forest companies a break by easing environmental regulations and possible lowering its charge for cutting on crown land, moves that are being eyed carefully by US lumber producers for possible violations of the deal.

While some forest companies are eager to fight the ruling, the chief spokesman for the industry says that would be a mistake. Jake Kerr, chairman of Vancouver-based Lignum, says it is more important to "preserve the integrity of the lumber agreement" than to keep the loophole open.

Barry Appleton, a Toronto trade lawyer, said Canadian lumber companies may have no choice but to swallow the decision. "Canada is between a rock and a hard place," he said. "It doesn't like the decision but it would be even more unhappy if it didn't have an agreement."



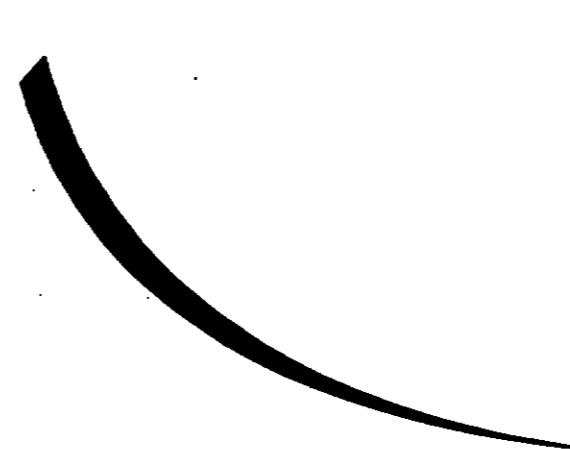
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The  
**power**  
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companies.



Computer systems  
with the phenomenal **power to compute**  
the absolute toughest problems.

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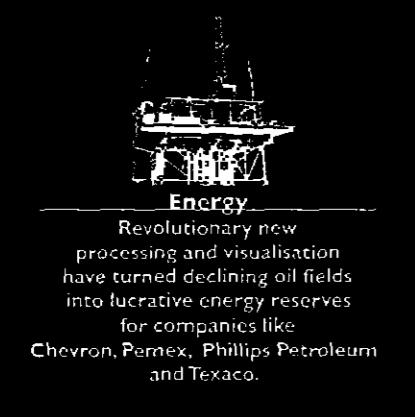
Computers are merely tools, the best of which help you see, understand and create things you never could before.

This is what separates Silicon Graphics® systems from every other type of computer today.

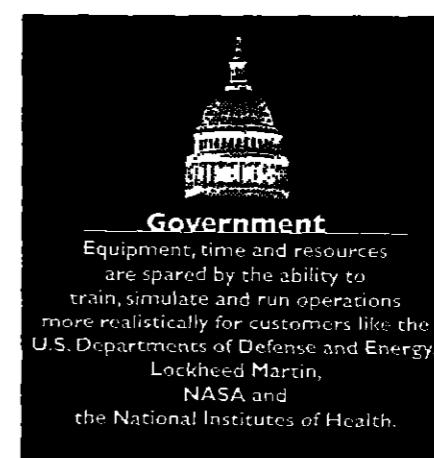
Computer systems with the phenomenal power to compute the absolute toughest problems.

Computer systems that can visualise the most complex data with the most clarity.

These two factors, and our in-depth industry knowledge are why every major corporation,  
in every major industry uses Silicon Graphics systems.



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Revolutionary new  
processing and visualisation  
have turned declining oil fields  
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for companies like  
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are spared by the ability to  
train, simulate and run operations  
more realistically for customers like the  
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Lockheed Martin,  
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the National Institutes of Health.

Together they help companies fundamentally change the way business is done in manufacturing, science, energy, government, entertainment and communications. They are the reasons companies lead their industries in finding opportunities where before there were none.

They are the reasons Silicon Graphics is again poised to become the most talked about computer company in the world.

In order to succeed today, companies must combine massive amounts of data with the ability to see that data in more meaningful ways. Traditionally, these applications involve modeling, simulation, design and special effects. Moving forward, you will need applications for creating

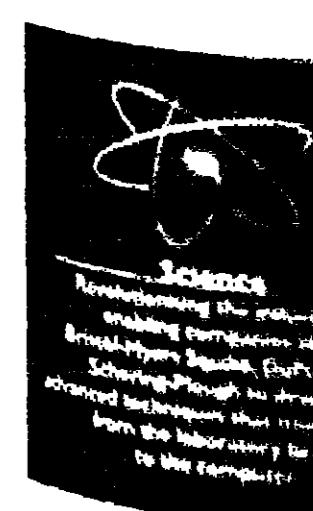


Manufacturing  
Tremendous modeling and  
simulation power  
makes it possible for companies like  
Boeing, Chrysler,  
Harley-Davidson, Hyundai and  
Renault to bring better products  
to market faster.

business intelligence, storing and serving complex media,  
and leveraging the power of the networked world in a data intensive environment.

All require the strengths of Silicon Graphics solutions.

All require solutions that enable the true power of human insight.



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Redefining the way  
we think, creating  
innovative solutions  
through research,  
discovery and  
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**Computer systems with the  
power to visualise the most complex data  
with the most clarity.**

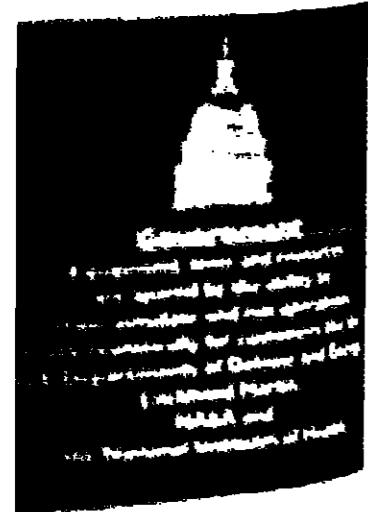
sight.

is not possible before

**The insight of knowledge.**

**The insight of creativity.**

**The insight of innovation.**

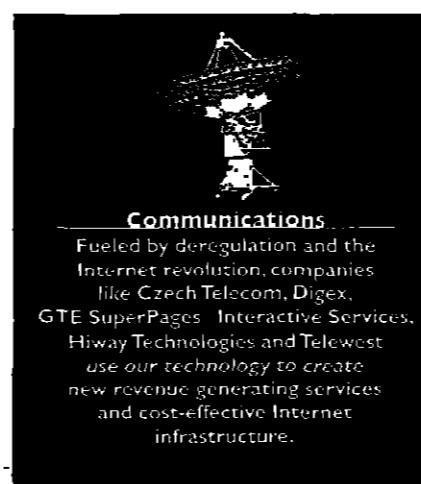


Today, you can let data lead you to powerful insights, or you can let its complexity and growth suffocate your business. Silicon Graphics systems eclipse the capacity of ordinary computers to convert data to knowledge.

Our systems' advanced architecture and performance are keystones of competitive insight for our customers.

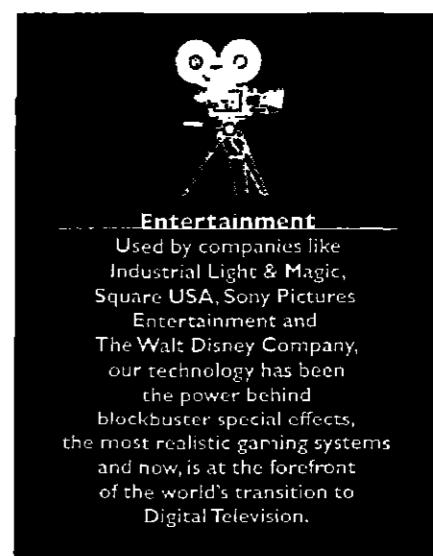
**In addition to our core commitment to the UNIX®**

environment, Silicon Graphics is now allied with Intel and Microsoft, extending this power to new platforms, and enabling us to provide added choice for our present and future customers.



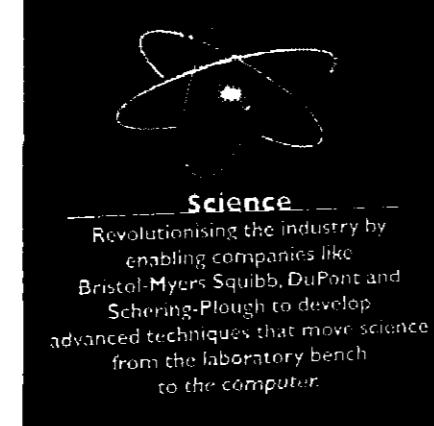
**Communications**

Fueled by deregulation and the Internet revolution, companies like Czech Telecom, Digex, GTE SuperPages Interactive Services, Hiway Technologies and Telewest use our technology to create new revenue generating services and cost-effective Internet infrastructure.



**Entertainment**

Used by companies like Industrial Light & Magic, Square USA, Sony Pictures Entertainment and The Walt Disney Company, our technology has been the power behind blockbuster special effects, the most realistic gaming systems and now, is at the forefront of the world's transition to Digital Television.



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Revolutionising the industry by enabling companies like Bristol-Myers Squibb, DuPont and Schering-Plough to develop advanced techniques that move science from the laboratory bench to the computer.

Innovation, creativity and knowledge are all supremely human factors

in the equation for solving the toughest business problems.

To foster the insights that generate these factors,

more companies turn to Silicon Graphics computing.

**It's where they find the power of insight.**



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# vision.

Many of my colleagues have asked why I recently decided to take on the challenge of leading Silicon Graphics into the 21st century. The answer is simple. I believe Silicon Graphics has tremendous potential to become the most powerful resource in the world for generating, fostering and expanding human creativity and insight.

Fueling this potential are three core competencies: High-performance computing, visualisation, and our thorough understanding of the markets in which we thrive.

The combination of these three factors make Silicon Graphics unique in the industry, and it makes us a powerful resource for powerful business.

To make this resource more accessible, Silicon Graphics is pushing the envelope with present and future technologies. In addition to our continued commitment to the UNIX environment, the future inclusion of Intel and Microsoft technology and software will expand our product offering to our key markets.

Perhaps the most important signals for the success of Silicon Graphics are its customers and employees. Our customers repeatedly bring us their toughest computing problems, and our employees repeatedly create solutions uniquely capable of solving them. That's why Silicon Graphics will continue to be the power behind the world's most powerful companies. That's why every one of our 10,500 employees comes to work each day. And that's why I chose to pour my energy and passion into this company.

the power of insight

**Richard E. Belluzzo**  
Chairman  
Chief Executive Officer

**SiliconGraphics**

Jewell's

## BRITAIN

INWARD INVESTMENT LG AND HYUNDAI MOVES WILL ADD TO DISMAY IN SCOTLAND AND WALES

## Korean factory start-ups delayed further

By James Burt in Edinburgh

Senior executives at LG and Hyundai, the Korean companies, have warned of further delays in opening their big semiconductor plants in Wales and Scotland. Both companies are seeking international partners with whom to complete their projects.

LG said its semiconductor plant at Newport in south Wales would now open at the end of 1999, five to six months later than previously announced. An official said LG was looking for another company to become involved in the scheme and disclosed that LG had so far raised

only \$300m-\$400m of the \$2.1bn needed to complete it.

At Hyundai Semiconductor a senior manager said there was a 50:50 chance of further postponement in the opening of its \$2.1bn semiconductor plant at Dumbarton in Scotland which has already slipped from the end of 1998 to the end of 1999. It too was looking for a partner and would have to "review the project" if it did not find one.

The warning of further delays to the two big investment schemes came in interviews by the BBC with the companies in Seoul. They are likely to cause dismay in Scotland and Wales

Sadayuki Hayashi, the Japanese ambassador to the UK, yesterday assured industrialists in north-east England that any fall in inward investment by Japanese companies would be temporary and that "there will be a resumption of such circumstances when the circumstances seem right", Gautam Mukherjee writes. Mr Hayashi told industry leaders at

a reception in Newcastle upon Tyne, the area's main city, that the closure of Mitsubishi's colour television production plant in Scotland last week "should not be taken as the signal for large-scale retrenchment". He said

Japanese long-term investment "is not about to change due to temporary macro-economic difficulties" experienced in Asia.

and further potential embarrassment to the UK government which is committed to give large amounts of financial aid to both schemes.

LG and Hyundai are affected by the economic crisis facing South Korea. Both are financially overstretched and are under

strong pressure from their government not to increase foreign borrowing. Their quests for other electronic companies to become involved are restricted by the limited number of companies worldwide large enough to undertake investments on this scale.

The LG semiconductor plant, set to employ 1,700, is part of a \$2.8bn investment by the company in Wales, envisaging the eventual employment of more than 6,000. The four-storey shell of the semiconductor plant has already been built but is waiting for the installation of equipment.

Earlier this year LG

blamed the postponement of the plant's opening by six months to mid 1999 on its decision to introduce more modern semiconductor technology into the facility. Hyundai last December moved back the opening of its Dumbarton plant by a year to the end of 1999. In February it curtailed most work on the completion of the shell of the facility for a four month period. It also emerged that it was negotiating with Scottish Enterprise, the development agency, to obtain ownership of the site in order to make it easier to raise finance to complete it and to attract a partner.

## N Ireland deal soon to face first test from Protestants

Local members of the biggest party in Northern Ireland will have their say at the weekend, writes John Murray Brown

The Northern Ireland peace agreement will face its first real hurdle on Saturday when David Trimble, leader of the pro-British Ulster Unionists, will seek the backing of his party's ruling council.

His supporters appeared quietly confident yesterday that the agreement would be endorsed. But this weekend the grassroots will have their say when the 800 council members - representing branch offices, the protestant Orange Order, and youth and women's groups - will vote on the settlement.

There are considerable misgivings among these groups. The difficulties are not so much with the core political deal but with the so-called equality agenda, which many Unionists see as appeasing Sinn Féin, the political wing of the Irish Republican Army.

Among activists, there is considerable disquiet that IRA prisoners are to be released without any guarantee.

Opponents of the deal include old-guard unionists led by William Ross and William Thompson, both of whom represent constituencies in the west of Northern Ireland, where unionists are in a minority and under threat from a resurgent nationalism.

Jeffrey Donaldson, a key Trimble ally, is also said to oppose the deal.

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Jeffrey Donaldson



air  
Insurance  
shares fall  
in wake of  
flooding

## OPERA

## Artistic journey from Wagner to Glass

**Richard Fairman finds Copenhagen consolidating its position on the world operatic map**

There is a new brain-drain in the arts. While the board of the Royal Opera struggles to find a general director who might survive longer than six months, British administrators are conquering the world. From Peter Hemmings in Los Angeles to Peter Jonas in Munich, they are exporting the skills that British opera-houses urgently need to keep at home.

In Copenhagen, the artistic director of the Royal Danish Opera is Elain Padmore - one of various expatriate arts currently being mentioned for the top job at Covent Garden. Having proved herself during 13 years at the Wexford Festival, Padmore had earned promotion by 1983 and could hardly have been more fortunate than to land an opera house as well funded and widely supported by its public than the one in Copenhagen.

Taking morning coffee on the city's most elegant square, she is keen to sound out the latest rumours coming from London and does no more than raise an eyebrow at some of the most bizarre. From her privileged position in Copenhagen, the problems in Britain must look pretty frightening. Denmark awards its relatively small Royal Theatre almost twice the annual grant

that goes to Covent Garden, and for that the audience does not expect Pavarotti or Domingo every other night.

The difficulties she faces are on a more modest scale, although sometimes no less pressing. It must have seemed a good idea to put on a new production of *Tristan und Isolde* as part of the larger plan to renew the Wagner repertoire, an enthusiasm of Padmore's and also of the Danish public at large. The Danes have

**Francisco Negrin's imaginative staging had actors abseiling down from the roof and Eurydice murdered by electrocution**

produced leading Wagnerian singers since the days of Lauritz Melchior, the century's most renowned Heldentenor, and barely a season passes at Bayreuth these days without them. Unfortunately, a curse of Wagnerian proportions laid that plan low, when illness carried off both the *Tristan* and the *Isolde* just before the opening night. By last weekend Stig Foug Andersen was well enough to sing, but for all his musicality *Tristan* needs a singer in robust health to ride the orchestra and Andersen

could not muster decibels enough. Sue Patchell, the American replacement *Isolde*, sang with a bright top register, but less depth of tone in the middle.

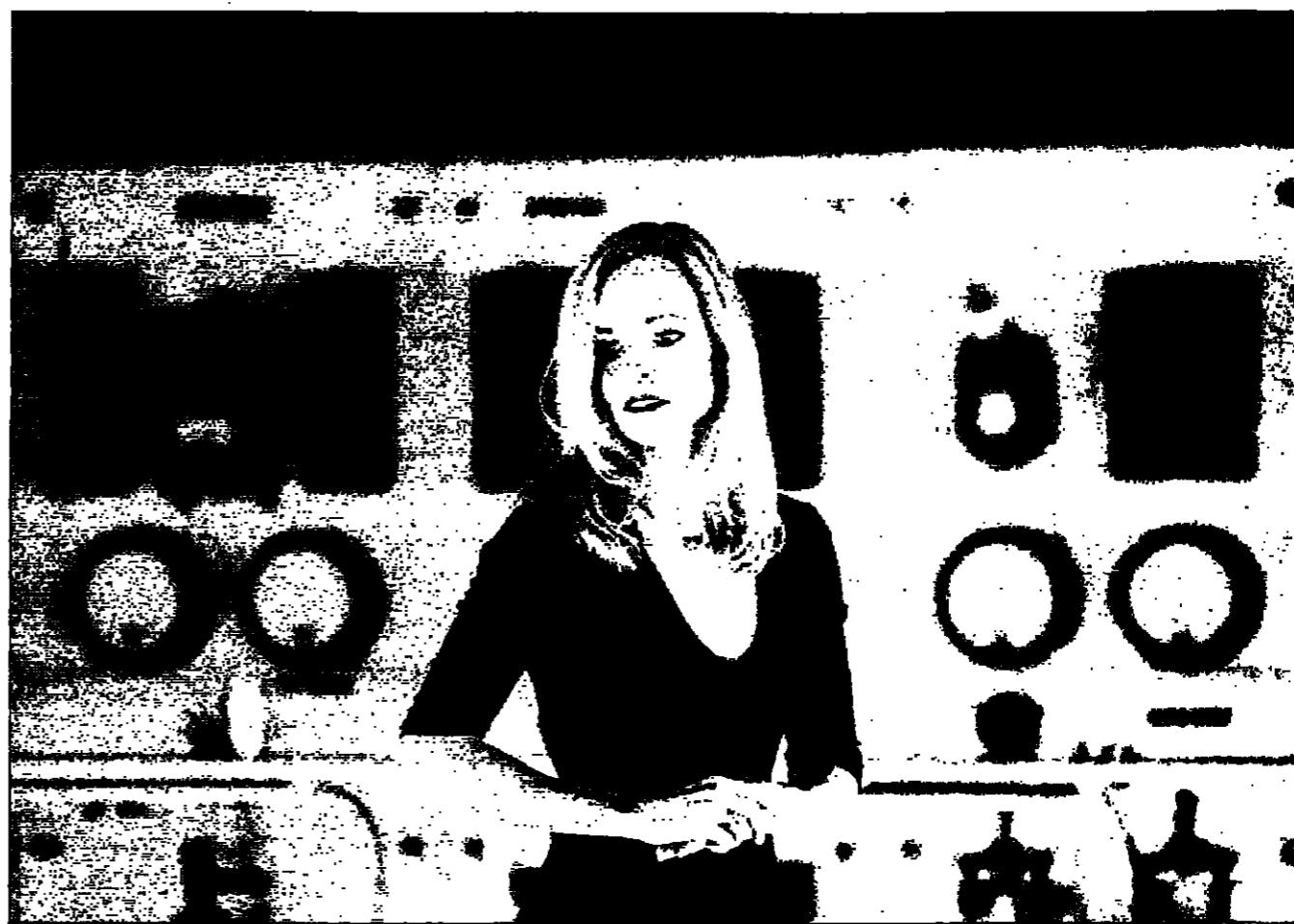
The result was a *Tristan und Isolde* that was enjoyable as far as it went, but not the Denmark-takes-on-the-world success that the company might have hoped. Bent Norup sang a sturdy Kundry and Christian Christiansen a formidable King Marke if only his top notes were more secure, while the presence of Poul Elming in the tiny role of Melot showed the strength of casting the Danes can manage in Wagner. But the outstanding performance came from the Norwegian mezzo Randi Stene, who sang gloriously as Brangine. Even standing stock still, she exuded an intensity of feeling that made her character the focal point of the drama.

In keeping with Padmore's mission to open the house to international influences, the producer was the British, ex-ENO David Pountney. From some previous experiences one might have thought a producer had little to do in this opera, but Pountney and his designer, Robert Israel, were restlessly inventive, shifting the love duet around a complex tripartite set in variegated colours on a whirling stage revolve. His success was to baffle stock Wagnerian semaphore acting in favour of a genuinely serious attempt at music-drama.

To that extent the conductor, Dietrich Bernet, was his ally, risking some extremes of speed in the interest of bringing the emotions to the surface. The orchestra of the Royal Danish Opera is one of the company's strengths and it gave a fine account of itself, especially considering the very open acoustics in this small theatre (the opposite extreme to the covered pit at Bayreuth).

From there to a converted electricity turbine building 10 minutes up the road is only a short

## THE ARTS



Afterlife in an electricity turbine: Susanne Elmink in Philip Glass's 'Orphée'

risking some extremes of speed in the interest of bringing the emotions to the surface. The orchestra of the Royal Danish Opera is one of the company's strengths and it gave a fine account of itself, especially considering the very open acoustics in this small theatre (the opposite extreme to the covered pit at Bayreuth).

Glass's passion for the films of Jean Cocteau has inspired him to write a trilogy of Cocteau-related works and they feature music of more variety and expressive possibility than is to be heard in his other stage creations. The

score of *Orphée* is still recognisably the product of a minimalist, but there are significant stretches where Glass succeeds in getting beneath the skin of those endlessly repeated arpeggios.

The atmosphere of a mysterious world of the afterlife (hints of Faure's *Pavane*) is palpably caught and in a nicely-turned duet between *Orphée* and his underworld princess, Glass touches upon human emotions with unexpected feeling.

Francisco Negrin's imaginative staging had actors abseiling down from the roof and Eurydice murdered by electrocution. The cast was decent, the instrumental ensemble lively, the amplified sound acceptable, though any visitors in the audience had to choose between the singers' murky French and surtitles in Danish. Thank heavens the Danes are such civilised people and always print a synopsis in the programme in English.

## OPERA

### DAVID MURRAY

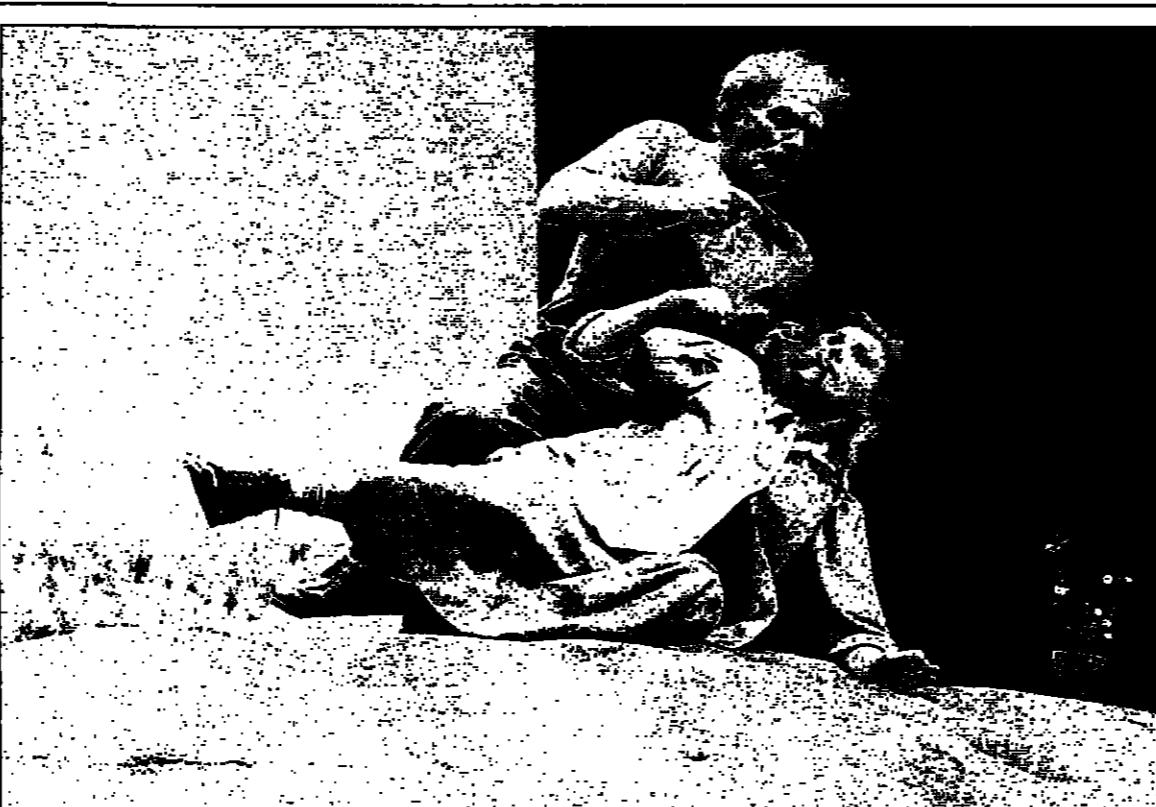
Jenůfa VII  
Hamburg State Opera

This season Karita Mattila, the glorious young Finnish soprano, is singing her first Jenůfa at the New York Met, the Paris Bastille and the Hamburg State Opera. I heard her, amid a solid cast, in Hamburg last Saturday, and was glad to have been there. (You can still go to see below)

Jenůfa was Janáček's first great operatic success. The new Hamburg staging - their fifth since 1928 - they joined the bandwagon early - looks striking in Frank Philipp Schlesemann's "concept-led" sets, but doesn't altogether sell. A huge barn for Act 1, with its sides converging upon a golden cornfield outside, but also a great stone starting to break through its floorboards. Jenůfa is disastrously pregnant, with her lover Steva called to military service before he can marry her.

In Act 2, just after Jenůfa has given birth in secrecy, the walls have closed round, and the giant stone has burst through to dominate the stage. By Act 3, when Jenůfa's stern stepmother (the "Kostelníka", or female sacristan) has drowned the baby to enable a decent new wedding, the stone has broken into harmless little rocks, with the walls drawn back to reveal freshly plowed fields.

Yes, we take the point; but why represent it twice over, when the words and music already tell us everything? The Kostelníka's prim cot-



Utterly compelling: Jan Blinkhof and Karita Mattila as Laca and Jenůfa

## Mattila radiant in Hamburg

stage here becomes a primitive cavern, and the ceremonious wedding in Act 3 a picnic on the rocks. In the circumstances, the producer Olivier Tambosi has coped well and bravely.

Jenůfa's tenor lovers, both Dutch, are young Albert Boummens as the faithless Steva, fecklessly charming, and the veteran Jan Blinkhof, whose staunch, angry

Laca may look over-age but sounds splendid - a clean, ringing line, steely conviction. The soprano Eva Marton sings the Kostelníka with towering passion, more than enough to compensate for some threadbare tone. Old Grandmother Buryla is affectingly portrayed by Olive Fredricks; all the smaller roles are well taken, without a hint of caricature.

And Mattila's Jenůfa is unimprovable. She looks wonderful - tall, slim, fragile - and though I cannot vouch for her Czech, her every phrase bespeaks anxious sincerity. She never over-sings; much of the role is delivered in intimate, conversational style. When the voice opens up into full, unfeigned cry, however, it is thrilling to hear, and

utterly compelling. Peter Schreier conducts with sterling efficiency, but he uses (I think) the old Kováčovit's version of the score, with "re-touchings" that are often too strident. Especially at the ending: would be more moved if our ears were less battered.

Further performances on 18, 22 and 25 April, May 2.

## INTERNATIONAL

## Arts Guide

## AMSTERDAM

**EXHIBITION**  
Rijksmuseum  
Tel: 31-20-673 2127.  
Ornament Prints: serving as a source of inspiration to craftsmen, artists and patrons, these prints provided information about the fashions and designs of other cultures. This selection of the finest examples is accompanied by related objects such as furniture and silverware; ends on Sunday.

**BALTIMORE**  
**EXHIBITION**  
Walters Art Gallery  
Tel: 1-410-547 9000  
Monet: Paintings of Giverny from the Musée Marmottan. 22 paintings produced during the last 23 years of the artist's life. Photo murals and works from the collection will be shown alongside the touring works; to May 31.

**BELFAST**  
**OPERA**  
Grand Opera House  
Tel: 44-1232-241919

The National Opera of Latvia: *Nabucco*, by Verdi; April 16, 18

## BERLIN

**CONCERTS**  
Philharmonie  
Tel: 49-30-2542 8354  
Berlin Philharmonic Orchestra: conducted by Roger Norrington in works by Haydn and Krusze; April 20, 21

**Staatsoper unter den Linden**

Tel: 49-30-2035 4555  
www.staatsoper-berlin.org

Berlin Philharmonic Orchestra: conducted by Daniel Barenboim in works by Liszt, Schumann and Beethoven; April 16

## OPERA

Deutsche Oper  
Tel: 49-30-3434 07

• Der Prinz von Homburg: by Heinz Conried by Christian Thielemann in a staging by Götz Friedrich; April 16

• Parsifal: by Wagner. New production conducted by Christian Thielemann in a staging by Götz Friedrich; April 19

**Staatsoper unter den Linden**

Tel: 49-30-2035 4555  
www.staatsoper-berlin.org

Die Meistersinger von Nürnberg: by Wagner. Harry Kupfer's new production is conducted by Daniel Barenboim and Sebastian Weigle; April 19

## CHICAGO

**CONCERTS**  
Orchestra Hall  
Tel: 1-312-294-3000

**KORYAMA**

**EXHIBITION**  
Koriyama City Museum of Art

Tel: 81-249-55 2200

Aubrey Beardsley: more than 200 drawings, prints, posters and books created during the brief period of the artist's fame. A member of the fin-de-siècle avant-garde, Beardsley left England for Dieppe following Wilde's disastrous libel action and subsequent imprisonment in 1895. The exhibition marks the centenary

**www.chicagosymphony.org**  
Chicago Symphony Orchestra: conducted by Donald Runnicles in works by Wagner, Haydn, Part and Britten. With cello soloist John Sharp; April 16, 18, 19, 21

## FORT WORTH

**EXHIBITION**  
Kimbell Art Museum  
Tel: 817-3328457  
www.kimbellart.org

Renoir's *Portraits: Impressions of an Age*. More than 50 paintings spanning the artist's career, of subjects including Claude Monet and Madame Renoir; to April 26

## HELSINKI

**EXHIBITION**  
Museum of Foreign Art  
www.frigi.fi

Luxury: Gold and Jewellery of Pompeii: 150 items including pendants, rings and bracelets, displayed to mark the 25th anniversary of the beginning of the excavations; to May 31

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Aubrey Beardsley: more than 200 drawings, prints, posters and books created during the brief period of the artist's fame. A member of the fin-de-siècle avant-garde, Beardsley left

England for Dieppe following Wilde's disastrous libel action and subsequent imprisonment in 1895. The exhibition marks the centenary

**of Beardsley's tragically early death**, aged 25, and arrives at the V&A in October, after touring in Japan; to May 5

## LONDON

**CONCERTS**  
Berlioz Hall  
Tel: 44-171-638 8891

London Symphony Orchestra: Michael Tilson Thomas conducts works by Mahler, Ives and Bernstein; April 17

## Royal Festival Hall

Tel: 44-171-960 4242  
• London Philharmonic Orchestra: conducted by Paavo Järvi in works by Beethoven, Mozart and Mahler. With violin soloist Frank Peter Zimmermann; April 15

• Philharmonia Orchestra: conducted by Mikhail Pletnev in works by Tchaikovsky and Berioz. With violin soloist Victor Tretyakov; April 16

• London Philharmonic Orchestra: Ben-Hürl: Projection of the 1925 film with live performance of Carl Davis's Score, conducted by the composer; April 18

• English Chamber Orchestra: conducted by Pinhas Alferman in works by Dvorák and Mozart, with piano soloist Yuuko Nakamichi, and by Shuntaro Sato in Bartók's *Violin Concerto*, with Zukerman as violin soloist; April 20

• Philharmonia Orchestra: conducted by Mikhail Pletnev in works by Berioz and Tchaikovsky. With mezzo-soprano Jean Rigby; April 21

**EXHIBITION**  
Tate Gallery

Tate: 44-171-587 8000

Bonnard (1867-1947): major retrospective of the French painter, comprising more than 100 works including landscapes, still lifes, a series of nudes depicting Marthe, Bonnard's lifelong companion, and several self-portraits; to May 17, then transferring to New York

## MUNICH

**CONCERTS**  
Philharmonie Gasteig

Tel: 49-89-5481 8181

Munich Philharmonic Orchestra: conducted by Günter Wand in works by Schubert and Bruckner; April 19, 20, 21

## OPERA

Carl-Orff-Saal, Gasteig

Tel: 49-89-4809 8508

Vision of Lear: by Toshio Hosokawa, with a libretto by Suzuki and Hosokawa. Co-production of the Munich Biennale with the Shizuoka Performing Arts Centre; April 19, 20

## EXHIBITION

Modern Museum

Tel: 46-8-5195 5200

www.modernmuseum.se

• "No one's dogs": 100 Years of Swedish Art. 100 works, specially selected to trace the history of modern art in Sweden; ends on Sunday

## PARIS

## EXHIBITION

Musée Carnavalet

Tel: 33-1-4272 2112

Chaumet: showcase of objets d'art made by the Parisian jeweller from the age of Napoleon to the present. Where possible, portraits of the owners wearing them are shown alongside the jewels themselves. Highlights include the extravagant parures - matching sets of hats, necklaces, earrings and bracelets - created for 19th century European aristocrats; to June 22

## PHILADELPHIA

## EXHIBITION

Philadelphia Museum of Art

Tel: 1-215-763 8700

www.philamuseum.org

## COMMENT &amp; ANALYSIS



LIONEL BARBER  
EUROPEAN VIEWPOINT

## Life after Boris

The imperial presidency that Mr Yeltsin created to safeguard Russian reform is becoming an issue for the European Union

*The Tsar pulls uphill with the strength of 10 men, but millions pull downhill – Ivan Pochakov on Peter the Great.*

Boris Yeltsin has been written off more times than Helmut Kohl. Russia's veteran leader has survived double pneumonia, quintuple heart-by-pass surgery, two attempted coups, Communist party exile, snubs from the Bush White House, and a dunk in the Moscow river.

So the odds are reasonable that he will survive his latest stand-off with the Russian Parliament. Hot air threats of impeachment will evaporate. The risk of early parliamentary elections and the attendant political uncertainty are likely to recede. Russia will continue to lurch forward with economic reform.

This benign interpretation of events could lead to dangerous complacency. Mr Yeltsin's snap decision to sack his entire cabinet – including Victor Chernomyrdin, his long-standing prime minister – should be a wake-up call to the European Union. Russia, huge, heavily armed, and endlessly unstable, demands attention.

Ostensibly, the struggle in Moscow centres on the suitability of Mr Yeltsin's nominee for prime minister, the youthful Sergei Khrushchev. What is really at stake is the power of the imperial presidency which Mr Yeltsin created to safeguard Russia's tenuous transition to democracy.

Rightly or wrongly, Mr Yeltsin believes that his own brand of Tsarism is the best instrument with which to good an inert body politic into the modern age. A brilliant manipulator, he has concentrated power around a coterie of personal advisers

rather than the formal office of the Cabinet. Yet this very concentration of power means that the question of the succession assumes increasing importance.

There is virtually nothing the West can do influence who will be the next Tsar, assuming Mr Yeltsin does not try to seek another term in 2000. But the West can influence how he might respond to the pending expansion of Nato and the European Union into central and eastern Europe. The West can also help create conditions to ensure that reform in post-Communist Russia is irreversible.

The first step is to cement a relationship with Russia which goes deeper than personalities. Nato has worked hard to achieve this. The new 15-plus-one partnership offers Moscow a seat at the table in matters of European security. It goes some way to assuring Russian opposition to membership for the Czech republic, Poland, and Hungary. More debatable is whether Nato could finance unremitting Russian hostility towards further expansion eastwards, say, to the Baltic states.

A second step is to continue integrating Russia into international institutions and the global economy. Russia's attendance at the Group of Seven industrialised nations is a useful step. Russian membership of the World Trade Organisation, is even more essential, provided that it can satisfy the necessary conditions.

Less useful are French-inspired gimmicks such as the new triangular summits between France, Germany and Russia. These stroke the Russian leader's ego but they revive fears in Washington about the big

European powers conspiring to weaken American engagement in Europe.

Here is where the EU has a vital role to play. The Partnership and Co-operation agreement with Russia, which finally entered force at the end of last year, is a solid foundation on which to build.

Long delayed because of the war in Chechnya, the agreement deepens political, economic, commercial and cultural ties. It improves access for Russian exports and contains an admittedly ambitious provision for negotiations for a future free trade zone.

Influential voices such as Prime Minister Paavo Lipponen of Finland argue that the agreement does not go far enough. Relations between the EU and Russia come down too often to disputes over carpet exports or cheap vodka. These tiffs obscure the fact that the EU is by far Russia's biggest trading partner.

Mr Lipponen is pressing for a new "Northern dimension" to the EU's embryonic common foreign policy which reflects adequately the strategic importance of Russia. He is already planning to put his ideas for how to do this to the December 1998 EU summit in Helsinki, when Finland will be in charge of the rotating EU presidency.

Some suspect that such an initiative is self-serving. Calls for extra money to fund trade and development in a region stretching from the Nordic nations to the Urals and up to the Arctic Circle – through new railways, trans-border roads and pipelines – would naturally favour Finland.

But there are good reasons for considering a bolder approach. Within 20 years the EU is

likely to depend for up to 70 per cent of its natural gas on deposits in the Barents and Kara seas. In the Kola peninsula, just across from Finland, rotting nuclear powered ships and submarines are an environmental catastrophe in the making.

But by far the most powerful argument in favour of beefing up policy lies in the EU's decision to offer eventual membership to the three Baltic states: Estonia, Latvia and Lithuania.

The implications of this commitment are only starting to percolate through the Brussels bureaucracy and go far beyond the extension southward of Finland's (and therefore the EU's) 1,000km border with Russia. An unpublished Finnish government study underlying the degree to which Russian foreign exports are increasingly dependent on the ports of the Baltic states, and how the Baltic trio remain highly dependent on Russian energy, especially natural gas.

In the first case, Russian efforts to encourage more traffic to use its own ports are being hampered by a shortage of public funds; in the second case, the Baltic states desire to diversify energy supplies – perhaps through a new Baltic Ring built by west European power companies – can only be achieved at huge cost.

Dependence on Moscow is something which newly-liberated countries are loath to admit. Indeed, they take every opportunity to proclaim their independence. The Latvian government, in particular, has risked provoking the Russian government with a less-than-sensitive treatment of the large Russian minority.

The Baltic connection means that the EU will be drawn closer to Russia and vice-versa. No one is talking about Russian membership of the Union. Swallowing the equivalent of a continent is not the first item on the Brussels menu.

Yet the EU needs to ponder the next steps in its relations with Russia to fit alongside its other strategic commitments such as the single currency and eastern enlargement. It is time to prepare for life after Boris.

### PERSONAL VIEW GARY HAMEL

## Wrong merger, wrong logic

Citicorp and Travelers are joining forces for economies of scale but they will be selling their customers short on choice and innovation

**T**he merger between Citicorp and Travelers seems to be driven by two tired ideas: bulk and breadth. Both are highly suspect.

Consider the most successful companies: Southwest Airlines, Starbucks, WorldCom, Dell Computer, Charles Schwab. They are heretics: they are revolutionaries. Their success in manoeuvring around much larger competitors underscores a fundamental reality of the new economy: innovation is more important than sheer size. Yet somehow this basic truth seems to have become lost in the hype surrounding "the world's biggest merger".

Citicorp and Travelers are certainly not resource constrained, but where are the big new ideas behind the big new company? The idea that customers want to buy everything from one provider is no more credible than the notion that size trumps every other advantage. About all one can say is that Sandy Weill of Travelers and John Reed of Citicorp share the same fantasy: that one company, offering a bundle of tenuously related financial services, can somehow seduce customers into buying the whole shooting match, whether or not each product is truly a "best buy".

The name for this dubious dream is "cross-selling". The logic is simple enough: if I know a lot about you, and I own a critical point of customer contact – say a branch bank – I can sell you a boatload of semi-related services. To the extent that the Citicorp-Travelers merger is based on the hope that the groups will be able to cross-sell each other's products, the merger rests on a foundation of sand.

What makes the idea of cross-selling so insidious is that it is half-right. Customers do want to conserve their energies when they shop.

Consumers want independent advice, and "vendor-neutral" distribution channels. This is the secret to the success of Charles Schwab's One Source, an eclectic mix of mutual funds put together in a way that lets customers mix and match products

from a wide range of financial service providers.

The fundamental flaw of most cross-selling arguments is that they are based on the pursuit of distribution efficiencies. The object of cross-selling is to amortise a company's expensive distribution assets across a broad set of products. In this sense, Wal-Mart Stores, the biggest retail chain in the world, is just a huge exercise in cross-selling. But there is a critical distinction: Wal-Mart is independent of the vendors, and agnostic about the products it offers. (It is not trying to sell me Kodak film, Kodak cameras and Kodak videotapes all in one go.)

True, Wal-Mart reaps huge economies of scale in distribution by offering everything from groceries to electronic equipment at one location. But in the next few years, "distribution economies" will take a back seat to "search economies" – savings on the amount of time, trouble and money it takes to find what you want.

As a consumer you can waste hours wandering the canyons of Wal-Mart in search of that elusive can opener. While you will save a few bucks on your purchase, the costs of getting to the store, finding what you need and carting it home – your search costs – might well outweigh whatever discount you receive.

When I use Amazon.com, or Insuremarket.com, or NetGrocer – websites that do pretty much what their names imply – I rep search economies. I find what I need instantly, I waste no gasoline and, best of all, someone delivers it to my doorstep. Increasingly, search economies will trump distribution economies. To test this idea, ask yourself: what is the premium you are willing to pay for a pizza delivered to your door against one you have to pick up from the supermarket?

Cross-selling is a producer-driven strategy in an increasingly consumer-driven world. It is simply out of touch with the super-market?

As the explosion of online stock trading demonstrates, financial products are ideally suited to online selling.

It is not clear yet who is going to be the Amazon.com of financial services, but it is probably a company no one has heard of yet. I await its arrival eagerly. It would be great to have a neutral broker who could analyse all my financial needs, and recommend an ideal portfolio of the very best financial products available.

So John Reed and Sandy Weill are trying to make the best of a bad situation. Banks with their plush carpeting, shiny vaults and wending queues of customers are mausoleums-in-the-making.

Traditional stock and insurance brokers will be equally anachronistic within a decade or two. All those expensive retail banking locations; all those insurance agents huddled in their strip malls; these are hardly the channels of the future.

So chop the overhead and sell your product bundle to customers too lazy or too ignorant to search out the best.

But remember this: despite Wall Street's enthusiasm for mega-deals, size is not the ultimate competitive advantage. Just ask IBM, McDonald's, General Motors or AT&T. While there is still room for consolidation in the US financial services industry, it is hard to see how two behemoths are going to gain much in the way of economies of scale by merging, particularly when there is not a lot of overlap in their product or geographic profiles.

Neither Citicorp nor Travelers suffers from the curse of smallness.

In the new economy, innovation is the ultimate competitive advantage. Non-traditional competitors, not global competitors, pose the biggest risk to incumbents such as Citicorp and Travelers. Jamming together a commercial bank, brokerage company, investment bank and an insurance company does not count as innovation – at least not among the constituency that matters most: consumers.

The author is chairman of Strategic, a strategy innovation company, and on the faculties of the London and Harvard Business Schools

### LETTERS TO THE EDITOR

## Depth of Asian crisis due to panic more than economics

From Mr Steven Radelet and Professor Jeffrey D. Sachs

Sir, We were pleased to see Paul Krugman's recognition ("Start taking the Prozac", April 8) that Asia is suffering from a financial panic, and not simply the bursting of an unwarranted financial bubble, as he had earlier suggested. The difference is important in a panic, as is now under way, of the extreme contraction of economic activity is a serious social loss, not simply the end of unwarranted speculation as with the bursting of a bubble. For several months we

have been making the argument that Asia was hit by panic, and that while Asia economies had flaws that needed mending, those weaknesses didn't come close to accounting for the depth of the crisis.

The central role of financial panic in the crisis has two key implications. One, as that the remedies of the International Monetary Fund should have been attuned to the realities of market panic. The IMF's policies of immediate bank closures in Indonesia in early

November merely fanned the flames of panic, and ultimately led to the melt down of the Indonesian banking system. Second, as discussed by Krugman, and as we ourselves have suggested in two recent studies, there is a case for slowing down the flows of hot money in the international economy.

Steven Radelet,  
Jeffrey D. Sachs,  
Harvard Institute for  
International Development,  
14 Story St.,  
Cambridge,  
Massachusetts 02138, US

No room for two kings on the throne

From Mr A.P. Williams

Sir, It is hard to know whether to be more appalled by the hubris of Messrs Sandy Weill of Travelers Group and John Reed of Citicorp, or by the naivety of your reporters and the analysts they quote in story "Sharing power at the top may prove the biggest threat" (April 8); neither a "correct performance management process" nor the fact of "very little overlap in their areas of expertise" are likely to prevent two men long accustomed to unbridled power from fighting it out to the end for supremacy.

The examples of Shell and Unilever are totally irrelevant, as these are companies where executives are reared in a consensus-driven culture based on power-sharing, utterly different from the US model.

This is a beautiful demonstration of why financial expertise is a necessary, but never a sufficient, basis for understanding what goes on at the top of companies. Over my consulting career I have seen at first-hand several cases of purported power-sharing by executives from different cultures break down irreparably.

I can therefore assert as a stone-cold certainty that, if the merger between Travelers and Citicorp goes through (by no means a sure thing), one or both of the two current CEOs will be gone within the space of two years: there simply is not room for two kings on a throne, and it is a very expensive folly to imagine otherwise.

A.P. Williams,  
49 Talbot Road,  
London W2 5JJ, UK

Mahathir not attacking the market

From Dato J.M. Amir.  
Sir, I refer to your report "Mahathir reviews market attack" (April 5). I was present at Dr Mahathir's press conference and heard the keynote address "Building the New Asia-Europe Partnership" by Dr Mahathir Mohamad, Malaysia's prime minister, at the Gladstone Library. Your headline gives a misleading impression.

Dr Mahathir's views on the negative effects of currency trading which has caused the loss of billions of dollars to Malaysia as a result of the Malaysian ringgit losing its value compared to US dollars should not be interpreted as an attack on the currency traders or dealers.

Indeed, he was referring to the need for transparency in currency trading and for stability in the money market, a view which was shared by the leaders attending ASEM 2.

As reflected in the statement on the "Financial and Economic Situation in Asia" issued by ASEM 2, the leaders had inter alia called for "strengthened co-operation, regulation and supervision in financial sectors and an examination by the International Monetary Fund and international regulators' bodies of ways to improve transparency in financial and capital markets, including the possibility of monitoring short-term capital flows".

Dato J.M. Amir,  
high commissioner for  
Malaysia,  
45 Belgrave Square,  
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## Snow White – now there's a better analogy

From Mr Jack Campbell

Sir, References to the Goldilocks economy are now so regular in the FT that perhaps memories need a little jollying. Goldilocks, you will recall, trespassed on private property, ate porridge and squatted. When the three bears came home, in recent versions of the tale she fled the scene of the crime and

disappeared like Martin Bormann and Lord Lucan. In older versions of the tale, somewhat more salutary, the bears variously threw her into a fire, drown her and throw her off the top of a belltower. What this tale has to do with the US economy beats me.

By contrast, Snow White, also a trespasser and a thief,

ends up paying her way by working. She also carries on living with seven men, albeit dwarfs, and then dumps them for a (rich) prince.

When your journalists refer to Goldilocks, perhaps they mean Snow White?

Jack Campbell,  
212 Rue Saint Jacques,  
75005 Paris, France

## View of Algeria ignores wider responsibility

From Mr A. Benyamina

Sir, Your editorial, "Algeria rights" (April 6), tends to reduce the situation in Algeria to a simple human rights problem for which the government – and not the regime as you state – is responsible. This is a familiar stance on the part of those who do not wish to assume their responsibility as vis-à-vis terrorism and its support networks in Europe.

There have been several arrests recently from among these networks in certain European capitals which have proved their implication in the killings and massacres in Algeria.

Numerous parliamentary delegations, including one from the European parlia-

ment, have visited Algeria. They have all taken note of the progress made in the democratisation process and have come to the firm conclusion, especially in the case of the European parliament, that an international investigation would not be helpful, given that the identity of the authors of these massacres is known.

For its part, the government, as signatory to 23 human rights conventions, intends to fulfil all the obligations which are consequently imposed. It has therefore submitted a report on each documented case of human rights violation and the sanctions taken by it. Nothing in these contractual obligations compels

Algeria to accept a special rapporteur.

Furthermore, in your reference to arms supplies, there is a clear contradiction in wanting to deny the means of fighting terrorism to a state and to repress it at the same time for not fighting it efficiently enough.

If one follows your logic through to its inevitable conclusion, there would be a situation where only terrorists would be certain of finding weapons, which in fact come to them from Europe.

A. Benyamina,  
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54 Holland Park,  
London W11 3ES, UK

## Role of two communities in Belgian federal structure overlooked

From Ms Brigitte Grouwels

Sir, May I congratulate you on your survey of the Brussels region (March 31). It provided an interesting analysis of the opportunities Brussels offers, and of the challenges it faces. I was surprised, however, that your survey focused exclusively on the regional units and overlooked the two main entities that form the basis of the Belgian federal structure: the Flemish and French communities. This means that schools, community centres, theatres and the like in Brussels are supported by the French or Flemish community, not by the Flemish and Walloon

regions, respectively, but extend to Brussels.

The Brussels capital region is responsible for "territorial" issues, such as public transport, economy, employment and the environment. Many other vital issues (education, job training, arts and cultural matters, youth affairs, etc.) are the responsibility of the Flemish and French communities, also within Brussels.

But the contribution of the two communities in revitalising Brussels should not be overlooked.

Finally, I must point out a few factual errors in your survey. First, there are no reserved seats for Flemings and French-speakers in the Brussels regional council. And the directive of Flemish interior minister, Leo Peeters,

EDITOR

to No room for the third

## FINANCIAL TIMES

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Wednesday April 15 1998

## IMF's rosy scenario

Calamity in east Asia; world economy unharmed. This is surprisingly close to what the International Monetary Fund says in its latest World Economic Outlook. It expects a slowdown in global economic growth this year, but one that is far smaller than in the mid-1970s, early 1980s or early 1990s. The question is whether the IMF is being too optimistic.

The story is comforting. True, global growth this year is now forecast to be 1.2 percentage points lower than last October, while the forecast for the high-income countries is down 0.5 percentage points. But this downgrading is almost entirely confined to east Asia.

In Japan, for example, no growth is forecast for this year, against the 2.1 per cent expected last October. The downward adjustment in the forecast growth of newly industrialised Asian economies is 4.2 percentage points, while that of Asian developing economies is little less, at 3 percentage points.

Meanwhile, all big industrial countries, except Japan, are forecast to grow by more than 2 per cent this year, with the US at 2.9 per cent and the European Union at 2.8 per cent. Given their economic weight, sustained growth in the US and renewed growth in the EU virtually guarantees that even the Asian disaster will be but a blip on the global radar screen.

What are the risks

to this rosy scenario?

One is that Japan's renewed stagnation may turn into an outright slump. While conceivable, such a disaster is unnecessary and, as the government acts, increasingly unlikely. Another is renewed instability in east Asia that then spreads to other regions. While possible, particularly if Indonesia falls yet again or China decides on a substantial devaluation, this does not seem likely either.

The biggest worry is global deflation. But here again massive policy errors would be necessary. The route to disaster might go via inflationary pressure in the US and UK, large deteriorations in their current accounts and weakening exchange rates. This could lead to monetary tightening, followed by a spreading collapse of overheated stock markets. But the IMF expects the Asian slowdown to help keep inflation down everywhere. It also forecasts the US current account deficit this year at only 2.7 per cent of GDP and that of the UK at 1.1 per cent.

So, except in hapless east Asia, everything seems to be for the best in the best of all possible worlds. Remember, however, that the most serious risk lies in fragile financial systems.

Mainstream forecasters have

proved bad at forecasting such calamities. Take heart from the IMF's view, but remember its proven capacity for error.

## Indonesian hopes

Even with its new International Monetary Fund programme, Indonesia is expecting its economy to shrink by 4 per cent this year. Without that programme the outlook would be worse by a long measure, and the survival chances of the Suharto regime would be correspondingly diminished.

That must be the main reason for hoping that last week's package – the third since last October – will succeed where the previous two have failed. The hostile international response last February to Mr Suharto's idea of a currency board peg for the rupiah shows there can be no quick fixes for Indonesia's problems. Nothing apart from an IMF programme can stop the economic rot that has otherwise been propelling Indonesia towards an economic contraction of somewhere between 10 and 20 per cent.

Success is still not assured, though the reputation of the IMF is also at stake. Results depend on the detail both of design and implementation of the programme. Little of this is yet clear, but at least the basic thrust appears to correct some earlier mistakes.

Consideration is given to the need to maintain food subsidies if unbearable social tensions are to be avoided. Less emphasis is placed on the abolition of monopolies, although they are still sup-

posed to be gradually unwound. For the first time the IMF has accepted the need to tackle the country's massive private debt. That was one of the most glaring omissions from the last programme, and one of the main reasons why it foundered.

But progress is unlikely to be quick given the disarray on the committee of international creditors which has forced its original chairman to step down.

Equally, the details of domestic banking reform are hazy, while the programme also rests on the optimistic assumption of a steady stream of privatisation revenues.

Since most of Indonesia's banks and companies are technically bankrupt, it would not be easy for even the most committed government to live up to such a programme. The fact that the IMF has chosen to stagger disbursement in line with Indonesia's compliance with specific conditions indicates it has reservations about Mr Suharto's commitment. At worst this could create a climate of almost continuous confrontation with the government.

Given Indonesia's past record, there is not large ground for optimism, but Mr Suharto is at least now surrounded by a cabinet he trusts. Its members have studied and accepted the programme. Self-interest points to the realisation that he is more secure with an IMF deal than without one.

## Swedish budget

Sweden yesterday unveiled a budget which will give it one of the strongest fiscal balances in the EU for some years to come. This caps a remarkable turnaround, after a crippling recession in the early 1990s. From a deficit of over 12 per cent of GDP in 1993, the budget should be in surplus by 0.8 per cent this year.

But the current health of the economy does not compensate for the fact that for some years now Sweden's relative economic performance has been deteriorating. Its position in the OECD's ranking of GDP per capita has slipped from fourth in 1970, to 16th in 1995. And the upturn in the economic cycle has so far failed to deliver substantial new jobs.

One reason for this under-performance has been economic instability. The past two decades have been plagued by episodes of overheating and inflation, followed by devaluations. These cycles were accompanied by huge shifts in the budget balance.

The Social Democratic government is well aware of the need to avoid boom and bust economics, and is therefore placing great emphasis on its long-term projections for the public finances. The budget promises a fairly sharp reduction in central government expenditure as a percentage of GDP, and sizeable fiscal surpluses for the next few years.

These projections, though, have been based on fairly opti-

istic forecasts of GDP growth, starting from a healthy point in the cycle. The real test will be whether public expenditure can be kept under control when the next downturn comes. Still, the government has made a good start.

Another key reason for Sweden's relatively weak performance has been its lack of success in encouraging new firms. Small and medium-sized businesses are a major source of new jobs in many developed countries. But in Sweden, they have failed to flourish for a number of reasons, including the high taxes on both the owners of firms and on employees, and the subsidies that large firms receive. The Social Democrats say that they will encourage small business, but the relatively modest measures in yesterday's budget show that they are still not taking this problem seriously enough.

Some might argue that the centrist Swedish model is simply defunct. But Swedish voters have made a conscious social choice to trade off higher taxes for better services and to aim for high-skill jobs. There is no conclusive evidence that this condemns them to permanently low growth.

In practice, though, the model has become an excuse for a creeping expansion in the role of the State and for a poor industrial policy. It must be reformed if it is to survive.

American protests at European barriers to farm trade are as old as the Common Agricultural Policy. But these days, Washington has something new to complain about. Its fiercest disputes with Brussels have not been provoked by, say, quotas or by any of the other instruments for limiting farm trade, but by European suspicions that one man's meat may be, literally, another man's poison.

The sharpest discord is over European reluctance to allow novel types of food, of which the US is the biggest producer, to be sold in its market. Long delays in approving products, such as genetically modified corn, have raised US frustration to boiling point and repeatedly threatened a trade war.

Brussels says these foods must be thoroughly vetted, because European consumers are deeply worried about their safety standards. But the US says Europe's regulatory system – not US farm products – is the problem.

"There is clearly something wrong when the EU takes up to three years to approve products, which the US, Canada and Japan have approved in eight to 12 months," says Peter Scher, special trade ambassador for agriculture.

The tensions are a striking example of what seems set to become a growing problem, as the forces of global competition increasingly run up against local values, political systems and popular beliefs.

Dealing with such conflicts poses a stiff challenge for the World Trade Organisation, global trade's policeman. Although the WTO has special procedures for settling food safety disputes, US-EU wrangling has so far shown up their limitations as much as their strengths.

The sources of friction show little sign of abating. On the one side, the most potent problem comes from advances in food technology, which have led to rapid increases in US production of genetically modified crops. At the same time, the growing influence of farm state representatives in Congress has intensified US pressure on other countries to open their markets.

On the other, the "mad cow" crisis and other food scares in Europe have made consumers and politicians ultra cautious about food safety. Feelings run highest in Germany, Austria and the Nordic countries, where there has long been mistrust of products that are not naturally produced.

In an effort to calm public opinion, the European Commission has responded with measures that have further inflamed the US. One was a proposal to ban imports of beef derivatives, widely used in cosmetics and pharmaceuticals, which threaten to halt transatlantic trade in these products.

Critics claim the proposal, which now seems set to be shelved, was a gross over-reaction, mainly designed to feed off a threat by the European parliament to sack commissioners for mishandling the "mad cow" affair.

Washington says such episodes

typify the shortcomings of European regulation. It accuses the EU of undermining public confidence by allowing politics rather than rational principles, to rule food safety decisions.

The US argues that the EU system needs to be more transparent, institutionally independent and to base its decisions on "sound science". It claims that US regulators' long-established

## COMMENT &amp; ANALYSIS

## One man's meat

Genetically modified crops are becoming the new barriers to free farm trade, says Guy de Jonquieres. This is symptomatic of a new sort of trade dispute, pitting globalisation against local values

sary for the disputes panels to define their application much more precisely. That could lead them, ultimately, to specify how scientific evidence should be interpreted and set the minimum risk levels required to justify import curbs.

Such moves could be politically explosive. Anger at the hormones ruling has already led from Fischer, Europe's farm commissioner, to condemn the WTO disputes system as undemocratic. In the US, any suggestion that the WTO was binding the hands of independent federal regulators would provoke an outcry in Congress.

Such sensitivities over national sovereignty are likely to encourage WTO adjudicators to proceed cautiously. As a consequence, near-term hopes of narrowing US and EU differences over food safety may depend on preventing conflicts, as much as on defusing them.

One possible peace formula would be for the EU to admit controversial food imports, provided they were clearly labelled. The US is prepared in principle to accept such an arrangement. But Brussels' efforts to devise a workable policy have so far been dogged by disagreement.

The idea is hamstrung by wide philosophical differences in the Commission and the Council of Ministers, where some governments are under strong domestic pressure to reject it entirely. There is no consensus even on exactly which food products a labelling policy should cover, nor on where do you draw the line between modified and "natural" food.

The prospect of prolonged stalemate has focused attention on an alternative solution, under which the US and EU would agree to treat each other's regulatory systems as equivalent. They recently reached a framework agreement, covering veterinary procedures, and the EU Commission has proposed that further mutual recognition arrangements be included in its proposed agreement with Washington to create a "transatlantic marketplace". Such arrangements might reduce US-EU mistrust by encouraging more regular dialogue between their food scientists. However they would probably take time to produce real results: the veterinary accord, for instance, involves little more than a commitment to hold further talks.

There is also a risk that efforts to narrow regulatory differences could end up breeding more discord. Such disagreements led the EU last year to ban chicken imports from the US, because Brussels was not satisfied by American hygiene standards.

Some observers believe attitudes to food safety on either side of the Atlantic diverge so widely that they may prove impossible to reconcile. If so, more trade disputes over food appear inevitable.

Others say US criticisms of European practices are based on unwarranted complacency. The US has recently suffered a series of food contamination incidents of its own, which have prompted it to tighten food import laws and strengthen its inspection systems.

"Imagine what would happen if the US was hit by a food scare on the scale of 'mad cow' disease," says a European diplomat. "I bet Washington would put up trade barriers overnight – and that would be the end of all its preaching about the wonders of 'sound science'." And the beginning of even bigger arguments over food safety and trade.

reputation for embodying these qualities explains the widespread acceptance of novel foods there.

Many in Brussels concede that US criticisms of its cumbersome regulations are valid. But battles in the European Commission have kept responsibility for food safety divided between five directorates, each with its own rules.

"The system is absurd and inconsistent," says a senior EU agriculture official.

New products have to be approved by 15 governments, which regularly delay decisions for fear of unpopularity at home.

Even when they reach an agreement, it can be hard to put into effect. Austria, for instance, has banned genetically modified maize, even though the EU Council of Ministers approved it.

The US believes it has now put Brussels on the spot by successfully challenging in the WTO the EU's 10-year-old ban on hormone-treated beef. The WTO's disputes panel ruled against the ban last year, because it had not been preceded by a proper scientific review.

The US believes it has now put

Brussels on the spot by successfully challenging in the WTO the EU's 10-year-old ban on hormone-treated beef. The WTO's disputes panel ruled against the ban last year, because it had not been preceded by a proper scientific review.

The case was the first big test of the WTO's new food safety rules – called SPS, or sanitary

and phyto-sanitary, rules. These are designed to reduce conflicts over the issue. They require safety regulations that exceed internationally agreed standards to be justified by scientific evidence.

But although the WTO hor-

izones ruling is widely seen as a landmark, it raises as many questions as answers. Brussels and Washington, which both claim it vindicates their arguments, disagree over whether it requires the beef ban to be lifted immediately. The decision is likely to go to a WTO-appointed arbitrator.

Furthermore, neither the ruling nor the SPS rules say how scientific risk assessments should be conducted, their findings interpreted or – most crucially – how much risk is sufficient to

justify trade restrictions. The uncertainties are all the greater because, as Europe's "mad cow" scare has shown, scientific opinion is often not clear cut and is notoriously subject to change.

Parts of the SPS rules – agreed at US insistence in the Uruguay round of world trade talks – are also ambiguous. According to Professor John Jackson of Georgetown University, a leading authority on world trade law, that is because the US wanted them that way.

Although the Clinton administration aimed to stop countries using their food safety rules to keep block farm trade, it was equally determined to assert its right to bar imports that did not meet its own environmental standards. Trying to have it both ways helped produce muddled international law.

These inconsistencies and legal holes raise doubt about how far US law in "sound science" as the international benchmark for food safety regulation is realistic – or politically feasible.

Some observers believe attitudes to food safety on either side of the Atlantic diverge so widely that they may prove impossible to reconcile. If so, more trade disputes over food appear inevitable.

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## OBSERVER

## Storm clouds over Moscow

No-one loves weather forecasters

when they get things right, and they make mistakes. That's certainly the case in Russia this week, after meteorologists failed to predict enormous snowfalls that have turned Moscow into an ice rink.

It isn't just airport closures that are raising the temperatures of the country's leaders. President Boris Yeltsin must have thought that the beginning of spring would be a good time to change his government: instead, the terrible weather is making people feel even more fed up with the shambles in the Kremlin.

Yuri Luzhkov, Moscow's bulldog of a mayor, was the first to bite the forecasters' ankles, even accusing them of "deceptions" and "disinformation", which seems a bit harsh.

He threatened to cancel the city's contract with the national weather centre, though his alternative was to use the military and airport weatherpeople – who get their information from the national service. He's now threatening to set up his own forecasting service in Moscow, and his Zurich powerhouse is being cut down to size. That's globalisation.

In practice, though, the model

isn't the Moscow mayor's first try at tampering with the elements: last autumn he needed clouds outside the capital to divert the bad weather from the city's

850th anniversary celebrations, but it rained on his parade anyway.

Even the ambitious Luzhkov, who is puffing himself up for a bid for the presidency in 2000, should twice about declaring war on winter. As Russians are fond of remarking, General January and General February have been invincible military commanders throughout their history.

## Reverse gear

When General Motors shifted

international operations to Zurich in 1992, the world's

biggest company waffled on about

going global from a base between

US and Asian time zones.

Now GM is shipping its 30

Zurich-based people, led by

international boss Lou Hughes,

back to Motown. It says

globalisation has been such a

success that it can be handled from home base.

Those who question Detroit's

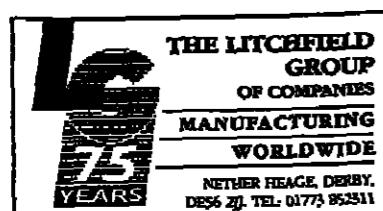
virtue as a global centre should

recall that, in 1992, Hughes wanted

to stay Europe, where he was

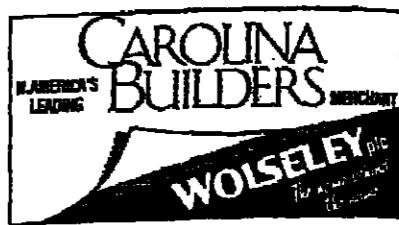
running GM's German subsidiary

Adam Opel. Six years and



# FINANCIAL TIMES

WEDNESDAY APRIL 15 1998



COME ON UP  
THE VIEW'S CLEARER  
FROM UP HERE  
EASDALE

## THE LEX COLUMN

### Two cheers for Thomson

Third time lucky for attempts to privatise Thomson-CSF, the state-controlled defence electronics group? Not really. Giving Alcatel Alsthom, Dassault and Aerospatiale stakes in Thomson in return for their defence electronics and space assets is an important step towards rationalising the French defence industry.

However, it is still an unsatisfactory fudge. Sure, the state's 55 per cent stake has been diluted to below majority level; but at 47 per cent it remains an intimidating presence.

In immediate terms, cost-cutting measures that worsen French unemployment numbers could be postponed. This would clearly be to the detriment of shareholders in Alcatel, now a 16 per cent shareholder, and Dassault, which has 6 per cent. Perhaps more worrying is the prospect that the government could also restrict a now beefier Thomson from entering a broader European alliance with the likes of General Electric Company, British Aerospace and Daimler-Benz Aerospace.

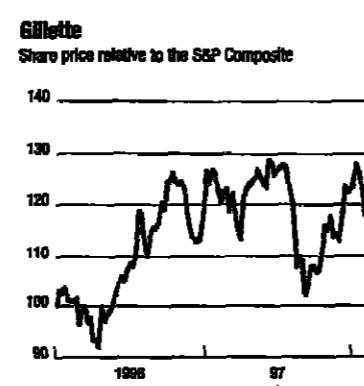
For such privately-owned foreign groups to pool their assets into the Thomson pot will be hard in these circumstances. The most logical deal – in terms of creating a group able to compete with the big US defence electronics groups – remains a merger of Thomson and GEC-Marconi. But GEC has other options. A merger with Northrop Grumman is a possibility. So if Thomson is to benefit fully from European defence restructuring, this partial privatisation should be completed with haste.

#### European banks

Will the renewed frenzy of US bank merger activity spill over into Europe? Arguably it ought not to make much difference. The import of these deals is overwhelmingly domestic, and even Citigroup will take time to make its presence felt globally.

Anyway, Europe is already in the throes of banking consolidation. The pace may not be the same – obstacles such as different currencies, cultures and technology ensure that it is slower – but the issues are.

Where the US example may make a difference, though, is in encouraging Europe's bankers to think the unthinkable. Citigroup, after all, is a flagrant vi-



lution of the regulatory status quo. But it is not alone.

The Royal Bank of Canada/Bank of Montreal deal also assumes regulators will accommodate the deal-makers, while Australians are wondering whether their new legislation – which still prohibits a merger among the big four banks – is not already outdated. In this environment, is a Barclays/NatWest or a Deutsche/Commerzbank really so outlandish?

The regulatory environment is likely to become more accommodating, and a single currency will add further encouragement. But the critical catalyst will be visionary leaders. Without action from them soon, bank share prices in countries like Italy, Spain and France – many up by over 50 per cent this year already – look vulnerable.

#### Gillette

With flexible microfins, a single-point docking system and a name like Mach3, it sounds like a rocket.

In fact, it is merely Gillette's new razor. But investors should make no mistake: this is a big deal for the consumer products group.

The Mach3 is Gillette's bid to extend its dominance over the world's stubble. With 71 per cent of the \$3.3bn North Atlantic (Europe and North America) razor and blade market, there might seem little cause for alarm. But that share has stagnated in recent years and even slipped in the US during 1997. Gillette's last big innovation, the Sensor, is eight years old

and main rival Schick has just launched its own new razor.

This launch will also show if Gillette can continue to push up prices in return for technical improvements. The group has a successful record in getting consumers to trade up, which helps explain the 40 per cent operating margin in its shaving division.

And given its 35 patents and \$750m of development costs, the Mach3 really ought to offer a smoother shave. But its 35 per cent price premium to SensorExcel – an astonishing \$1.60 per blade – could prove a tough sell.

The stock market does not seem to think so. Gillette's shares are up a quarter this year and now trade on a pretty smooth 42 times forecast earnings. That looks high enough for now.

#### SmithKline Beecham

SmithKline Beecham's presentation on its teeming array of drug prospects reads like a dry run for a defence document. After two failed attempts at a merger, SmithKline remains in play. Glaxo Wellcome is doubtless still interested and might pounce if the share price weakened. Alternatively, any further chinks in chief executive Jan Leesley's armour might be used by frustrated shareholders to urge a humble return to the negotiating table. So SmithKline needs to keep justifying its high price earnings ratio – 40 times last year's figure – and the presentation does a reasonable job on that count. Notably it serves as a reminder of the group's healthy drugs pipeline, including the blockbuster potential of Avandia, the diabetes treatment.

But then SmithKline needs to deliver its target of two new drugs and one new vaccine each year to sustain the 15 per cent annual earnings growth expected of it. And the flip side of its contention that it has gone from famine to feast on drug leads is that it needs additional funding to exploit them all. Such funding in the hope of drug launches six years down the line would, of course, spell short-term earnings dilution. A merger that would pool both the scientific advances and the research and development costs must still look more appetising to shareholders – as would even a modest takeover premium if SmithKline's pipeline narrowed.

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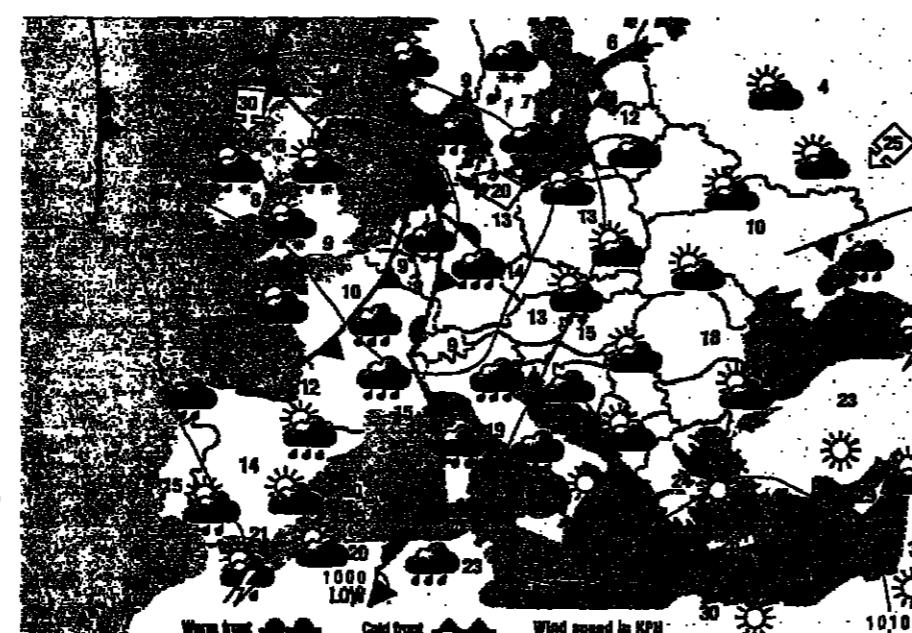
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### FT WEATHER GUIDE



Clare Short, the UK's chief international development minister, is at the joint meeting of the World Bank and the International Monetary Fund in Washington. She says the link between the two must change. Page 10

A frontal system stretching between North Africa and Denmark will bring unsettled weather to much of western Europe, with heavy rain on the French Riviera and in northern Italy. The low countries and the western half of Germany will be wet, with fresh snow over the Alps. Southern Scandinavia will have rain with wet snow in central areas, but the north will be bright with sunny spells and a few wintry showers. The Iberian peninsula will have sunshine and showers. Eastern Europe will be dry, and the eastern Mediterranean will have sunshine.

#### Five-day forecast

Low pressure will move in from the Bay of Biscay tomorrow and sweep east towards northern Italy on Friday. This will bring more rain to central and western Europe, and a strong Mistral will blow down the Rhone valley towards the Gulf of Genoa on Friday and Saturday.

#### TODAY'S TEMPERATURES

	Madrid	Barcelona	Seville	Paris	Moscow	London	Edinburgh	Paris	Madrid	Paris	London	Edinburgh
Madrid	22	22	22	19	10	14	14	14	14	14	14	14
Barcelona	22	22	22	21	10	20	20	20	20	20	20	20
Seville	22	22	22	21	10	20	20	20	20	20	20	20
Paris	22	22	22	21	10	20	20	20	20	20	20	20
Moscow	22	22	22	21	10	20	20	20	20	20	20	20
London	22	22	22	21	10	20	20	20	20	20	20	20
Edinburgh	22	22	22	21	10	20	20	20	20	20	20	20
Paris	22	22	22	21	10	20	20	20	20	20	20	20
Moscow	22	22	22	21	10	20	20	20	20	20	20	20
London	22	22	22	21	10	20	20	20	20	20	20	20
Edinburgh	22	22	22	21	10	20	20	20	20	20	20	20
Paris	22	22	22	21	10	20	20	20	20	20	20	20
Moscow	22	22	22	21	10	20	20	20	20	20	20	20
London	22	22	22	21	10	20	20	20	20	20	20	20
Edinburgh	22	22	22	21	10	20	20	20	20	20	20	20
Paris	22	22	22	21	10	20	20	20	20	20	20	20
Moscow	22	22	22	21	10	20	20	20	20	20	20	20
London	22	22	22	21	10	20	20	20	20	20	20	20
Edinburgh	22	22	22	21	10	20	20	20	20	20	20	20
Paris	22	22	22	21	10	20	20	20	20	20	20	20
Moscow	22	22	22	21	10	20	20	20	20	20	20	20
London	22	22	22	21	10	20	20	20	20	20	20	20
Edinburgh	22	22	22	21	10	20	20	20	20	20	20	20
Paris	22	22	22	21	10	20	20	20	20	20	20	20
Moscow	22	22	22	21	10	20	20	20	20	20	20	20
London	22	22	22	21	10	20	20	20	20	20	20	20
Edinburgh	22	22	22	21	10	20	20	20	20	20	20	20
Paris	22	22	22	21	10	20	20	20	20	20	20	20
Moscow	22	22	22	21	10	20	20	20	20	20	20	20
London	22	22	22	21	10	20	20	20	20	20	20	20
Edinburgh	22	22	22	21	10	20	20	20	20	20	20	20
Paris	22	22	22	21	10	20	20	20	20	20	20	20
Moscow	22	22	22	21	10	20	20	20	20	20	20	20
London	22	22	22	21	10	20	20	20	20	20	20	20
Edinburgh	22	22	22	21	10							

JOURNAL

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FINANCIAL TIMES

# COMPANIES & MARKETS

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WEDNESDAY APRIL 15 1998

Week 16

**JOHNSON & JOHNSON**  
International Asset Consultants  
+44 171 405 8411

should pay  
says Rubin

## INSIDE

### Losses mount at Skoda Plzen

Skoda Plzen, the biggest Czech engineering group, stunned the market this month by reporting a preliminary 1997 consolidated net loss of Kč1.78bn (553m) - the third consecutive year of heavy losses. Analysts want the group to slim down and focus on its profitable lines such as trolley buses. But Lubomir Soudek, the fiercely independent chairman, seems to have taken upon himself the task of running a hospital for the country's ailing engineering companies. Page 18

### Black takes on new challenge

When Conrad Black, the newspaper proprietor (left), consolidated control last year over Southam, the largest newspaper group in his native Canada, a shudder went through newsrooms from Halifax to Vancouver. But since taking a 59 per cent share in Southam, Mr Black has hired reporters and editors, built new printing facilities and improved both quality and returns at the group. Now he plans to open a national title, based in Toronto. Recent history is not very encouraging. USA Today, the US broadsheet that pioneered full-colour reproduction in 1982, lost more than US\$1bn over a decade before turning a profit. Page 17

### South Africa profits from Asian crisis

South Africa is one of the few emerging markets that appears to have benefited from the Asian financial crisis. The turmoil enhanced its qualities as a haven, and the decline in the value of Asian markets has increased South Africa's weighting in the emerging market indices. The sophisticated level of corporate governance compared with other emerging markets has also helped. Page 34

### Indian wheat harvest set to fail

India's wheat production is set to fail this year as a result of bad weather and a reduction in land under the crop. The government is to import 1.5m tonnes of wheat from Australia. Page 24

### GHB launches two-part offering

General Hellenic Bank, a medium-sized Greek bank, launched the first of a two-part share offering that will see the Greek army pension fund, its majority owner, sell nearly half its stake. Page 22

### Commodities stabilising, IMF says

Commodity prices show signs of stabilising after sharp declines linked to the Asian financial crisis, the International Monetary Fund says. Since mid-1997, prices of primary commodities have fallen more than 10 per cent. Page 24

### French bond exchange finds favour

The French treasury's offer to exchange Ecu17bn (\$18.5bn) of illiquid Ecu-denominated bonds for new euro-convertible benchmarks is set to be the most successful of its kind, according to bankers. Page 22

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FALLS IN FIRST QUARTER EARNINGS AT KODAK AND JOHNSON &amp; JOHNSON UNDERLINE WORRIES ABOUT FUTURE PROFITS

## Fears as strong dollar hits exports

By Richard Tomkins in New York

The strong dollar took its toll on first quarter earnings at Eastman Kodak and Johnson & Johnson yesterday, underlining investor concerns about the continuing effect of the currency's strength on profits of some of the biggest US companies.

Kodak, the photographic products group, said that compared with a year ago, first quarter earnings per share of 69 cents were 15 cents, or 18 per cent, lower than they would have been without the dollar's rise.

Johnson & Johnson, the consumer and health care prod-

ucts company, said the strengthening dollar had left group revenues 4.4 per cent lower than they would otherwise have been. The negative impact on international revenues was 9 per cent.

Both companies generate roughly half their sales from outside the US, and have been suffering worsening effects from the dollar's continued rise.

This time last year they reported that shifting exchange rates had wiped 3 per cent off revenue growth.

The strong dollar is likely to emerge as a recurring theme over the next few weeks as US companies report their first

quarter - as distinct from revenues, yet to be announced - rose by an underlying 9.10 per cent.

Kodak, which has been suffering from intense competition with Fuji of Japan, warned in January that first quarter earnings per share would be hit by the dollar's rise, and the figure reported was in line with analysts' expectations.

More recently, however, blue chip stock prices have bounced back because investors believe that international demand for the companies' products will hold up and that the dollar's peak cannot be off.

Coca-Cola gave confidence a boost at the end of last month when it said the volume of its soft drinks sold in the first

quarter - up 5 per cent, on hopes that the worst was over. George Fisher, chairman and chief executive, said the company's recovery plan was on target.

Competition and the strong dollar made it difficult to achieve top-line growth, he added, but cost-cutting would continue.

Johnson & Johnson said revenues rose 1 per cent to \$5.8bn. Net profits rose 11 per cent to \$1bn, in line with forecasts.

Ralph Larsen, chairman and chief executive, said the group's pharmaceutical business was particularly strong.

World stocks, Page 34  
Currencies, Page 23

## Gillette rolls out Mach3 fighter for shaving wars

'Major blitz' launch of three-bladed razor planned to maintain market domination

By John Wilkins in New York

The Cold War may be over but the War continues.

Gillette yesterday unveiled a new razor with a campaign designed to emphasise its determination to maintain domination of the global wet shave market.

The Mach3 razor, says the company, is the stealth bomber of the shaving world, breaking the performance barrier to provide an optimum combination of shaving closeness, comfort and safety.

The parallel with military hardware was well to the fore in yesterday's presentation to the world's media at the Hudson Theatre in New York.

Indeed, its launch to consumers will be a "major blitz", according to John Darman, vice-president of male shaving

nearly half a century," the video presentation intoned. "Now they come together for the first time."

The company is as old as mankind itself and, like aircraft, its product changed little in the early decades of the century. But over the past 25 years it has adopted the mission statement: "There is a better way to shave and we will find it." This has meant innovations every nine years or so which have allowed Gillette to win 70 per cent of sales in North America and western Europe.

In 1989 it launched the Sensor range, with a revolutionary two blades to give not just one but two cuts at those facial hairs. The Mach3 adds a third blade to the armoury, together with 35 new features the company believes competitors will struggle to emulate.

These include a diamond-like carbon coating for the blades that means they are thinner than ever before, soft flexible microfibres that stretch the skin taught and a lubricating strip that moisturises the skin and changes colour when blades need replacing.

The company will have invested more than \$1 billion on the new product by the time the launch is over.

The price of a Mach3 and two cartridges will be between \$6.50 and \$7.00 - 35 per cent more than the top of the Sensor range. To sell this to the

consumer the company plans a set of advertising which show a square-jawed fighter pilot breaking through the sound barrier three times, before enjoying the mother of all shaves.

"Flying at Mach 1 breaks the sound barrier," said Bob King, head of Gillette's North Atlantic division.

AP

"The Mach3 breaks shaving performance barriers."

head of Gillette's North Atlantic division. "The Mach3 breaks shaving performance barriers - it is a quantum leap in shaving technology and performance."

Lex, Page 14  
Going for the market, Page 17

## Mitsubishi Chemical takes control of joint ventures

By Paul Abrahams in Tokyo

Mitsubishi Chemical, Japan's biggest chemical company, yesterday took full control of its three joint ventures with Hoechst of Germany producing polyester film.

The deal should make the Japanese group the world's second largest manufacturer of the product after Du Pont of the US.

The two companies would not give details of the value of the deal or of recent earnings from the joint ventures, formed in 1991. However, Hoechst said the businesses, known as Difoil, would generate sales of DM1.2bn (\$850m) this year.

Mitsubishi Chemical said US and Japanese operations were

profitable but a German unit, based near Wiesbaden, was barely breaking even because of regional overcapacity. The two companies invested \$300m to increase capacity by about 80,000 tonnes a year to 170,000 tonnes.

The disposal by Hoechst marks another step in the efforts of Jürgen Dörmann, the group's chief executive, to transform the chemicals conglomerate into a life-science company concentrating on pharmaceutical and agrochemical products.

The rationale for Mitsubishi Chemical was to build up commanding positions in its fields of expertise, said Koichi Ishihara, chemicals analyst at Dresdner Kleinwort Wasserstein.

Mitsubishi Chemical will take control of operations in Japan, Indonesia, Wiesbaden and Greer, South Carolina, employing 2,000 people.

This announcement appears as a matter of record only.

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## Anglogold appoints S African mining union chief to board

By Victor Matlak in Johannesburg

Anglogold, the world's biggest gold mining company being formed out of Anglo American's gold interests, announced yesterday that it had chosen the president of South Africa's National Union of Mineworkers as one of its independent directors.

Bob Godsell, Anglogold's chief executive, acknowledged that the choice of James Motlatsa as one of the company's six independent directors was both unusual and risky.

He said South African mine owners and the NUM had cooperated successfully since 1990, adding that they could work together to transform the industry's racial structure, improve skills and change "the autocratic and hierarchical management style that has characterised the mining industry in times past".

Mr Motlatsa's appointment is likely to please South Africa's ruling African National Congress party, which has a formal alliance with the trade union movement, but it may be resented by radical union members.

Anglogold also strengthened its "black empowerment" credentials by appointing Donald Ncube, a leading black businessman who established the Real Africa group, to the board.

The other four independent

## France completes sell-off of CIC bank

By Andrew Jack in Paris

The French government yesterday announced the sale of a majority stake in CIC, the country's fifth largest banking network, to Crédit Mutuel, a mutual, in a deal worth at least FF13.4bn (\$2.2bn).

The controversial decision brings to an end the painful privatisation of CIC, originally put on sale in December 1995 in a process aborted by the then centre-right government in late 1996.</p

## COMPANIES &amp; FINANCE: THE AMERICAS

FINANCE STRONG ECONOMY AND BUOYANT FEE INCOME LIFT REGIONAL INSTITUTIONS

## US banks rise strongly in first quarter

By John Authers in New York

Several US regional banks released strong results for the first quarter yesterday, as they continued to benefit from the strong economy, and buoyant fee income.

First Union, the acquisitive bank based in Charlotte, North Carolina, announced an increase of 30 per cent in operating profits to \$606m compared to the first quarter of 1997. This was before after-tax charges of \$19m

connected to its purchase of the Wheat First Butcher Singer brokerage.

The bank continued to increase its income from non-interest sources such as fund management and capital markets, with an increase of 39 per cent to \$1.1bn. Net interest income fell as net loans fell from \$10bn in the equivalent quarter of 1997 to \$95bn.

First Union also confirmed it had clearance from the Federal Reserve to complete

its \$17.1bn acquisition of CoreStates Financial, the largest bank in Philadelphia, announced last November.

The bank refused to comment on speculation that it may soon make another large acquisition, possibly in New England.

However, Edward Crutchfield, chief executive, said the bank would "continue to evaluate acquisition opportunities against our rigorous standards" as the industry moves along "a continuum

of consolidation." He added: "Size, scale and scope are critical factors in meeting the expectations of customers for seamless services across a broad array of products."

Norwest, the Minnesota-based regional bank, announced net profits of \$367.7m for the quarter, up 14.2 per cent last year. Both its banking and mortgage divisions fared strongly, with mortgage earnings increasing by 35 per cent

year on year.

However, its Norwest Financial consumer lending division was hurt by rising credit losses in Puerto Rico, caused by bankruptcies. As a result, the bank warned Norwest Financial's profit for this year would be 10 per cent lower than the \$245m earned last year.

State Street, the Boston-based bank which specialises in asset management and securities processing, raised net income by 22 per cent to

\$106m from \$86m, mostly from growing fee revenues from servicing mutual funds and pension funds.

Pittsburgh-based PNC Bank increased first quarter earnings only marginally, from \$265m to \$269m. Fee income increased while income from lending was almost static.

By mid-session, First Union had gained \$1 at \$60, while State Street was up 3% at \$72%. Norwest shed 3% at \$42%.

## Morgan cuts its Asian exposure

By William Lewis in New York

J.P. Morgan, the international bank, announced yesterday that it had managed to reduce its exposure to counterparties in emerging Asian economies by 25 per cent from \$6.1bn at the end of 1997 to \$4.6bn in the first quarter of 1998.

The move follows widespread concerns about the exposure of the US banks to the region. The announcement by Morgan came as it reported earnings for the first quarter of 1998, marginally above analysts' expectations. It achieved income for the first quarter of \$365m, or \$1.01 "diluted" a share, up 35 per cent from the fourth quarter of 1997. Analysts polled by First Call had been forecasting diluted earnings per share of \$1.78.

This excludes the effect of a restructuring charge related to a cost-cutting programme announced earlier this year.

Morgan said the charge of \$129m after tax, or \$0.65 per share, was expected to generate annual savings of approx \$250m. Morgan laid off approximately 900 staff in

June at a cost of \$1.97bn.

The operating loss before interest and taxes rose to \$27m, or 6 cents a diluted share, compared with \$14m, or 3 cents, last time. Enron Energy Services added telecommunications group Pacific Telesis and the California State University to its tally of customers in the reporting period, when it signed contracts worth about \$850m of future revenues, bringing the total value of business signed up so far to more than \$2bn.

Operating income from wholesaling rose 49 per cent to \$249m in the quarter, while exploration and production remained static at \$43m compared with \$42m last time.

Group net income was \$214m on revenues of \$5.7bn, compared with \$22m on \$5.3bn last time.

Christopher Parkes, Los Angeles

## NEWS DIGEST

## BRAZIL

## Bell Canada group wins cellular concession

Brazil's sale of licences to operate so-called B-band cellular telephone services neared completion yesterday when a consortium including Canadian operators Bell Canada and Telecom won a 15-year concession in the southern state of Rio Grande do Sul with a bid of R\$334.5m (US\$234m).

The bid brings to about R\$1.2bn the amount paid for nine out of 10 B-band licences due to be sold. This compares with the government's initial estimate of about R\$500m. Other foreign groups in winning consortia include Bell South and Motorola of the US, Korean Mobile Telecom, DDI of Japan, Telle of Sweden and Telecom Italia.

The B-band concessions will compete with existing A-band cellular services operated by the state sector. These are due to be privatised later this year together with Brazil's fixed telephone network for at least \$20bn. A tenth B-band licence, covering the thinly populated Amazon region, has been offered twice but attracted no bidders. A third offer is being prepared.

Yesterday's winning consortium, known as Telef, also includes Citicorp of the US and local banks BB Investments and Opportunity. It was the only qualified bidder under rules which limit operators to one licence in each of two regions; other potential bidders recently won other concessions in the same region, Jonathan Wheatley, São Paulo

## ARGENTINA

## Banco Mercantil to link with insurer

Argentina's Banco Mercantil is to merge with leading insurance group La Caja de Ahorro y Seguro to create one of Latin America's biggest banking and insurance companies. Mercantil is Argentina's 22nd largest bank in terms of deposits, which total over \$500m. La Caja, the Argentine market leader in life and auto insurance, administers funds totalling \$1.8bn. The group also controls the Banco Caja de Ahorro, the country's 43rd biggest bank with deposits of over \$247m.

Ken Warr, Buenos Aires

## ENERGY

## Enron advances 14%

Net income at Enron Corp, the Houston-based gas and electricity group, rose 14 per cent on a like-for-like basis in the first quarter to 65 cents per share as core business growth offset rising losses in energy services. Setting aside a 24 cent per share one-off gain from the sale of liquids assets last year, profits last time were 57 cents.

The wholesale business was especially strong and the company made "significant progress" building services operations to exploit deregulated energy markets, said Kenneth Lay, chairman.

The operating loss before interest and taxes rose to \$27m, or 6 cents a diluted share, compared with \$14m, or 3 cents, last time. Enron Energy Services added telecommunications group Pacific Telesis and the California State University to its tally of customers in the reporting period, when it signed contracts worth about \$850m of future revenues, bringing the total value of business signed up so far to more than \$2bn.

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Group net income was \$214m on revenues of \$5.7bn, compared with \$22m on \$5.3bn last time.

## TELECOMS

## GTE falls into the red

A hefty restructuring charge at GTE pushed the US telecoms group, which failed last year in its attempt to take over MCI Communications, into the red for the first quarter – despite strong growth in revenues and net income. The group, which warned of a \$802m charge earlier this month, reported net losses of \$176m or 10 cents a share, against net income of \$665m, or 69 cents a share. Revenues rose 11 per cent to \$5.88bn, while net income increased 10 per cent to \$733m. Earnings per share rose 7 per cent to 76 cents per share prior to the charge.

Charles Lee, chairman and chief executive officer, said the revenue growth, the highest quarterly increase ever recorded, had been achieved through strong growth in new and value added services. Christopher Price, San Francisco

## Norwest chief doubtful over banking mergers

By John Authers in New York

Richard Kovacevich seems to be one of the few bankers in the US who remains sceptical about the wave of banking mergers.

The chief executive of Minneapolis-based Norwest, the ninth largest US bank with \$95bn in assets, he has led an aggressive attempt to introduce a sales culture at his bank. He no longer refers to branches but to "stores".

Attempts to boost sales through cross-selling different financial products, including both basic bank accounts and investment and insurance accounts, underlie several of the big bank mergers which have been announced recently, such as the huge combination of Citicorp with the Travelers Group.

But Mr Kovacevich seems dubious that they will work. "The most important thing to understand about cross-selling is that it's about ex-

cution and implementation. It's not about broad strategy. This is a tough thing to do, and it requires doing literally hundreds of things well and doing them consistently well for all your customers."

Norwest started implementing its own plan to improve cross-sales more than 10 years ago. This involved extensive changes to the training and incentive structures for staff.

It now sells four separate products to each customer on average, although the aim is to increase this to eight.

However, market research has revealed four products – current accounts, mortgages, brokerage and insurance – which work as "core" products from which other sales can be made. Products such as credit cards and home equity loans tend to be regarded by consumers as free-standing.

This logic led to an acquisitions campaign to build up



On to next generation: Bill Gates, Microsoft chairman

## Microsoft sets June start date for Windows 98

By Louise Kehee  
In San Francisco

Microsoft announced yesterday that Windows 98, the next generation of its personal computer operating system, would make its official debut in June with a US price of \$109.

Yesterday's statement by the company that it would launch the new software on June 25 was seen as an expression of confidence.

The new software is currently in the final stages of testing by 100,000 users, including approximately 70,000 who paid about \$30 to obtain a preview version. Some 95 per cent of consumers who are users of Windows 95 plan to upgrade to the new software, according to Microsoft.

Independent studies suggest nearly two-thirds of users will upgrade within six months of the product being introduced.

Windows 98 is also expected quickly to become the standard software for new PCs.

The new software will run applications faster and more easily than Windows 95, said Yusuf Mehdi, director of marketing. In addition, it will store data more efficiently.

be pending. This could force Microsoft to halt plans to introduce Windows 98.

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## Brazilian power groups to be auctioned today

By Jonathan Wheatley  
in São Paulo

The privatisation of Brazil's vast electricity industry progresses today with the sale of the distribution and transmission arms of Eletropaulo, Latin America's biggest electricity distributor.

Eletropaulo's distribution business has been spun off into two separate companies; Metropolitana, covering the city of São Paulo, and Bandeirantes, in the interior of the state.

Stakes – representing 79.9 per cent of voting shares and 39.4 per cent of total capital in ELETRO, Eletropaulo's transmission arm, will be sold for a minimum of R\$1.03bn (US\$1.78bn) and R\$1.01bn, respectively, in open outcry auctions on the São Paulo Stock Exchange.

A stake comprising 36.7

per cent of voting shares and 14.6 per cent of total capital in ELETRO, Eletropaulo's transmission arm, will be sold for a minimum of R\$1.03bn (US\$1.78bn) and R\$1.01bn, respectively, in open outcry auctions on the São Paulo Stock Exchange.

Both distributors cover dense markets with high concentrations of domestic

stake comprising 36.7

st

## COMPANIES &amp; FINANCE: THE AMERICAS

CONSUMER PRODUCTS US GROUP UNVEILS THREE-BLADE RAZOR

# Gillette seeks 30% of market with 'Mach3'

By Victoria Griffith in New York

One of the best-kept secrets in US industry is finally out: the new Gillette three-blade razor, christened the Mach3 in a much-hyped global launch yesterday.

Gillette has a lot riding on the success of the new shaver. The company has poured more than \$1bn into the product, including \$750m on manufacturing systems, \$200m on research and development and \$300m on marketing commitments over the next 18 months.

Despite the outlay, Bob King, executive vice-president, predicted the group would recoup its investment within three years.

Gillette has set ambitious sales goals for Mach3. The company expects the new system to achieve a market share of between 25 per cent and 30 per cent by 2000, making it the top-selling brand. While the corporation hopes about one-quarter of Mach3 users will be new Gillette customers, Mr King admitted that sales of the product are likely to cannibalise those of Sensor, the company's current generation of shavers.

The profit potential lies in the Mach3's higher cost. It will sell at between \$6 and \$7 a razor, a premium of between 25 per cent and 35 per cent over the Sensor.

Because the new shaver will have a longer blade life, Gillette says the actual cost premium for consumers will be between 10 per cent and 20 per cent.

The big question is whether men will be willing to pay more for each shave. That will depend largely on whether consumers experience lives up to Gillette's lofty promises.

The new razor uses a three-blade system. The company has been experimenting with this technology since 1970, but failed to come up with an acceptable product until now. While three blades have always provided a closer shave, they also tend to irritate the skin.

Gillette says that it has resolved this problem by recessing the first blade into the cartridge rather than the handle. Thinner blades, and automatic deposits of moisture and vitamin E on the skin. Rubber fins on the sides of the blades stretch the skin and hold hair in place for a precision cut.

Even with the technological improvement, many consumers are likely to be unwilling, or unable, to pay for a more expensive shave. Gillette says it will continue to sell its lower-priced line to

accommodate the lower end of the market, a segment that may gain in importance as the company pushes into developing economies in eastern Europe and India.

It will be difficult for consumers to miss the global launch of the razor. Gillette is staging an expensive marketing campaign to get the word out. Television advertisements for the shaver feature an aircraft flying at supersonic speed - Mach3 velocity in technical parlance.

Beating the performance of the Sensor generation will be difficult. That product, launched about nine years ago, gave Gillette a 70 per cent share of the world razor market. Shavers currently provide about half the company's revenue. However, Mr King says double-digit sales growth, fuelled by Sensor, has been flattening since 1995.

According to Al Zeien, Gillette chief executive, changes to the manufacturing process are as important to the success of Mach3 as the razor itself. The company has installed new machines to handle production and moved to "continuous" movement on its assembly line. Gillette hopes the streamlined process will dramatically boost its profit margin.

## Conrad Black takes a big gamble in Canada

New national newspaper may please readers but investors will need persuading, writes Edward Alden

When Conrad Black consolidated control last year over Southam, Canada's largest newspaper group, a shrewd investor went through newsrooms from Halifax to Vancouver.

While Mr Black, the Montreal-born chairman of Hollinger International, owns several newspapers internationally, including the Daily Telegraph in the UK and the Jerusalem Post, his record in Canada had been less than reassuring.

Starting with his purchase of Quebec's Sherbrooke Record in 1989, he slowly built a newspaper empire by purchasing small, loss-making daily newspapers, cutting back sharply on staff and news coverage, and wringing out handsome profits for further acquisitions.

But since taking a 59 per cent share in Southam, Mr Black has surprised even his fiercest critics by hiring reporters and editors, building new printing facilities and improving both quality and returns at the previously lacklustre group.

Circulation is rising at most of the chain's 33 daily newspapers, advertising is up and profits increased 36 per cent in the fourth quarter of 1997.

Having reassured those who produce the newspapers, Mr Black's task will now be to do the same for those who invest in them. In one of his larger gambles to date, Southam announced plans last week to launch a new national newspaper in Toronto that will compete with four other daily newspapers, two of them business-oriented national papers, in Canada's largest city. The launch in the autumn will make Toronto the most competitive



Conrad Black: the Hollinger International chairman has often profited by defying conventional wisdom



Ashley Ashwood

newspaper market in North America.

The immediate reaction was discouraging. Southam stock, which had climbed from a low of less than C\$18 in 1986, immediately dipped 55 cents to C\$27.10 on Wednesday, and lost another C\$1.00 to close at C\$26.00 on Thursday.

Recent history does not offer much encouragement. USA Today, the US broadsheet that pioneered full-colour reproduction in 1982, lost more than \$1bn over a decade before turning a profit in the UK. The independent started with a flourish in 1986, but has since fallen on hard times.

But throughout his career, Mr Black has profited from defying conventional wisdom. To those who predicted the imminent death of newspapers in the face of competition from cable and satellite television and the internet, Mr Black chuckled and went on buying.

"Maybe newspapers are actually one of the few mass media left when you get all

national business daily which is 20 per cent owned by Pearson, owner of the Financial Times.

The immediate winners will be Canadian newspaper readers. Kent Thomson, chairman of Thomson Corp., says its flagship *Globe and Mail* will respond by further improving its already high standards. "I don't see why it can help but be good for readers," he said. "Competition does tend to stimulate improvements in quality."

While advertising rates are likely to drop, Mr Thomson does not expect "vicious competition" of the type that has embroiled the UK's national papers for the past decade - particularly the price war between Mr Black's *Daily Telegraph* and Rupert Murdoch's *The Times*.

## Strong economy helps lift US paper groups

By John Authers  
in New York

US paper and building products' companies yesterday reported improved earnings as the strong economy and construction industry in the US helped them to recover slightly from a fourth quarter when profits were seriously dented by the Asian currency devaluations.

Shares rallied strongly for virtually all companies in the sector. They were helped by new research from Goldman Sachs which recommended upgrading the sector because cyclical trends were in its favour.

Goldman Sachs said: "Reflecting anticipated improvement in the pulp and paper pricing environment for the North American industry as a whole, we expect earnings per share to more than double, albeit from low estimated levels in 1996."

A recovery last year was halted by the Asian crises, which sharply reduced the

prices offered by paper manufacturers in south-east Asia while reducing demand. Paper prices are now improving, although pulp prices remain weak.

Marc Wilcox, paper analyst at BT Securities, counselled caution: "We've seen the biggest drops for a long time in pulp inventories, and it took a lot of industry down-time to do that. There's no doubt that inventories coming down is good news, but we are seeing some pressure on paper prices, and I think the signals are very mixed."

International Paper, the largest US paper company and a constituent of the 30-company Dow Jones Industrial average, announced that profits had more than doubled since the first quarter last year, with earnings rising from \$34m to \$75m.

Weyerhaeuser reported profits of \$85m for the quarter, up on the \$48m in the same period last year, but down on the fourth quarter last year.

## Intel to unveil 'basic PC' chips

By Louise Kheze  
in San Francisco

Intel will today unveil a new range of microprocessor chips designed for use in low-cost personal computers. But industry critics say the new Celeron chips lack the performance of competitors' devices.

The Celeron products mark a departure from Intel's strategy of building ever-faster and more powerful microprocessors to drive demand for new PCs. Instead, the company has bowed to market demand for lower-priced chips.

The new chips are based on the same design as Intel's fastest Pentium II chips but lack a memory device that feeds data more quickly to the microprocessor. While lowering costs, this slows the performance of the Celeron microprocessor significantly, say analysts.

New versions of Celeron expected later in the year will include the memory device and have higher performance, according to analysts.

These products could mark the beginning of an important new generation of high-performance, low-cost PCs, they predict.

The Celeron launch came ahead of an anticipated downturn in Intel's quarterly earnings, which were scheduled to be announced late yesterday. The shift towards lower-priced PCs and microprocessors appeared to be one of the causes of Intel's earnings decline, analysts said.

Intel dominates the world market for microprocessors. However, competitors have gained a foothold in the "basic PC" segment, where Advanced Micro Devices and National Semiconductor together claim a 25 per cent market share.

Today, National is also expected to introduce new microprocessor chips which

it claims will outperform Intel's Celeron chips.

With Celeron, Intel aims to reclaim the low-end PC segment. However, analysts say the new chips will not perform as well as earlier Intel Pentium chips or competing devices from AMD and

Weyerhaeuser reported a sharp decrease in earnings at \$24.8m, which included a \$8.7m gain on the sale of timberlands, following a loss of \$300,000 in the equivalent quarter.

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Steven Rogel, chief executive of Weyerhaeuser, said: "While we see some improvement in a number of our products, the situation in Asia continues to create uncertainty around prospects for a number of our businesses."

Belo Cascade took a loss of \$1.2m, significantly reduced from the \$15.2m loss in the first quarter of last year.

Sales increased, thanks to stronger demand for office products and higher paper products. The performance at its building products division deteriorated slightly.

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## COMPANIES &amp; FINANCE: EUROPE

CONSUMER CREDIT FRENCH GROUP'S DIVESTMENT WILL STRENGTHEN FOCUS ON UTILITIES

## Suez-Lyonnaise to sell Sofinco

By Neil Buckley in Paris

France's Suez Lyonnaise des Eaux continued to refocus itself on the utilities sector yesterday as it announced a FF3.15bn (\$1.5bn) deal to sell Sofinco, its consumer credit business, to Crédit Agricole, the French bank.

It also made clear it was keen to acquire full control of its partly owned Belgian subsidiary, Société Générale de Belgique.

The agreement to sell Sofinco, France's second biggest retail consumer credit business, follows the sale by

the then Compagnie de Suez in 1996 of Banque Indosuez also to Crédit Agricole, and a string of other disposals totalling FF14bn in 1997, and FF7bn so far in 1998.

The disposals are designed to concentrate the group on the four core businesses of energy, water, waste management and communications, identified since its formation through the merger of Suez and Lyonnaise des Eaux a year ago.

In a further step towards simplifying its structure, Suez-Lyonnaise confirmed speculation in Belgium that

it was studying a buy-out of the 36.4 per cent of Société Générale de Belgique, known locally as La Générale, that it does not already own.

Gérard Mestraillet, chief executive, said a buy-out would create a "simpler and more compact group".

It would also remove the discount to net asset value at which La Générale's shares have long traded.

La Générale owns 50.3 per cent of Tractebel, the fast-growing Belgian energy and utility group.

In an attempt to soothe

Belgian concerns over a full takeover of La Générale, Mr Mestraillet insisted such a move would "reinforce the Franco-Belgian dimension" of the Suez-Lyonnaise group.

The Suez chief also made clear his support for a banking link-up of Banque de Banque and Fortis, which are both subsidiaries of La Générale.

The sale of Sofinco, which had net profit of FF750m last year, will take place in two stages.

In January 1999, Crédit Agricole will exercise a call option on 18 per cent of the

business, as part of an agreement made with Suez in 1993, and will buy a further 52 per cent in cash.

It will acquire the remaining 30 per cent a year later.

The total value of the transaction, including the call option, is FF7.15bn.

The news came as Suez-Lyonnaise revealed that profit for the first quarter after previously warning its rate of expansion would slow sharply this year.

The company said expectations had been exceeded in the first quarter with a 62 per cent increase in both sales and costs. The shares responded with a rise of DM49 to DM244.

SAP said its performance had benefited from continuing strong demand for business software applications and from favourable currency trends. The strength of the dollar against the D-Mark has been a strong influence behind Germany's powerful export performance and stock market rise.

The company said its results for the first quarter would be released on April 21. In 1997, SAP achieved a 62 per cent turnover rise to DM5.02m (\$8.3bn), with pre-tax profits up by 72 per cent to DM1.57m.

SAP leads the market in

enterprise resource planning

software, used by international companies to manage

their operations, and forecast last month that sales would grow at a more moderate rate of between 30 per cent and 35 per cent in 1998.

Yesterday it was still sticking to this forecast, at least until it had studied the preliminary figures closely.

The extent to which companies' software preparations for the euro and the year 2000 had continued to enhance SAP's revenues was unclear, it added. This made it hard to assess progress over the rest of the year.

SAP said in March that costs could rise faster than sales this year because it planned to recruit about 5,000 people. Expenses of the planned employee share compensation plan would also affect results.

Bankschafft Berlin said it expected SAP's pre-tax figure to be 45 per cent

this year higher at DM2.4bn,

with turnover advancing 47

per cent to DM8.4bn.

## Skoda Plzen finds it hard to break nasty habits

Czech group needs to sell non-core operations and restructure its balance sheet, writes Robert Anderson

Skoda Plzen, the biggest Czech engineering group, has a nasty habit of surprising analysts with results that fail to meet its forecasts.

After lowering its 1997 profit prediction from Kč500m to Kč100m (\$2.92m) during the year, Skoda stunned the market this month by reporting a preliminary 1997 consolidated net loss of Kč1.78bn – the third consecutive year of heavy losses.

Afterwards the company's shares fell for several days by the maximum allowed on the Prague stock exchange – by more than one-third to about Kč40 – and analysts believe they may sink to Kč30.

Skoda is a cornerstone of the Czech economy. It separated from the carmaker of the same name after the second world war.

The group had already postponed to the second half of this year a Kč2.5bn equity increase because its shares had dropped to less than half their nominal value of Kč1,000. The latest bad news, analysts believe, makes an issue this year impossible.

Lubomir Soudek, the fiercely independent chairman of Skoda who holds 25 per cent of the shares mainly through his personal company Nero, has only grudgingly accepted the need for an equity increase.

But the issue had become pressing because the compa-

ny's bank loans reached Kč12bn – compared with its capital base of Kč9.5bn – costing it Kč125m in interest charges last year.

One-third of these loans – an estimated Kč6bn – is owed by Tatra and Liaz, two truckmakers Skoda bought in the mid-1990s and has struggled to restructure.

Tatra returned to profit last year but losses at Liaz deepened to Kč320m.

When Skoda put the truckmakers up for sale last year, analysts were delighted the company seemed to be tackling its debts. However, Skoda withdrew them from sale in December, saying the whole process had been a charade.

"We needed to convince ourselves how seriously we were taken by our competitors," says Mr Soudek. "Six interested parties appeared. This showed us that they have a future."

With both truckmakers expected to be profitable this year, Mr Soudek says he wants to sell a stake to a financial investor to pay off the debts, and then merge them as Skoda Truck.

Mr Soudek has always found it difficult to make disposals. The group's fifty-odd subsidiaries produce a bewildering array of products from locomotives to power station equipment.

Analysts want the group to slim down and focus on its profitable lines such as

trolley-buses. But Mr Soudek seems to have taken upon himself the mission to run a hospital for the country's ailing engineering companies.

Apart from the truckmakers, Skoda has bought Unimonta, an east German manufacturer of presses for the car industry which made a loss of Kč250m last year, and has invested Kč800m in an aluminium factory which incurred a loss of Kč700m. It is now trying to sell Skoda Can, along with Skoda Energetika, its power generation subsidiary.

The company is negotiating to add another four loss-making engineering companies. But it has still not restructured the companies it has bought and there is a danger that further acquisitions will spread management expertise too thinly.

"If there was any hope of an improvement in performance, these purchases would end it," says Ondrej Datta, an analyst at Patria Finance in Prague. "The objective seems to be to grow bigger rather than increase profitability. If they want to raise equity they should realise that shareholders want to see profits."

These problems threaten to overshadow Mr Soudek's success in rescuing the group from near bankruptcy in 1992 when its traditional markets collapsed.

Mr Soudek first built up new markets in west Europe and the developing world, and then began returning to the former Soviet Union.

Exports make up three-quarters of sales and have shot up from Kč1.1bn in 1995 to

up big losses last year.

This, together with an equity issue, would make it easier to repay debts, cover the Kč2bn provisions needed for risky contracts last year, and give it capital to invest in niche areas and finance export deals.

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But the group has found it difficult to convert sales into profits. Lack of restructuring means productivity remains low, fixed costs are high and margins tight. "They will take a contract with very low or no margin just to use capacity," says Mr Datta.

Skoda yesterday announced further attempts to cut costs and sell assets, and it has forecast profits of about Kč900m for this year.

Mr Soudek says: "The subsidiaries took longer to bring back to life than we hoped, but we think we will begin to generate healthy profits this year."

This time, analysts hope he has got it right.

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## COMPANIES &amp; FINANCE: UK

CHEMICALS MANAGEMENT BUY-OUT OF BELGIUM-BASED BUSINESS ALLOWS IT TO CONCENTRATE ON SPECIALITY ACTIVITIES

## Inspec sells commodity side for £84m

By Roger Taylor

James Ratcliffe, managing director of Inspec Group, is leading an £84m (\$140m) management buy-out of the chemical company's commodity business.

The deal will leave him with more than 30 per cent of Ineos, a new company formed to buy the Antwerp-based operations.

The deal is Mr Ratcliffe's second leveraged management takeover. He also owns

about 4 per cent of Inspec, which he acquired in 1992 when the group was formed from a management buy-in of British Petroleum's speciality chemicals arm.

He is now buying-out the ethylene oxide and glycol business which Inspec bought from British Petroleum in 1995. Inspec bought the business because it supplied raw materials to its specialities operation.

However, ethylene oxide and glycol are commodity

chemicals which suffer from cyclical swings in price and profitability and do not sit well with Inspec's other more specialised products in areas such as agrochemicals, lubricants and fragrances.

John Hollowood, chairman of Inspec, said the sale would allow the company to focus on its speciality business and added that this should promote a re-rating of the shares. Investors tend to give lower ratings to commodity businesses than to

higher margin and more stable speciality businesses.

His view was confirmed by a 34% jump in Inspec's share price to 27p.

Analysts welcomed the move, even though the sale would dilute earnings. Merrill Lynch, the US investment bank, upgraded its recommendation to a buy and said Inspec was selling just as prices of ethylene oxide and glycol were starting to fall.

Mr Hollowood said last

year had seen near peak operating profits of £12m on sales of £92m and the second quarter of 1998 was proving less profitable than the first. At the low points in the cycle, the business only just broke even, he added.

The buy-out is backed by Murray Johnstone, the Scottish investment house, which is putting in £10m for a minority equity stake. Management is investing £1.5m for a majority holding. The remaining funds will

come from bank facilities and a high-yield bond arranged by Bankers Trust, targeted to raise DM190m (\$104m).

Murray Johnstone said the business generated strong cash flow even when profits were weak. The company would seek to expand in speciality chemicals before seeking a trade sale or flotation in about five years, by which time prices for ethylene oxide and glycol should have recovered.

## COMMENT

BG

British Gas

Share price relative to the

FTSE All-Share index

120

110

100

90

80

70

60

50

40

30

20

10

0

## ABF warning on strong pound

By Jonathan Ford

Associated British Foods warned yesterday that profits were likely to fall this year because of the strength of sterling, which has squeezed sales and margins at its British Sugar arm.

ABF issued the warning as it reported an £8m fall in pre-tax profits to £183m (£306m) for the six months to February 28. The group said the strength of sterling had reduced profits by about £22m - £15m attributable to British Sugar. Sales - on continuing activities - were 5 per cent lower at £1.97bn.

The results were below analysts' forecasts and the shares fell 28% to 557.5p. Analysts cut full-year forecasts from about £435m to £400m-£420m.

"Clearly, we are not very pleased with these figures," said Garry Weston, chairman. "But if you added back the £22m that we lost due to currency fluctuations in the first half, I think it would have been quite respectable performance."



Garry Weston: not happy to sit on £1.5bn cash for ever Colin Beale

## SB optimistic after merger breakdown

By Tracy Corrigan in New York and Daniel Green in London

SmithKline Beecham, the UK drugs company, yesterday set out to rebuild investor confidence in its prospects as an independent company, following the collapse of merger talks with rival Glaxo Wellcome two months ago.

Jean-Pierre Garnier, SKB's chief operating officer, said the company's pipeline of drugs and vaccines would "translate into sustained growth well into the next millennium".

Dr Garnier said that in the longer term, rapid advances in molecular biology offered "unprecedented drug-discovery opportunities".

Asked about the failed Glaxo deal, he said: "We have looked at [deals] in the past and will look in the future." But he insisted: "We don't need any help."

Among SmithKline products currently moving through clinical trials are Avandia, for the treatment of type 2 diabetes, which has progressed to phase III trial.

Regulatory applications for Avandia are expected to be filed in the US and Europe by the year 2000, down from 3,600 days in 1991," said

David U'Prichard, chairman, research and development.

SmithKline also highlighted Iroxizyme, a selective oestrogen-receptor modulator in phase III trial for the prevention of osteoporosis and phase II for advanced breast cancer.

Ariflo is a new asthma drug which blocks an enzyme involved in airway inflammation and is in phase II trials. Also in phase III, Ariflo is an antibiotic for respiratory tract infections.

In preliminary trials, trinol, a treatment to prevent coronary arteries narrowing after surgery to widen them, has been associated with a reduction of narrowing of up to 57 per cent.

The company also told

that its productivity in research and development has improved substantially.

SKB's stated goal has been to shorten the time required to take a compound from discovery to regulatory submission to 2,000 days on average

by the year 2000, down from

12,000 days in 1991.

Asked about the failed

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## INTERNATIONAL CAPITAL MARKETS

## Gilts buck trend with late rally

## GOVERNMENT BONDS

By Simon Davies in London and John Labate in New York

Government markets drifted lower yesterday, with the US CPI data failing to provide a post-Easter pick-up, in spite of the fact that the numbers looked favourable against most expectations.

Analysts said there were some concerns in the market, following speculation that the Bank of Japan had sold \$12bn of US Treasuries on Monday. This had fed through into the US dollar, as well as the bond markets.

David Brown, chief European economist at Bear Stearns, said: "Now that the Bank of Japan has the market on the run, even the most committed bond market bull will fear that the BoJ will not stop pounding the market until the dollar has been counted out."

GERMAN BONDS traded in a narrow range, gaining only a marginal fillip in the

afternoon from the release of the US data.

The June contract remained stuck in an 18-point range, and settled 0.11 lower at 107.71, with volumes low. Analysts said: "There were increasing concerns about the immediate outlook for interest rates among the core euro zone, which has fed through into the recent recovery in the D-mark."

David Keeble, European bond strategist at Credit Suisse First Boston, said: "There were strong Dutch industrial production numbers yesterday, which along with the CPI numbers on Friday, points to a nasty picture for interest rates."

"I think that the Dutch will bring pressure to bear on the Germans to raise interest rates. I don't like the front end of the European yield curve."

Bonds marginally underperformed most of the European markets. ITALIAN BTBs settled 0.16 lower at 109.51, and in the cash mar-

ket the next few days. "Most investment banks are sitting on a big inventory of unsold paper and are not in a hurry to bring out any more expensive deals," said one bank official.

Paul Abberley, director of asset management at Lombard Odier, a Swiss private bank, said general market conditions were excellent in the medium-term. But investors were beginning to look again at "spread plays" given the stubbornly low yields on offer in the investment grade market.

"There is growing appetite for emerging market paper especially given the success of the Korea deal [a \$4bn issue] last week," said Mr Abberley. "There are not a lot of deals in the immediate pipeline but we expect a steady supply in the near future."

Brian Mooyaart, head of a bond pricing consultancy, said that at the top end of the investment grade mar-

ket the yield against bonds narrowed by 1 basis point to 25, although there was little local news to drive the market.

In Spain, the announcement of a regular auction of 30-year government bonds, to build up a liquid benchmark for BONO strips, provided support at the long end of the yield curve. The 10-year future settled 0.07 lower at 109.31.

FRENCH OATs drifted lower, but settled 3 points of their trading low, at 104.15. Activity was limited, and was not helped by a delayed opening due to teething problems with the new electronic trading system.

UK GILTS were the odd ones out, with the market rallying strongly towards the close. The June contract settled 1 higher at 109.51, having spent the majority of the day in negative territory.

Andrew Roberts, gilts strategist at UBS Securities, said: "There is a rumour that the British Retail Consortium survey will come in

quite weak. That gave a shot in the arm for the market, in the last 30 minutes."

Nonetheless, turnover was subdued, with just 33,000 contracts traded on Liffe. The yield spread against bonds narrowed by another 3 basis points to 96, taking it to its narrowest level since last October.

Mr Roberts said there was scope for a further rally.

"The hawks have finally come round to the view that there will be no more interest rate hikes, but the market is still too negative. I think we could have an interest rate cut in the third quarter."

US TREASURIES

rebounded moderately after Monday's sell-off, as buying picked up from overseas markets and new figures on the consumer price index and retail sales were released.

In a quiet market, the benchmark 30-year bond gained 1/4 by early afternoon to 102.25, yielding 5.91 per cent.

## Two-part offering by Greek bank

By Vincent Boland

General Hellenic Bank, a medium-sized Greek bank, yesterday launched the first of a two-part share offering that will see its majority owner, the Greek army pension fund, sell nearly half its stake.

The pension fund is selling 33 per cent of GHB in a private placing with Greek and international investors, reducing its stake in the bank to 35.5 per cent. Inter-American Group, the largest private owned Greek insurance company, is to take a 10 per cent stake in GHB via the placing.

Traders also awaited announcements from the forthcoming G7 meeting, as to whether attempts to weaken the value of the dollar will change.

"As long as the intervention situation remains, with intervention by the Bank of Japan, the Treasury market will absorb the sales. If there is concerted intervention to weaken the dollar, that could be a longer-term problem for the Treasury market," said Richard Gilhooly, international bond strategist at Paribas Capital Markets.

The two-year note was unchanged at 93%, yielding 5.567 per cent, while the 10-year note rose 1/2 to 93.4, yielding 5.628 per cent.

Inflation continued to appear well-contained in the latest prices report. The CPI was unchanged for March, and excluding the food and energy sectors prices it rose 0.1 per cent.

In a separate report, retail sales fell 0.1 per cent in March after rising 0.7 per cent in February.

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General Hellenic Bank is acting as global co-ordinator of the issue, with Nikko Europe and NMB International as joint lead managers.

They said yesterday that both Inter-American and the army pension fund would take up their entitlement in the rights issue. The rights are to be offered at Dr4,800 each, against a price of Dr12,745 yesterday.

GHB, which ranks seventh among Greek banks in assets, is listed in Athens. When both transactions have been completed, the stake in GHB owned directly and indirectly by the Greek state will fall from 74.4 per cent to 44.4 per cent, and the free float in its shares will rise to more than 45 per cent from about 22 per cent currently.

The French treasury's offer to exchange Ecu17bn of illiquid Ecu-denominated bonds, maturing between 2003 and 2005, will be exchanged into two issues maturing in 2003 and 2008. The older bonds paid coupons of between 6 per cent and 10 per cent. The new ones will pay coupons of between 4 per cent and 5.25 per cent.

Liquidity in the new bonds will be greatly enhanced. First, because their coupons and prices will be in line with current interest rates.

As a result, the securities will trade closer to their par value and listed futures contracts will allow more efficient hedging of positions.

Second, because each of the new issues will be merged with an existing bond in French francs, which will be re-denominated in euros next year.

The larger amounts should lead to narrower spreads between bid prices and offered prices. Stripping - separating the coupons from the principal repayment to trade them as distinct securities - will also impact less on liquidity.

Not surprisingly, investors were particularly eager to exchange the bonds carrying the highest coupons, which were most out of line with market conditions.

Holders of the 10 per cent OAT maturing in 2001 exchanged almost 85 per cent of their holdings. Conversely, only 38 per cent of the 6 per cent OAT of 2004 were swapped.

CDC Marches and Deutsche Bank were co-managers of the group of 18 banks.

## FRANCE EXCHANGE WORTH Ecu17bn

## Bankers see success for euro-fungibles

By Samer Iskander

2003 will be exchanged into two issues maturing in July 2000 and July 2002. Three issues of longer-term bonds, maturing between 2003 and 2005, will be exchanged into two issues maturing in 2003 and 2008. The older bonds paid coupons of between 6 per cent and 10 per cent. The new ones will pay coupons of between 4 per cent and 5.25 per cent.

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## Issuers take breather to ease digestion

## INTERNATIONAL BONDS

By Edward Luce

Lead managers blamed the aftermath of the Easter holiday and general market digestion after heavy supply in the first quarter for what was "probably the quietest business day of the year" yesterday.

"At the start of every week we have a conference call on forthcoming issues, secondary market movements and general market rumours," said one lead manager. "Today's was the shortest conference call I can remember."

Few, however, expected the market to come to life in

WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

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## New international bond issues

Borrower	Amount	Coupon	Price	Maturity	Fee %	Spread	Book-runner
<b>IN US DOLLARS</b>							
PNC Bank	250	91.905	Mar 2003	0.75%			
BPD	60	92.041	Aug 2001	1.75%			
BBW BWM Investments	60	92.504	Aug 2001	1.03			
<b>IN SWISS FRANCS</b>							
DSL Bank	120	2.50	101.15	Mar 2003	2.00		
Jersey Branch	100	7.50	100.10	May 2001	1.50		

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch date. \*F: fixed; \*\*F: floating; +: floating; -: floating; a: 1-year; b: 3-month; c: 6-month; d: 12-month; e: 18-month; f: 24-month; g: 36-month; h: 48-month; i: 60-month; j: 72-month; k: 84-month; l: 96-month; m: 108-month; n: 120-month; o: 132-month; p: 144-month; q: 156-month; r: 168-month; s: 180-month; t: 192-month; u: 204-month; v: 216-month; w: 228-month; x: 240-month; y: 252-month; z: 264-month; AA: 276-month; BB: 288-month; CC: 300-month; DD: 312-month; EE: 324-month; FF: 336-month; GG: 348-month; HH: 360-month; II: 372-month; JJ: 384-month; KK: 396-month; LL: 408-month; MM: 420-month; NN: 432-month; OO: 444-month; PP: 456-month; RR: 468-month; TT: 480-month; YY: 492-month; ZZ: 504-month; AA: 516-month; BB: 528-month; CC: 540-month; DD: 552-month; EE: 564-month; FF: 576-month; GG: 588-month; HH: 600-month; II: 612-month; KK: 624-month; LL: 636-month; MM: 648-month; OO: 660-month; PP: 672-month; RR: 684-month; TT: 696-month; YY: 708-month; ZZ: 720-month; AA: 732-month; BB: 744-month; CC: 756-month; DD: 768-month; EE: 780-month; FF: 792-month; GG: 804-month; HH: 816-month; II: 828-month; KK: 840-month; LL: 852-month; MM: 864-month; OO: 876-month; PP: 888-month; RR: 900-month; TT: 912-month; YY: 924-month; ZZ: 936-month; AA: 948-month; BB: 960-month; CC: 972-month; DD: 984-month; EE: 996-month; FF: 1008-month; GG: 1020-month; HH: 1032-month; II: 1044-month; KK: 1056-month; LL: 1068-month; MM: 1080-month; OO: 1092-month; PP: 1104-month; RR: 1116-month; TT: 1128-month; YY: 1140-month; ZZ: 1152-month; AA: 1164-month; BB: 1176-month; CC: 1188-month; DD: 1190-month; EE: 1202-month; FF: 1214-month; GG: 1226-month; HH: 1238-month; II: 1250-month; KK: 1262-month; LL: 1274-month; MM: 1286-month; OO: 1298-month; PP: 1310-month; RR: 1322-month; TT: 1334-month; YY: 1346-month; ZZ: 1358-month; AA: 1370-month; BB: 1382-month; CC: 1394-month; DD: 1406-month; EE: 1418-month; FF: 1430-month; GG: 1442-month; HH: 1454-month; II: 1466-month; KK: 1478-month; LL: 1490-month; MM: 1502-month; OO: 1514-month; PP: 1526-month; RR: 1538-month; TT: 1550-month; YY: 1562-month; ZZ: 1574-month; AA: 1586-month; BB: 1598-month; CC: 1610-month; DD: 1622-month; EE: 1634-month; FF: 1646-month; GG: 1658-month; HH: 1670-month; II: 1682-month; KK: 1694-month; LL: 1706-month; MM: 1718-month; OO: 1730-month; PP: 1742-month; RR: 1754-month; TT: 1766-month; YY: 1778-month; ZZ: 1790-month; AA: 1800-month; BB: 1812-month; CC: 1824-month; DD: 1836-month; EE: 1848-month; FF: 1860-month; GG: 1872-month; HH: 1884-month; II: 1896-month; KK: 1908-month; LL: 1920-month; MM: 1932-month; OO: 1944-month; PP: 1956-month; RR: 1968-month; TT: 1980-month; YY: 1992-month; ZZ: 2004-month; AA: 2016-month; BB: 2028-month; CC: 2040-month; DD: 2052-month; EE: 2064-month; FF: 2076-month; GG: 2088-month; HH: 2100-month; II: 2112-month; KK: 2124-month; LL: 2136-month; MM: 2148-month; OO: 2160-month; PP: 2172-month; RR: 2184-month; TT: 2196-month; YY: 2208-month; ZZ: 2220-month; AA: 2232-month; BB: 2244-month; CC: 2256-month; DD: 2268-month; EE: 2280-month; FF: 2292-month; GG: 2304-month; HH: 2316-month; II: 2328-month; KK: 2340-month; LL: 2352-month; MM: 2364-month; OO: 2376-month; PP: 2388-month; RR: 2390-month; TT: 2402-month; YY: 2414-month; ZZ: 2426-month; AA: 2438-month; BB: 2450-month; CC: 2462-month; DD: 2474-month; EE: 2486-month; FF: 2498-month; GG: 2510-month; HH: 2522-month; II: 2534-month; KK: 2546-month; LL: 2558-month; MM: 2570-month; OO: 2582-month

kers see  
cess for  
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# Yen falls against European currencies

## MARKETS REPORT

By Simon Kuper and Richard Adams

The dollar dropped against the D-Mark yesterday, as tame US retail sales and inflation data contributed to the picture of a slowing American economy.

The market has moved towards the view that economic growth in Europe is catching up with that in the US. But the D-Mark's rise against the dollar yesterday was aided by purchases of the German currency against the yen.

The market was in thrall to today's crucial Group of Seven industrialised nations meeting in Washington. The G7 is expected to make a statement backing the yen, after heavy intervention by the Bank of Japan in support of its currency on Thursday and Good Friday. ABN-Amro said the bank may have sold up to \$12bn worth of dollars.

Haruhiko Kuroda, international finance chief at Japan's finance ministry, said overnight on Monday that the G7 agreed that yen weakness was excessive.

Robert Rubin, US treasury secretary and his country's voice on the dollar, repeated that he backed Japan's intervention.

Mr Rubin said the G7's focus would be the Japanese economy, and Japan's attempts at fiscal stimulus. The meeting would discuss exchange rates, "as always".

But he also said: "On the question do I think a strong dollar is in the long-run interest of the US, I think the answer is absolutely yes. I think it would contribute to lower inflation. I think the US economy has bene-

fited from and will continue to benefit from a strong dollar as a matter of policy."

4CAST, the economic consultancy, summed up its comments as follows: "Strong dollar good, weak yen bad."

Given the weak Japanese economy, investors remained keen to sell yen. They sold it against the D-Mark, sterling and the Swiss franc, because they think there is a scant risk of Tokyo intervening on these exchange rates, "as always".

The yen firmed Y0.1 against the dollar to close in London at Y129.4. But it dropped Y0.75 against the D-Mark to Y17.76, and fell Y2 against the pound to Y24.1.

The US currency also dropped 1.9 pips against the D-Mark to DM1.504, after falling through technical support at DM1.5080/90. The dollar fell through the key SPY1.50 level against the Swiss franc, closing 2.1 cents down at SPY1.492.

■ Indonesia has quietly

dropped plans for a currency board to support the rupiah, amid the financial returns agreed with the International Monetary Fund.

The Indonesian government announced, as part of its reform package: "Bank Indonesia intends to adjust interest rates as necessary to strengthen the rupiah."

Sahrial Sahrin, Indonesia's central bank governor, made

no mention of the currency board proposal, which was said at one point to have enjoyed the support of Steve Hanke, President Suharto's economics advisor and an economics professor at Johns Hopkins University.

Mr Sahrin said the central bank had no plans to raise interest rates for the moment as the rupiah had strengthened. "But if the rupiah were to weaken, we may raise rates," he said.

Yesterday the rupiah was stable around Rp7.600 against the dollar.

The new agreement introduces lending facilities from Bank Indonesia with interest rates set high enough to dis-

courge banks from relying on loans from the central bank. Indonesia said the reforms were aimed to raise the rupiah to Rp6,000.

Stanley Fischer, the IMF's deputy chief, said: "That 6,000 [level] is possible with a tight monetary policy, with a steady implementation of the programme with the beginning of a return of confidence."

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■ Reaction to the G7 communiqué could be delayed. Last April, when the G7 met in Washington, it issued a statement warning against volatile exchange rates which the market all but ignored. In the days afterwards, Japanese and German officials emphasised that the G7 wanted a stronger yen. When the market cottoned on, the yen jumped Y15 against the dollar. No such leap is expected this time, but investors are nervous nonetheless.

## CURRENCIES & MONEY

## WORLD INTEREST RATES

### MONEY RATES

	Apr 14	Over night	One month	Three months	Six months	One year	Long. term	Dis. rate	Repo rate
Belgium	32	316	316	316	316	316	316	316	316
France	34	34	36	36	36	36	450	32	32
Germany	34	34	34	34	34	34	450	250	330
Ireland	50	50	50	50	50	50	50	50	50
Italy	54	54	54	54	54	54	700	55	55
Netherlands	54	54	54	54	54	54	54	54	54
Switzerland	14	14	14	14	14	14	14	14	14
US	50	50	50	50	50	50	50	50	50
Japan	8	8	8	8	8	8	8	8	8

London Interbank Offered Rate (LIBOR) in the USA, London area, 30th of April. All rates are shown for the domestic Money Rates, USG Cds, EDI & SON LIBOR Deposits 30d.

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# Palladium valued higher than gold

## MARKETS REPORT

By Kenneth Gooding and Robert Corrigan

For the first time in the history of precious metals, palladium is more valuable than gold.

Palladium, an essential material for some industrial and automotive catalysts, as well as some electronic components, is being boosted by increasing concern about the lack of exports from Russia, the biggest producer.

Its price was "fixed" in London yesterday afternoon at US\$318 a troy ounce, well ahead of the London gold price "fix" of \$308.50 an ounce. Palladium jumped by \$31.50 an ounce - or 11 per cent - compared with Thursday's "fix" to an 18-year high. The price is more than double the \$137 at this time last Thursday.

In 1997, Russia, which accounts for about 60 per cent of the world's palladium requirements, failed to export any of the metal for the first six months because of bureaucratic wrangling.

Kamal Naqvi, analyst at Macquarie, the Australian bank, said: "It is now clear it will take some weeks, if not months, for Russian export licences to be issued. Obviously, a country that can't elect a new prime minister has palladium exports well down the list of its priorities."

John Bridges, analyst at Flemings Global Mining Group, pointed out that palladium was only a by-product of nickel-copper mining in Russia and of platinum mining in South Africa, which accounts for about 30 per cent of global palladium production. So neither of the big producers would respond to higher prices. It would be up to consumers to trim

their use of the metal.

"Consumers typically use small amounts in high value products such as auto catalysts, dental fillings and small electrical components. Therefore, rapid substitution is unlikely," he said.

Consequently, relatively high palladium prices must be expected for some time to come.

For example, present palladium lease rates indicated a \$230 an ounce high by historical standards.

Oil prices weakened yesterday as concerns about a global glut continued to weigh heavily over world crude markets.

The bellwether Brent Blend for May delivery was quoted at \$13.65 a barrel in late trading on London's International Petroleum Exchange, 34 cents down on last Thursday's close.

But traders reported little clear price direction ahead of the publication overnight of the weekly report on US oil and refined product stocks.

The latest warning about the extent of the present oil surplus came from the International Energy Agency, the Paris-based organisation that monitors oil markets on behalf of the mainly industrialised countries.

Although the agency said OECD data could not confirm the "the major first-quarter stockbuild that observers unanimously regarded as inevitable", the report concluded: "Current supply exceeds demand and stocks are high, suggesting a continuation of a difficult market for producers."

The IEA revised downward world oil demand in the first quarter of the year by 400,000 barrels a day to 75m b/d. It predicts global oil demand will rise by 2 per cent this year, slightly lower than its previous forecast.

## INDIA BAD WEATHER AND REDUCTION OF LAND UNDER CROP LOWERS EXPECTATIONS

# Shortfall forecast in wheat harvest

By Kunal Bose in Calcutta

India's wheat production is set to fall this year as a result of bad weather and a reduction in land under the crop.

Wheat production in 1998 is expected to total 64.5m tonnes, compared with 68.7m tonnes last year. Experts said sowing was delayed by early winter rain, and a recent spell of豪雨 damaged the standing crop in some areas.

The official production target for the current year is 68.5m tonnes, but the government believes the public

wheat distribution system will remain on track because it holds buffer stocks of nearly 6m tonnes.

The new federal government has also approved the import of 1.5m tonnes of wheat from Australia by the State Trading Corporation of India, a government agency.

"The deal was brokered by STC with the Australian wheat board at \$14.50 a tonne in February when the United Front was in power," said a trade official. "There was apprehension that a new government might cancel the contract. But S. Barnala, food minister,

quelled speculation by saying that unsubstantiated charges against those involved in negotiating the contract would not influence him in any way."

However, confusion over the import contract has delayed the arrival of the Australian wheat. The contract is from March to July delivery, and the delayed arrival of the imports will favour domestic wheat farmers, who will start selling their new crop in the next few days.

"Procurement by government agencies will be over by the end of June," said the S. Barnala, food minister,

have sold a big portion of the new crop.

Most foreign trading houses believe India will import another 6m tonnes of wheat.

"The US is keen to re-enter the Indian market. It last sold wheat here in 1993," said an Indian food analyst.

"We stopped buying wheat from the US because of [crop disease] concerns. A delegation from the US department of agriculture was in Delhi recently to remove the concerns about wheat diseases."

Some analysts think Canada will be India's first choice.

## Asia effect waning, IMF says

By Our Commodities Staff

Commodity prices show signs of stabilising after sharp declines linked to the Asian financial crisis, according to the International Monetary Fund.

Since mid-1997, prices of primary commodities have fallen more than 10 per cent, affecting producers and consumers around the world.

But while the near-term outlook remains difficult to assess, there are indications that prices may be leveling off, the IMF said in its semi-annual World Economic Outlook report.

Weekly data show the index of non-fuel commodity prices has remained almost unchanged since the beginning of January, in contrast to December when the index fell each week.

Futures contracts have shown higher prices in recent months, and in February there was "some turnaround" in the prices of hives such as leather and furs, natural rubber and timber, the IMF said.

"On the basis of futures and forward market prices and other information, the projected level of non-fuel commodity prices for calendar year 1998 is about 3 per cent above the current level," the IMF said.

The Asian financial crisis has brought higher import costs because of depreciated national currencies, less credit to finance imports and sharp reductions in demand.

World copper prices plunged 33 per cent between June 1997 and January 1998, the IMF said. Timber prices fell 24 per cent, nickel 20 per cent, zinc 16 per cent, hives 15 per cent and soyabeans 11 per cent.

Natural rubber prices took the biggest fall - 37 per cent during the six-month period - while crude oil prices fell 13 per cent.

## Delay in Indian crop set to lift mango prices

By Kunal Bose

Mango prices are expected to rise sharply as India, the world's largest producer of the tropical fruit, suffers a big setback in production.

Unseasonal weather in the main growing regions is delaying this season's crop for six weeks until May.

"Prices that is available this season is good for export only in canned form."

India increased mango exports by 8 per cent to 27,000 tonnes in the 1996-97 season. Exporters say the 1997-98 production shortfall will make it impossible to achieve this year's government target of 25 per cent growth in income from mango exports.

The size and quality of the mango crop depends almost entirely on the weather. Heavy rain and a late winter damaged the crop in Maharashtra and Andhra Pradesh, while heavy fog and high winds affected the crop in the east, an exporter said. The bad weather also caused



Production of Banganabelli and Totaburi varieties in Andhra Pradesh is down 30 per cent

repeated outbreaks of diseases in the fruit.

"But weather permitting, India can raise mango exports to 45,000 tonnes by 2001," the exporter added.

According to the Agricultural and Processed Fruits Export Development Authority, India has 1.126m hectares under mango cultivation and productivity could be almost doubled to 15 tonnes a hectare if farmers were to adopt more scientific agricultural practices, such as using fertilisers, pesti-

cides and more efficient harvesting methods.

The biggest challenge is to eliminate fruit flies in mangoes of exportable varieties and bring down the rate of export rejection from 40 per cent to 5 per cent.

India's normal annual production of 10m tonnes is set to rise as the leading mango growing states bring more areas under the crop. "Even Kerala, a southern state, which has a marginal presence in mango trade, is creating new mango

orchards over nearly 8,000 hectares," a trader said.

Exporters say they need

government assistance to help improve exports to the US, the European Union and Australia, which buy large quantities of the fruit from other producing countries.

"Whatever we are exporting is entirely due to private initiative. We may have a 60 per cent share of world production but we account for less than 15 per cent of the world mango trade," said an exporter.

Natural rubber prices took

the biggest fall - 37 per cent during the six-month period - while crude oil prices fell 13 per cent.

## COMMODITIES PRICES

### BASE METALS

#### LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

#### IN ALUMINUM, 60% PURITY (5 per tonne)

Cash 3 tonnes

Close 14205-215 1455-67

Previous 1405-57.5 1435-45

High/low 1395-1442

A.M. Official 1417.5-16.5 1463-52

Open Int. 262.819

Total daily turnover 115.917

Min. 500-500

Max. 500-500

Std. 500-500



## FT MANAGED FUNDS SERVICE

## Offshore Funds and Insurances

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

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## 1997 SWING £1.052

## LONDON SHARE SERVICE

## **LONDON SHARE SERVICE**

## LONDON STOCK EXCHANGE

## Footsie falls back after scaling intra-day peak

## MARKET REPORT

By Philip Coggan, Markets Editor

The UK stock market returned from its holidays yesterday rather like a child devouring an Easter egg. In the morning, investors showed a ravenous appetite for stocks, driving the FTSE 100 index up to an intra-day high in the afternoon, indicating set in.

The spark for the latest surge in prices came from the US, where the two banking mergers announced on Monday prompted another

round of speculation in financial stocks. The sector provided Footsie's top seven performers of the day.

There was also some decent news on the economic front. Producer price figures, which showed a 0.2 per cent month-on-month gain in output (factory gate) prices and a 1 per cent drop in input prices, confirmed that manufacturers were facing little inflationary pressure on the raw materials front.

"We continue to expect that growth and inflation this year will both be below consensus expectations and

that, as evidence to this effect comes through, then fears of higher base rates will fade," said Michael Saunders, UK economist at Salomon Brothers.

"The next base rate move is likely to be down, albeit not until late this year."

Footsie duly forged ahead in the morning and at its best of the day the index was up to an intra-day peak of 6,150.5, up 45.

Profit-taking then set in, especially as continental markets retreated in the face of a weaker dollar. Just after 3pm, Footsie was down 22.3 at 6,032.2.

But Wall Street opened strongly, helped by the banking mergers and some economic data that appeared to lessen the chance that the Federal Reserve would raise interest rates.

The Dow Jones Industrial Average was around 74 points higher at the close of London trading.

Helped by the Dow, Footsie managed to hold on to the 6,100 level, closing down 14 at 6,104.1. The 250 and SmallCap indices both edged ahead, although neither set a record. The former gained 12.5 to 5,641.8, the latter 2.0 to 2,538.3.

Sterling and gilts were fairly flat, giving the equity market little direction.

There were some warning signs for the market.

One of the more solid stocks, Associated British Foods, issued a sterling-released second-half profits warning along with a fall in its interim results.

There was also a profits warning from Drew Scientific, a diagnostic equipment company, and disappointing figures from the electrical engineer Dowding & Mills.

"This is a market that can only afford to look upwards," said Richard Jeff-

frey, Charterhouse group economist. "It will seize on any good news as a reason to go higher."

"It could go on for a lot longer but I doubt whether it is sustainable over six to 12 months."

But the team at Credit Suisse First Boston was more confident. It said: "The low level of long-term rates and the prospect of a pick-up in short rates provides compensation for the lack of earnings momentum, particularly when set alongside the favourable flow of funds background."

Volume was 807.9m shares.

## Warning knocks ABF

## COMPANIES REPORT

By Joel Kibsoo and Peter John

A cautious interim results statement hit Associated British Foods and left it as one of the worst performers in the FTSE 100 yesterday.

Majority shareholder Garry Weston warned that the continued strength of sterling makes it "unlikely that last year's operating results will be matched".

Profits of £183m for the 24 weeks to the end of February were towards the top end of analysts' expectations, but dealers said the warning and general slowdown in trading had triggered a wave of profit-taking in the stock. The shares lost 28p to 587.4p.

Several brokers moved to downgrade current year profit estimates including Sally Jones at Credit Lyonnais, who trimmed her profit's estimate by £12.5m to £41.3m. She remains a seller of the shares on valuation grounds.

NatWest Markets said of the stock: "With little or no earnings growth in prospect this year, a premium rating remains vulnerable."

Big banks popped up an unloved market as the UK reacted to the latest US merger announcements.

News that BankAmerica

and NationsBank are going to link, combined with the announcement of a smaller tie-up between Banc One and First Chicago, gave further impetus to a sector already boosted by last week's revelation that Citicorp and Travelers are to join hands.

The market saw HSBC as most likely to indulge in earnings-enhancing diversification by, for example, buying an insurer. The shares rose 43 to 220.5, while Legal & General, seen as the most obvious life assurance play, gained 4 to 750p even though director share-selling suggested no deal was imminent.

Analysts said the latest US deals were a reminder that straight cost-saving agreements were still high on the agenda.

Those are the kind of deals

the market most expects of banks such as Barclays and National Westminster, the former sector leaders which have been eclipsed by HSBC and Lloyds TSB. NatWest rose 40 to 12.00 although Barclays shed 5 to 18.30. Lloyds was up 52p to 10.75 by the close.

Commercial Union led the composite insurers lower as analysts calculated the impact of Easter flooding in the UK.

Analysts suggested Royal & Sun Alliance, the largest composite insurer, may have to pay out £20m and Guardian Royal & General, the second largest, up to £10m. CU was working hard to get a figure out to the market as soon as possible but analysts estimate the cost at about £50m.

The Association of British Insurers estimated the cost to insurance companies of Britain's worst floods for nearly 50 years at £400m.

But others put claims as high as £15bn. David Hudson, insurance analyst at Credit Lyonnais, said that even claims above £1bn were not a huge morse for the industry to swallow.

But he said they could be symptomatic of a chill wind in the sector. "Suddenly the luck seems to be running out somewhat. The news flow is getting worse."

CU traded off 63p but ended the day only 15 down at £12.65. Guardian fell 7% to 428.5p and Royal & Sun Alli-

ance 11% to 771p. However, General Accident ended a net 34 higher at 51.82 after the stock exchange was forced to adjust prices at the close of the previous day.

Strong sailing was seen in Lorraine. By the close, turnover had reached a hefty 31.5m shares with most of the stock said to have been sold at 102p. The shares closed 2 to 102p.

Signet Group, with volume of 40m, was the most heavily traded FTSE 250 stock yesterday. The shares edged forward to close at 428p.

Wassall improved 7 to 320p. News of the group's re-organisation is expected later this week.

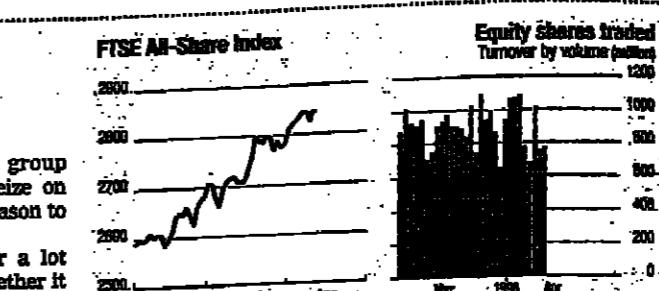
## Cable &amp; Wireless up

Cable & Wireless gained 10% to 748.5p after the company confirmed it has agreed in principle to sell its one-fifth interest in Bouygues Telecom, the French mobile operator, to Telecom Italia.

The UK telecons group said it is also exploring with Telecom Italia opportunities for co-operation on their international networks and provision of services to global customers.

In the rest of the sector, British Telecommunications was a busy trade with volume of 8.1m by the close. The shares followed the trend and closed 2 off at 688p.

Mobile phones operator Orange was heavily sold, and 425p for Debenhams.



	Indices and ratios	Worst performing sectors
FTSE 100	6104.1 -1.4	FT 30
FTSE 250	5641.8 +0.9	FTSE Mid-Res p/c
FTSE 300	2261.0 +0.8	FTSE 100/Far East
FTSE All-Share	2095.1 +0.7	10 yr Gilt yield
FTSE All-Share yield	2.74 +2.74	Long gilt yield rate

Volume was 807.9m shares.

## FUTURES AND OPTIONS

	FTSE 100 INDEX FUTURES (Liffe £10 per full index point)	Worst performing sectors
Open	6104.0	FT 30
Sett	6146.0 +3.0	FT 30
High	6200.0	FTSE Mid-Res p/c
Low	6085.0	FTSE 100/Far East
Ext. vol.	16527	10 yr Gilt yield
Open int.	5111	Long gilt yield rate

At the presentation in New York, SmithKline announced it had 60 projects in its product portfolio and the development time of drugs had been cut.

Paul Diggle of SG Securities said the comments during UK market hours had delivered "nothing earth-shattering but the bits and pieces all looked pretty solid."

Results in the Nationwide first division resulted in contrasting fortunes for football clubs Nottingham Forest

and the shares dropped 13 to 411p.

SmithKline Beecham traded higher ahead of the first of its research and development presentations but ended a net 11% off at 788p on late profit-taking.

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**Higns & Lows shown on a 52 week basis**

## WORLD STOCK MARKETS

FT/S&P ACTUARIES WORLD INDICES

The FT/SGP Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The Indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the Indices.

## Emerging markets: IEC insatiable, insatiate

### IPC INVESTIGATIVE SERVICES

FTSE/JP Morgan Asia Pacific World Indices																
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FTSE/JP Morgan Asia Pacific World Indices																
NATIONAL AND REGIONAL MARKETS																
Figures in parentheses show number of firms of stock																
Monday April 13 1998																
US	Day's	Pound	Local	Local	Gross	US	Pound	Local	Local	Year	DOLLAR INDEX					
Dollar	Change	Sterling	Yen	DM	Div.	Dollar	Sterling	Yen	DM	ago	Apr 13	Day's % Chg	day since	Market		
Index	%	Index	Index	Index	Yield	Index	Index	Index	Index	ago	Index	day since	% change	Index		
Australia (73)	-0.3	190.63	175.82	203.41	217.85	215.20	190.54	203.35	217.85	190.26	217.79	+0.2	+0.5	Davidson		
Austria (23)	-0.3	185.86	181.36	210.06	209.92	0.0	1.58	222.30	196.83	178.28	210.06	-0.2	-0.4	David		
Belgium (26)	-0.3	284.19	261.51	303.24	295.88	0.0	2.41	320.83	284.08	263.79	303.17	-0.2	-0.4	David		
Brazil (30)	1.2	257.36	218.67	253.27	580.37	1.2	1.83	264.13	233.86	217.17	248.58	-0.1	-0.2	David		
Canada (129)	-0.1	216.33	199.29	230.83	251.95	0.3	1.59	243.21	215.24	199.98	228.82	251.14	-0.2	-0.3	David	
Denmark (44)	-0.3	457.40	421.38	486.06	486.86	0.0	1.24	516.50	457.30	424.67	486.06	486.86	-0.2	-0.3	David	
Finland (28)	-0.3	346.26	318.99	389.47	452.76	0.0	1.98	390.98	346.18	321.47	369.48	452.76	-0.2	-0.3	David	
France (75)	-0.3	257.98	246.85	281.94	286.15	0.0	2.02	302.58	267.91	248.79	286.92	286.15	-0.2	-0.3	David	
Germany (56)	-0.3	252.08	223.23	268.98	268.98	0.0	1.22	264.65	252.03	234.04	268.98	268.98	-0.2	-0.3	David	
Hong Kong, China (66)	0.0	302.36	278.47	323.70	338.77	-0.1	4.65	341.67	302.51	280.93	322.88	339.94	-0.1	-0.2	David	
Indonesia (27)	-0.3	57.31	52.79	61.15	296.85	-1.1	2.27	60.43	53.51	49.69	57.11	300.30	-0.2	-0.3	David	
India (16)	-0.3	457.73	421.89	488.41	525.29	0.0	1.05	517.05	457.90	425.13	488.59	525.29	-0.2	-0.3	David	
Italy (54)	-0.3	149.15	137.40	156.14	225.85	0.0	1.10	168.41	149.11	138.47	156.14	225.85	-0.2	-0.3	David	
Japan (480)	-0.07	88.89	81.89	94.85	81.89	-0.6	0.97	100.35	88.85	82.51	94.82	141.12	-0.2	-0.3	David	
Malaysia (107)	-0.18	178.54	164.48	180.51	282.96	-0.9	2.44	204.80	181.33	168.39	193.52	285.32	-0.2	-0.3	David	
Mexico (29)	-0.2	1455.09	1340.50	1552.82	1524.51	-0.1	1.51	1641.41	1453.30	1349.60	1510.04	1526.35	-0.1	-0.2	David	
Netherlands (19)	-0.11	488.11	443.31	408.40	473.93	-0.0	1.57	500.42	443.07	414.68	472.87	487.58	-0.1	-0.2	David	
New Zealand (14)	-0.4	339.39	305.85	60.76	70.38	71.39	0.0	4.57	74.52	65.98	61.27	70.42	71.39	-0.2	-0.3	David
Norway (38)	-0.2	301.45	277.71	321.85	348.17	0.0	1.80	340.21	301.22	279.73	321.48	348.17	-0.2	-0.3	David	
Philippines (22)	-0.1	101.35	90.02	82.93	95.06	191.30	1.3	1.06	100.36	88.86	82.52	94.84	188.81	-0.2	-0.3	David
Singapore (42)	-0.14	227.14	201.75	185.86	215.27	166.43	0.4	1.83	225.98	200.07	165.79	213.52	165.70	-0.2	-0.3	David
South Africa (43)	-0.0	323.92	287.71	265.05	306.98	358.72	0.0	2.49	324.04	286.91	268.44	306.20	356.72	-0.2	-0.3	David
Spain (32)	-0.3	347.84	320.27	370.94	456.46	0.0	1.51	382.54	347.55	322.75	370.93	456.48	-0.2	-0.3	David	
Sweden (49)	-0.1	518.87	476.10	553.75	579.93	0.0	1.72	548.78	517.75	486.80	552.57	579.93	-0.2	-0.3	David	
Switzerland (31)	-0.2	354.90	326.95	378.89	374.79	0.0	1.03	400.23	354.36	329.07	378.19	374.79	-0.2	-0.3	David	
Thailand (39)	-0.2	24.90	22.94	26.57	43.36	0.0	6.92	28.11	24.98	23.11	26.56	43.36	-0.2	-0.3	David	
United Kingdom (208)	-0.3	353.49	325.85	377.18	353.49	0.0	2.77	359.24	353.49	326.26	377.28	353.49	-0.2	-0.3	David	
USA (537)	-0.0	453.73	403.01	371.27	430.02	453.73	0.0	1.41	453.81	401.80	373.13	428.82	453.81	-0.2	-0.3	David
The World Index (2429)																
US	Day's	Pound	Local	Local	Gross	US	Pound	Local	Local	Year	DOLLAR INDEX					
Dollar	Change	Sterling	Yen	DM	Div.	Dollar	Sterling	Yen	DM	ago	Apr 13	Day's % Chg	day since	Market		
Index	%	Index	Index	Index	Yield	Index	Index	Index	Index	ago	Index	day since	% change	Index		
Australia (73)	-0.3	190.63	175.82	203.41	217.85	-0.0	3.57	215.20	190.54	203.35	217.85	219.26	-0.2	-0.3	Davidson	
Austria (23)	-0.3	185.86	181.36	210.06	209.92	0.0	1.58	222.30	196.83	178.28	210.06	209.92	-0.2	-0.3	David	
Belgium (26)	-0.3	284.19	261.51	303.24	295.88	0.0	2.41	320.83	284.08	263.79	303.17	295.88	-0.2	-0.3	David	
Brazil (30)	1.2	257.36	218.67	253.27	580.37	1.2	1.83	264.13	233.86	217.17	248.58	582.61	-0.1	-0.2	David	
Canada (129)	-0.1	216.33	199.29	230.83	251.95	0.3	1.59	243.21	215.24	199.98	228.82	251.14	-0.2	-0.3	David	
Denmark (44)	-0.3	457.40	421.38	486.06	486.86	0.0	1.24	516.50	457.30	424.67	486.06	486.86	-0.2	-0.3	David	
Finland (28)	-0.3	346.26	318.99	389.47	452.76	0.0	1.98	390.98	346.18	321.47	369.48	452.76	-0.2	-0.3	David	
France (75)	-0.3	257.98	246.85	281.94	286.15	0.0	2.02	302.58	267.91	248.79	286.92	286.15	-0.2	-0.3	David	
Germany (56)	-0.3	252.08	223.23	268.98	268.98	0.0	1.22	264.65	252.03	234.04	268.98	268.98	-0.2	-0.3	David	
Hong Kong, China (66)	0.0	302.36	278.47	323.70	338.77	-0.1	4.65	341.67	302.51	280.93	322.88	339.94	-0.1	-0.2	David	
Indonesia (27)	-0.3	57.31	52.79	61.15	296.85	-1.1	2.27	60.43	53.51	49.69	57.11	300.30	-0.2	-0.3	David	
India (16)	-0.3	457.73	421.89	488.41	525.29	0.0	1.05	517.05	457.90	425.13	488.59	525.29	-0.2	-0.3	David	
Italy (54)	-0.3	149.15	137.40	156.14	225.85	0.0	1.10	168.41	149.11	138.47	156.14	225.85	-0.2	-0.3	David	
Japan (480)	-0.07	88.89	81.89	94.85	81.89	-0.6	0.97	100.35	88.85	82.51	94.82	141.12	-0.2	-0.3	David	
Malaysia (107)	-0.18	178.54	164.48	180.51	282.96	-0.9	2.44	164.11	145.98	134.69	180.86	282.96	-0.2	-0.3	David	
Mexico (29)	-0.2	1455.09	1340.50	1552.82	1524.51	-0.1	1.51	1641.41	1453.30	1349.60	1510.04	1526.35	-0.2	-0.3	David	
Netherlands (19)	-0.11	488.11	443.31	408.40	473.93	-0.0	1.57	500.42	443.07	414.68	472.87	487.58	-0.2	-0.3	David	
New Zealand (14)	-0.4	339.39	305.85	60.76	70.38	71.39	0.0	4.57	74.52	65.98	61.27	70.42	-0.2	-0.3	David	
Norway (38)	-0.2	301.45	277.71	321.85	348.17	0.0	1.80	340.21	301.22	279.73	321.48	348.17	-0.2	-0.3	David	
Philippines (22)	-0.1	101.35	90.02	82.93	95.06	191.30	1.3	1.06	100.36	88.86	82.52	94.84	188.81	-0.2	-0.3	David
Singapore (42)	-0.14	227.14	201.75	185.86	215.27	166.43	0.4	1.83	225.98	200.07	165.79	213.52	165.70	-0.2	-0.3	David
South Africa (43)	-0.0	323.92	287.71	265.05	306.98	358.72	0.0	2.49	324.04	286.91	268.44	306.20	356.72	-0.2	-0.3	David
Spain (32)	-0.3	347.84	320.27	370.94	456.46	0.0	1.51	382.54	347.55	322.75	370.93	456.48	-0.2	-0.3	David	
Sweden (49)	-0.1	518.87	476.10	553.75	579.93	0.0	1.72	548.78	517.75	486.80	552.57	579.93	-0.2	-0.3	David	
Switzerland (31)	-0.2	354.90	326.95	378.89	374.79	0.0	1.03	400.23	354.36	329.07	378.19	374.79	-0.2	-0.3	David	
Thailand (39)	-0.2	24.90	22.94	26.57	43.36	0.0	6.92	28.11	24.98	23.11	26.56	43.36	-0.2	-0.3	David	
United Kingdom (208)	-0.3	353.49	325.85	377.18	353.49	0.0	2.77	359.24	353.49	326.26	377.28	353.49	-0.2	-0.3	David	
USA (537)	-0.0	453.73	403.01	371.27	430.02	453.73	0.0	1.41	453.81	401.80	373.13	428.82	453.81	-0.2	-0.3	David
The World Index (2429)	-0.1	260.81	240.08	278.07	287.94	-0.1	1.83	268.76	260.09	241.53	277.98	288.15	-0.2	-0.3	David	
US	Day's	Pound	Local	Local	Gross	US	Pound	Local	Local	Year	DOLLAR INDEX					
Dollar	Change	Sterling	Yen	DM	Div.	Dollar	Sterling	Yen	DM	ago	Apr 13	Day's % Chg	day since	Market		
Index	%	Index	Index	Index	Yield	Index	Index	Index	Index	ago	Index	day since	% change	Index		
Australia (73)	-0.3	190.63	175.82	203.41	217.85	-0.0	3.57	215.20	190.54	203.35	217.85	219.26	-0.2	-0.3	Davidson	
Austria (23)	-0.3	185.86	181.36	210.06	209.92	0.0	1.58	222.30	196.83	178.28	210.06	209.92	-0.2	-0.3	David	
Belgium (26)	-0.3	284.19	261.51	303.24	295.88	0.0	2.41	320.83	284.08	263.79	303.17	295.88	-0.2	-0.3	David	
Brazil (30)	1.2	257.36	218.67	253.27	580.37	1.2	1.83	264.13	233.86	217.17	248.58	582.61	-0.1	-0.2	David	
Canada (129)	-0.1	216.33	199.29	230.83	251.95	0.3	1.59	243.21	215.24	199.98						

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## GLOBAL EQUITY MARKETS

GLOBAL EQUITY MARKETS																																			
US INDICES								US DATA								Dow Jones		Japan				France													
Dow Jones	Apr 13	Apr 15	Apr 9	1998 High	1998 Low	Since compilation High	Since compilation Low	Market Activity								Dow Jones		Japan				France													
Industrial	9012.30	(+) 8984.06	9032.23	7580.42	9032.23	41.22	644	(+) 8971	9045.00	(8773.02)	9045.00	(8773.02)	9045.00	(8773.02)	9045.00	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
Home Bonds	105.23	(+) 105.42	105.48	104.92	105.48	54.98	(151)	(287)	(161/88)	(1/10/81)	105.48	104.92	105.48	54.98	105.48	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
Transport	3550.53	(+) 3537.19	3550.53	3194.38	3550.53	12.23	(34)	(97)	(245)	(161/88)	3194.38	3550.53	3194.38	12.23	3194.38	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
Utilities	264.50	(+) 267.37	261.16	252.05	261.16	18.53	(24)	(97)	(245)	(161/88)	261.16	252.05	261.16	18.53	261.16	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
DJ Ind. Day's High	9102.21	(8062.12)	Low	8701.31	(8671.43)	(Montreal)	DJ's high	9052.33	(8614.30)	Low	8625.81	(8606.74)	(Montreal)	9052.33	(8614.30)	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
Standard & Poor's	1109.89	(+) 1110.87	1122.70	927.58	1122.70	4.40	(94)	(97)	(345)	(161/88)	1122.70	927.58	1122.70	4.40	1122.70	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
Commodities	1278.88	(+) 1283.98	1306.33	1077.40	1306.33	1.52	(34)	(97)	(345)	(161/88)	1306.33	1077.40	1306.33	1.52	1306.33	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
Financials	1404.45	(+) 1386.03	1404.45	110.65	1404.45	7.13	(134)	(97)	(345)	(161/88)	1404.45	110.65	1404.45	7.13	1404.45	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
Others	577.77	(+) 578.35	583.77	487.47	583.77	4.54	(94)	(97)	(345)	(161/88)	583.77	487.47	583.77	4.54	583.77	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
NYSE Comp.	738.32	(+) 740.61	747.35	648.41	747.35	52.20	(94)	(97)	(345)	(161/88)	747.35	648.41	747.35	52.20	747.35	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
NASDAQ Comp.	1824.95	(+) 1820.24	1853.40	1533.22	1853.40	54.87	(24)	(97)	(345)	(161/88)	1853.40	1533.22	1853.40	54.87	1853.40	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
Retail 2000	479.55	(+) 480.04	486.03	410.88	486.03	12.36	(24)	(127)	(245)	(161/88)	486.03	410.88	486.03	12.36	486.03	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
II RATIOs								II ACTIVE STOCKs								Dow Jones		Japan				France													
Dow Jones Ind. Div. Yield	Apr 3	Mar 27	Mar 20	Year ago	1.58	1.57	1.57	1.57	1.57	1.57	1.57	1.57	1.57	1.57	1.57	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
S & P Ind. Div. yield	-	Apr 8	Apr 1	Mar 25	Year ago	1.33	1.31	1.32	1.33	1.31	1.32	1.33	1.31	1.32	1.33	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
S & P Ind. P/E ratio	-	30.27	30.84	30.37	21.72	30.27	30.84	30.37	30.84	30.37	30.84	30.37	30.84	30.37	30.84	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000										
INDEX FUTURES																																			
II S&P 500		Open	Set price	Change	High	Low	Est. vol.	Open Int.	II CAC-40 (200 x Index)								Open	Set Price	Change	High	Low	Est. vol.	Open Int.	II DAX											
Jan	1116.50	1118.10	+0.60	1121.60	1116.00	95.248	343.575	9000	Apr	3905.0	3877.0	-21.0	3867.0	3877.0	377	3850.0	Open	Set Price	Change	High	Low	Est. vol.	Open Int.	Jan	5374.78	closed	closed	5374.78	4087.28	5374.78	931.18	9000			
Sep	-	1129.10	-	-	1119.50	1.225	10.474	9000	May	3916.0	3863.0	-21.0	3816.0	3863.0	35	1.144	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000				
Jun	16330.0	16300.0	-30.0	16460.0	16180.0	181.677	9000	Sep	5380.0	5376.5	+84.5	5415.5	5314.0	22,017	113,654	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000					
Open Interest figures for previous day.	9000																		II CAC-40 (200 x Index)		II DAX				II S&P 100										
WORLD MARKETS AT A GLANCE																		II CAC-40 (200 x Index)		II DAX				II S&P 100											
Country	Index	Apr 14	Apr 13	Apr 10	1998 High	1998 Low	1998	1998	Country	Index	Apr 14	Apr 13	Apr 10	1998 High	1998 Low	1998	1998	Country	Index	Apr 14	Apr 13	Apr 10	1998 High	1998 Low	1998	1998	Country	Index	Apr 14	Apr 13	Apr 10	1998 High	1998 Low	1998	1998
Argentina	General	22270.82	22155.98	(+) 23465.47	233	14227.40	21	3.0	18.8	Argentina	General	22270.70	(+) 22082.24	22082.24	14	7280.79	121	na	na	Argentina	General	17474.5	(+) 17410.21	17410.21	113	13220.80	121	1.2	14.1						
Australia	All Ordinaries	2640.9	(+) 2640.9	2640.9	144	2542.40	121	3.2	20.3	Australia	All Ordinaries	2640.9	(+) 2640.9	2640.9	144	2542.40	121	3.2	20.3	Australia	All Ordinaries	16414.00	(+) 16312.30	16312.30	121	16144.00	121	0.9	44.7						
Austria	All Mining	2656.0	(+) 2656.0	2656.0	144	2522.28	131	na	na	Austria	All Mining	2656.0	(+) 2656.0	2656.0	144	2522.28	131	na	na	Austria	All Mining	16571.20	(+) 16515.77	16515.77	144	16515.77	144	0.9	44.7						
Belgium	BEI 20	3077.94	(+) 3077.94	3077.94	144	2367.78	101	1.8	20.2	Belgium	BEI 20	3077.94	(+) 3077.94	3077.94	101	2367.78	101	1.8	20.2	Belgium	BEI 20	3070.00	(+) 3067.75	3067.75	101	3070.00	101	2.2	23.40						
Bolivia	Bolivia	12197.0	12121.0	(+) 12121.0	134	9113.00	91	na	na	Bolivia	Bolivia	12197.0	12121.0	12121.0	134	9113.00	91	na	na	Bolivia	Bolivia	12120.00	12120.00	12120.00	131	12120.00	12120.00	2.2	23.40						
Canada	TSE 100	4707.07	4646.82	(+) 4646.82	134	380.03	121	1.5	22.5	Canada	TSE 100	4707.07	4646.82	4646.82	134	380.03	121	1.5	22.5	Canada	TSE 100	401.65	401.65	401.65	121	401.65	121	2.2	23.40						
China	Shanghai B	54.25	54.46	54.19	59.98	102	40.98	121	0.8	46	China	Shanghai B	54.25	54.46	54.46	102	40.98	121	0.8	46	China	Shanghai B	401.65	401.65	401.65	121	401.65	121	2.2	23.40					
China	Shanghai S	90.98	(+) 90.98	90.98	102	77.98	121	na	na	China	Shanghai S	90.98	(+) 90.98	90.98	102	77.98	121	na	na	China	Shanghai S	401.65	401.65	401.65	121	401.65	121	2.2	23.40						
Czech Republic	PX 50	484.8	(+) 487.9	517.30	233	482.40	42																												

<sup>\*\*</sup> See App 11: Taiwan Weighted Price (eg. Kaohsiung City Ex 480.82, 555 Standard, 4 Targets, 42 Closed, 80 Unavailable, 2 XEPA-DAK multi-sources Index Apr 14: 5357.08 -5353.2, 1 Consistent.) Calculated at 15.00 cur. <sup>†</sup> Including banks, <sup>‡</sup> Industrial, plus Utilities, Financial and Transportation. <sup>§</sup> The DJI Ind. Index theoretical day's high and low are the averages of the highest and lowest prices reached during the day by each stock; whereas the actual day's high and low represents the highest and lowest prices reached during the day by each stock.

## THE NASDAQ STOCK MARKET

THE NASDAQ STOCK MARKET

4 pm close April 14

## THE NASDAQ STOCK MARKET

#### **EASDAQ**

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Company	Mid price	Change on day	Volume	High	Low	Company	Mid price	Change on day	Volume	High	Low
ActiCard	US\$27.75		11650	8125	725	Gruppo Formula	IT126310	-300	10955	37750	14250
Algofit	IT122250		3820	2750	12450	Immunogenetics	US\$34.625	-2.375	168807	56.825	9.675
Arbork Systems	US\$31.250	-1.375	18425	12	5.875	Integ. Sup. Syst. &	US\$8.8	-0.1	0	0	
Chromex	FF1155	-0.5	37400	175	9	Lemond & Haspels	US\$10.275	-2.75	33284	101.375	25
City Bird Holding	US\$31.25		2700	103125	6.8125	Medex	US\$14.75	-0.688	62207	18.25	7.1075
Datatek Holdings	SPF215	-0.05	1220	7.15	1.7	Merco Inffy	US\$9.75	0	12.075	12.075	
D. Sautinarts	US\$30.125	-0.5	4656	4625	20.375	NTL	US\$41.5	-1.65	45.5	20.5	
EMAP 1865	US\$6.025			9.125	5.825	Orbital Int'l	US\$65.5	-1.275	55270	60.5	10.375
ESAT Telecom	US\$26.625		90	29.75	13.25	Petrotech	US\$8.0	-0.75	17315	7.625	2.125
Espresso Print. Int.	FF1104.68	-0.18	1200	117	88.63	Royal Olympic	US\$16.675	200	16.675	13.625	
Espanol Telecom	US\$18.75		235	19.25	4.875	Schmitz-Bleckmann	Sc1575	-5.0	40	1620	500
Global Telesystems	US\$81.125	-0.875	351	49.125	24.5	Topical Info	Sc14100	-1.95	777	13350	3065
Grange Telecom	US\$18.075	-0.25	22800	20.125	13.5	Turbulence Technical	US\$5.2	-0.72	30250	8.25	2.1

# STOCK MARKETS

## Dollar weakness slows European surge

### WORLD OVERVIEW

A fall in the dollar to a seven-week low against the D-Mark prompted a partial halt to the takeover-fuelled strength of European stock markets yesterday, writes Philip Coggan.

Monday's two big US banking mergers had earlier prompted another rally in the European financial sector, as investors speculated that the region's banks would seek to combine in

order to compete. Wall Street also opened strongly, with the Dow Jones Industrial Average consolidating above the 9,000 level.

But the US dollar has in recent years been one of the most important influences on European markets, given the boost the greenback's strength has imparted to the prospects for the region's exporters.

"The dollar's appreciation explains much of the strength in continental

European equities," according to Ian Scott, European strategist at Lehman Brothers. "Our house view is that the dollar/mark exchange rate will fall to DM1.65 by the end of the year. With our shorter-term valuation framework showing continental equities are overvalued, the region is clearly vulnerable to a reversal in currency trends. We retain our expectation of a near-term correction in market levels."

European markets came off their best levels of the day in afternoon trading. While several markets set all-time intra-day highs, only Frankfurt, Helsinki and Stockholm set closing peaks.

Asian markets were generally weaker, with Seoul particularly hard hit, falling 5.5 per cent. Although talks with the North Korean government broke down yesterday, the won and Korean bonds were stronger on the session and the main factor

behind the equity market decline appeared to be profit-taking.

Meanwhile, the Australian market was another beneficiary of financial merger speculation and closed at an all-time high.

Latin American markets had a disappointing start to 1998 with the IPC's regional index down 3 per cent in dollar terms.

Geoffrey Dennis, global emerging market equity strategist at Deutsche Morgan

Grenfell, says he is confident that regional governments will take the necessary action to tighten policy in the face of the deterioration in their current account positions.

Growth will slow but they will avoid an inflationary boom and bust, and he believes this will be advantageous for investors in the medium term.

London market, Page 30  
Currencies, Page 23

## Dow powers ahead to 9,100 level

### AMERICAS

Wall Street opened strongly largely on the back of good gains among cyclical shares, writes John Labate in New York.

By early afternoon the Dow Jones Industrial Average had gained 90.18 or about 1 per cent to 9,102.48. The broader market also moved ahead, with the Standard & Poor's 500 index rising 3.55 to 1,113.24.

The latest first-quarter earnings results - from Eastman Kodak and Johnson & Johnson - provided mixed signals. Both sets of numbers were in line with expectations, but while Eastman Kodak shares soared 8.3% or more than 5 per cent to 70% yielding 5.91 per cent.

Financial shares were mixed on the day after two new banking mergers. A raised rating by Donaldson, Lufkin & Jenrette for PaineWebber sent its shares rising 3.8% or 7.2 per cent to \$46. Bear Stearns also rose 5.8 per cent higher to \$61.75.

TORONTO continued to probe record highs, driven up by another strong opening for bank shares in the wake of the latest round of banking mergers in the US. Canadian Imperial and Toronto Dominion were widely seen as potential merger partners and at noon the broad excitement across the sector had lifted the 300 composite index 54.58 to 7,710 in active trading.

Canadian Imperial rose C\$2.00 to C\$55.50 and Toronto Dominion C\$1.90 to C\$70.05. Royal Bank of Canada gained 65 cents to C\$89.75 and Bank of Montreal 70 cents to C\$84.40. Bank of Nova Scotia added C\$1.75 at C\$42.25.

Among industrials, Alcan Aluminum advanced C\$1.05 to C\$45.20 and Northern Telecom put on 65 cents to C\$86.65. BCE improved 10 cents to C\$63.30. Gulf Canada appeared to ignore a dull day for world oil prices, adding 10 cents to C\$8.10.

Goldman also raised its ratings of Boise Cascade and Georgia Pacific. Boise's shares climbed \$2.25 or 5.8 per cent to \$39.75, while Georgia Pacific gained \$3.10, or 7.1%.

The latest economic data suggested inflation remained under control. The consumer price index was unchanged.

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Oils were an obviously weak feature. Total slipped FF1.29 to FF1.61 and Elf Aquitaine FF2.26 to FF1.76 after a dull day for Brent Blend, the international benchmark for oil prices.

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Mannesmann continued

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# Russia

Mr Yeltsin is flexing his muscles again. Yet rebuilding Russia is a not job for a single autocrat but for the whole nation, says Chrystia Freeland

## Time to recreate the state

"I am the master here. I created the parliament so it would advise me, not order me about." These are the words of Nicholas II, Russia's last tsar. But they could just as easily have been uttered by Boris Yeltsin, the country's first democratically elected president. In one of the great ironies of modern Russia, Mr Yeltsin, the leader who ended Russia's unbroken tradition of dictatorship, is, in his heart of hearts, more than a little bit of a tsar.

Since the collapse of Communism, this contradiction between President Yeltsin and Tsar Boris has haunted Russia's political evolution. Now, as Russia slouches toward the third millennium, and presidential elections scheduled for 2000, the Kremlin chief's complicated character has again seized centre stage.

Unhampered by a physical and mental frailty that might tempt ordinary mortals into retirement, this spring Mr Yeltsin reasserted himself as Russia's dominant politician by abruptly sacking his entire cabinet. Mr Yeltsin's radical move – which left the country without a government and raised the possibility of pre-term parliamentary elections – has underscored the extent to which Russia's fragile democracy is dependent on its elected autocrat.

"One thing is clear. Yeltsin has again made himself the political figure number one, everything is dependent on him," Lilia Shevtsova, a Russian political scientist, says. "He has a messianic conviction that he is the only ruler for Russia."

Over the past decade, Mr Yeltsin's self-confidence has stood Russia in good stead. It gave him the chutzpah to stand down a hard-line communist coup from the roof of a tank in 1991 and to fight the Communists in the 1996 presidential elections with such vigour that he suffered a heart attack mid-campaign.

Mr Yeltsin's autocratic streak also gave him the muscle to force through painful economic reforms, particularly privatisation and financial stabilisation.

These initially unwelcome reforms laid the foundation for last year's tentative economic revival of 0.4 per cent, and have given rise to predictions that the economy will grow more vigorously in the future.

However, while Russia may have needed a messiah to lead it from the tomb of communism, the old order has finally been demolished. Russia's challenge today is to create a new one to take its place.

This is a difficult task. Russia is plagued by two major shortcomings, one old

and one new. The old problem, almost as old as Russia's history as a nation, is a lack of grass-roots, democratic institutions. The new one, in stark contrast with much of Russia's past, is the weakness of the state. Rebuilding both is not a job for a single tsar-reformer, but for the country as a whole.

Start with the state. For all Mr Yeltsin's masterly posing, he presides over a state unable to fulfil many of its basic functions. Tax collection is desperately low and, after a slight improvement early this year, seems again to have sagged. As a consequence, the public finances are run with a sort of amateurish desperation, with the Russian treasury forced last year to call on George Soros, the western financier and philanthropist, to tide the country over as it awaited revenues from a eurobond.

Even physical coercion, the most fundamental monopoly of a state, has slipped out of the government's control. In Moscow last autumn an entire unit of policemen were discovered to be moon-lighting as private assassins.

Unable to rely on a police force that can be bribed to kill the citizens it is pledged to protect, Russia's wealthiest citizens have built up their own private armies, with no levers with which to

commanded by ex-KGB officers, in order to defend their windfall fortunes.

"Russia is a state with a 400-year history of a strong, central authority," says Mikhail Friedman, head of the Alfa Group, one of Russia's leading financial-industrial empires. "Only thanks to this authority did Russia survive as a unified state. Now, for the first time in our history, we are suffering through a period of weak central authority. The state is demoralised."

If the state is demoralised, then society is suffering from clinical depression. Systematically broken into a mass of disconnected and powerless individuals by seven decades of communism, Russia today lacks the institutions that make up civil society.

Trade unions are weak, under-financed and distrusted, political parties are either small or subservient to the Kremlin and the media is in the grip of the country's financial barons. All of this means that ordinary Russians have almost no levers with which to

influence their rulers.

As Grigory Yavlinsky, leader of Yabloko, Russia's liberal opposition, explains: "The lack of civil society, the lack of democratic institutions, has become one of our most important problems. The government was extremely passive in creating civil society."

The combined weakness of the Russian state and Russian society has created fertile ground for the emergence of what Mr Yavlinsky calls "strange flowers".

Without the restraint of a strong central authority or of powerful, mass-based democratic institutions, Russia is ruled by a haphazard collection of individuals and institutions lucky and cunning enough to take advantage of the power vacuum.

Most prominent among them are the Moscow-based financial and industrial magnates who bank-rolled Mr Yeltsin's re-election in 1996 and have since emerged as one of the most important forces in Russia. In public, these magnates have taken to denying their influence, but in private they refer to

one another as "oligarchs" and they have a voice in the most decisive issues of state.

Russia's charmed circle also includes the heads of monopolies still nominally controlled by the state, such as Gazprom, the natural gas giant, and the country's mighty provincial governors, whom Mr Yavlinsky compares to "feudal lords".

All of these strongmen derive their power from the weakness of the institutions of state and society. As Mr Friedman, generally counted one of the "oligarchs", puts it: "The influence of the bankers begins where the influence of the laws ends."

For many ordinary Russians, this is a sad outcome to their euphoric revolt against communism in 1991. According to Vitaly Markov, leader of a coal miners' union in the Kuzbas, a Siberian region whose anti-communist protests helped push Mr Yeltsin into the Kremlin, he and his comrades feel betrayed.

"Many people feel deceived now. For a small nest of people life has improved, but for most of us it has got worse," he says, black-faced from the mine and shivering slightly in the Siberian cold. "Our union supported Yeltsin, but what kind of a democracy can you call this? They gave us freedom of speech, but it doesn't mean anything. They don't listen to us."

Yet, frustrated as they are, even the losers in Russia's post-communist transition have been transformed by the greatest gift of the Yeltsin revolution – freedom.

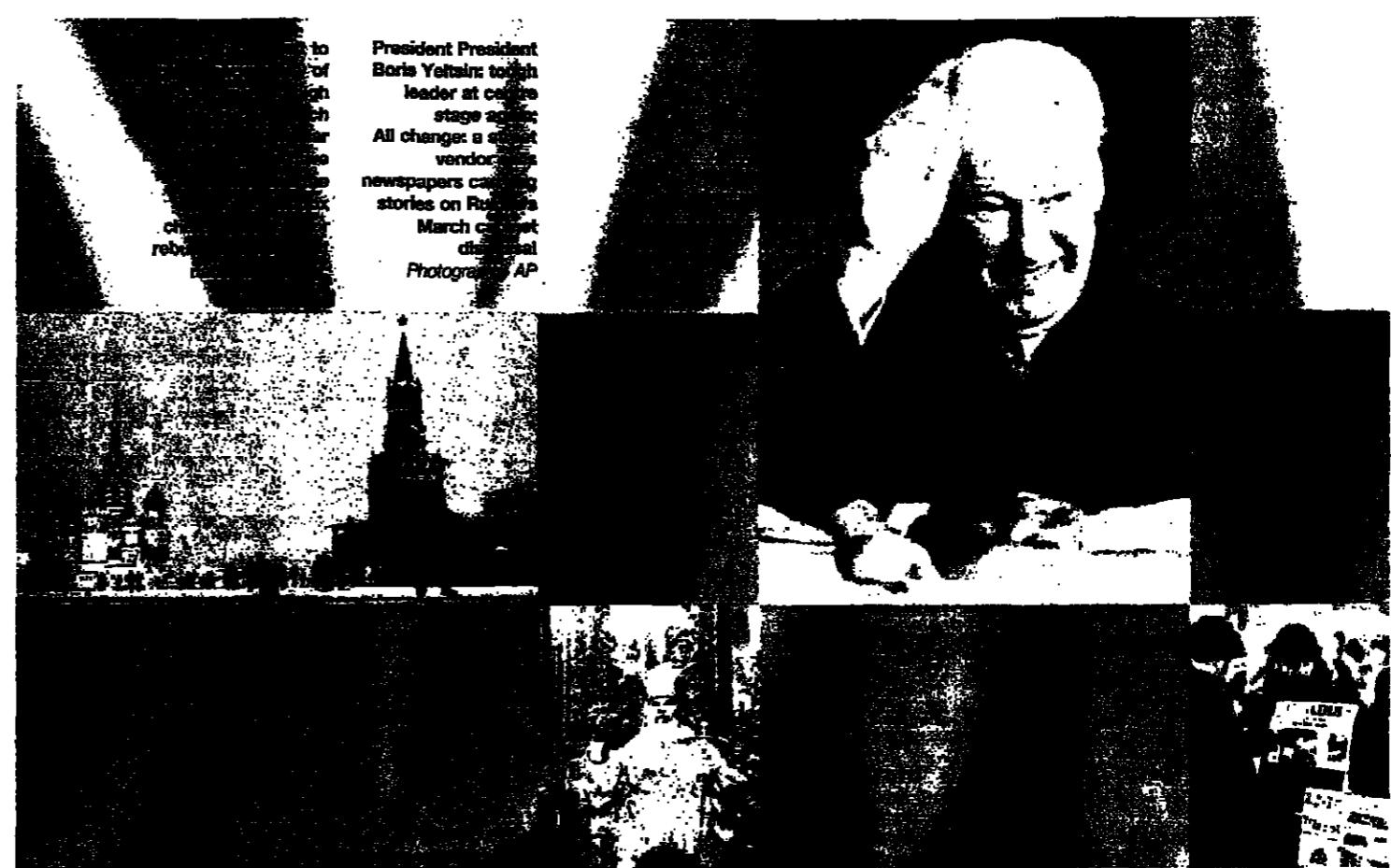
Russia's democratic institutions may be ineffective, and the state may be unable to perform its most basic functions. But this feebleness has one precious fringe benefit.

For the first time in their modern history, Russians are no longer enslaved by an authoritarian state.

The big question Russia faces today is whether it will be able to use this freedom to enrich the lives of all of its citizens, or become, as some liberals fear, a sort of Marxist parody of capitalist democracy, with a small oligarchy of moguls lording it over everyone else.

Continued on page 12

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## 2 RUSSIA: THE ECONOMY

THE ECONOMY • by John Thornhill

# Re-examining the state's role

Reformers say government must control capitalism and redistribute its fruits

The young market reformers who sprung to power after the collapse of the Soviet Union used to argue – with grim humour – that they only had to accomplish two tasks: to rebuild the private sector and to rebuild the public sector.

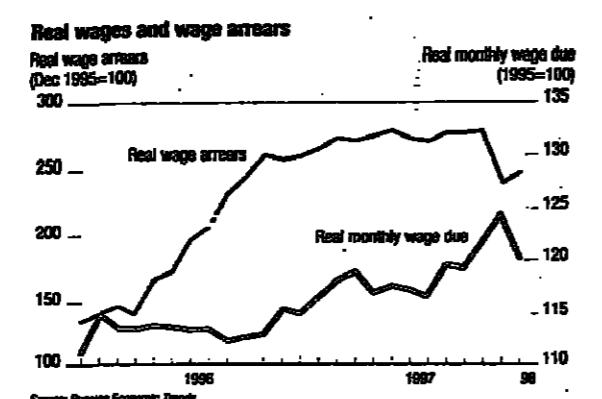
More than six years later, they may reflect that the former has been a lot easier to achieve than the latter but that both challenges must be overcome if a true market economy is to function in Russia.

In many respects, the reformers have made remarkable progress in smashing the Soviet-planned economy allowing the private sector to break through the public sector.

The bulk of state enterprises has been privatised, the foreign trade regime has been liberalised and runaway inflation has finally been tamed. After a decade of contraction, Russia's gross domestic product rose by 0.4 per cent in 1997 and may climb to 2 per cent this year.

But the omissions in the reformers' handiwork are still experienced by millions of long-suffering Russians every day. The state's difficulties in collecting taxes have resulted in spasmodic payments to pensioners, soldiers, teachers, coal miners. The trade unions claim public and private sector wage arrears have grown again this year reaching a record Rbs75bn (\$8.4bn). Not only is this a massive social injustice; it also erodes popular support for the very concept of "market reform".

The absence of a proper bankruptcy regime has also contributed to the build-up of inter-enterprise debts



Source: Russian Economic Trends

within the economy, estimated to be \$120bn (or equivalent to about 25 per cent of GDP), and the crippling prevalence of barter trades.

The lack of an impartial legal regime has deterred investment and encouraged crime. A corrupt and obstructive bureaucracy has stifled the entrepreneurial instinct leading to a low rate of new business formation.

The chief challenge confronting Russian economic reform is therefore to reinvent the functions of the once-omnipotent state.

The reformers argue that a slimmer, smarter state must play a greater role in regulating Russia's unbridled capitalism and help redistribute at least part of the market's fruits more carefully to the most disadvantaged. It is only by creating a just and supportive public sector that the private sector can ever truly blossom and win the confidence of both the domestic populace and foreign investor.

That challenge has certainly been acknowledged by the government in principle, however hard it may be to implement in practice.

Before his dismissal from the government last month, Anatoly Chubais, Russia's leading reformer throughout the period, said that it was now essential for the state to strengthen – though not broaden – its role in the

economy.

"The principal basic functions of the state in Russia are performed badly, unfortunately, corruptly," he said. "Therefore I consider it absolutely essential that the role of the state should be sharpened, strengthened, fortified, defended."

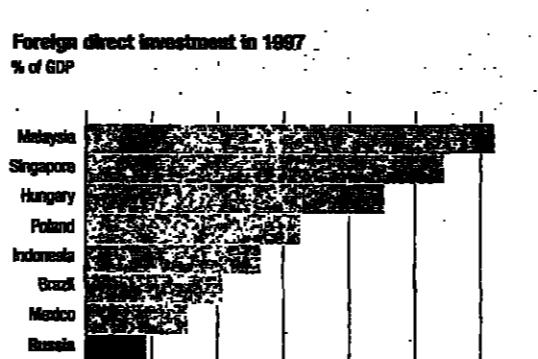
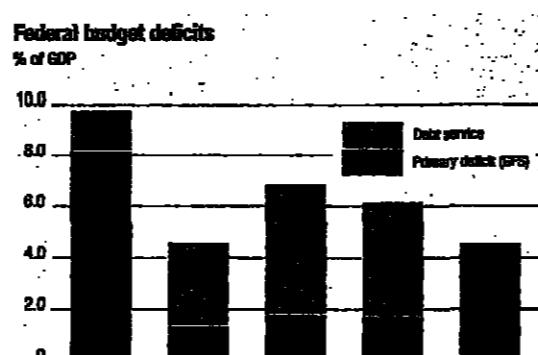
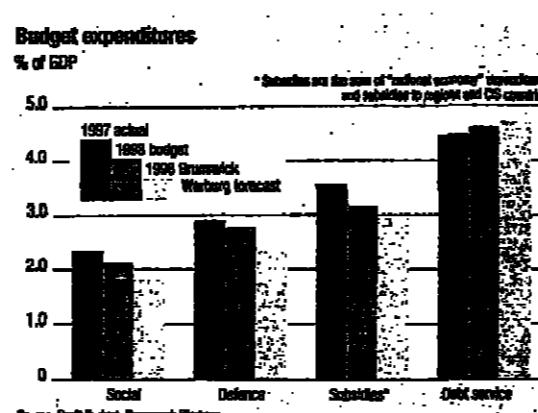
"Who but the state can collect taxes? Who but the state can implement anti-monopoly policies? Who but the state can fight crime? Who but the state can fight corruption? In all these spheres the situation is very far from good, very far from satisfactory."

Mr Chubais may have articulated those concerns most eloquently within the government, but Boris Yeltsin, Russia's president, appears to have grasped that instinctively.

In reshuffling his government last month, Mr Yeltsin tried to bring to the fore young technocratic managers who could implement the minutiae of micro-economic economic reforms rather than wage the great ideological battles that Mr Chubais had fought.

Decisive reforms are needed everywhere, in military as well as administrative reform," Mr Yeltsin said when appointing the 35-year-old Sergei Kiriyenko as his prime ministerial nominee.

"Social questions which



have not been solved must be tackled immediately. We must not allow wage arrears to pile up," Mr Yeltsin said.

"New approaches are needed in work with federal ministers, in contacts with regional leaders. The public health system, education, and culture need special care."

But the government's ability to improve any of these areas will depend critically on its success in getting its public finances under control.

For years, government finances have been caught in



Future captains of industry? Students at an elite new Moscow business school. State functions must be reinvented in order to regulate Russia's unbridled private sector. ANDREW ZIMMERMANN/PHOTO

built up over the previous year amounted to 12.5 per cent of GDP.

In theory, that should prove perfectly manageable for such a naturally rich country as Russia; in practice, it was the equivalent to total federal budget revenues over the same period.

The inherent fragility of Russia's public finances was driven home in late 1997 as international capital markets trembled in the wake of Asia's financial crisis. The central bank was temporarily forced to push up interest rates to 42 per cent in order to defend the rouble but such a policy could clearly not be sustained for long.

The risk was that high real interest rates would crowd out private sector investment delaying economic growth, increase the state's borrowing costs, and lead to an unsustainable snowballing of debt.

For the moment, that danger appears to have been averted – assuming that events in Japan do not take a particularly ugly turn.

Sergei Dubinin, governor of the central bank, argues that Russia has weathered the worst of the storm and

has steadily been lowering interest rates as investor confidence has returned. He estimates that interest rates could fall to less than 17 per cent by the end of the year encouraging a pick-up in the economy.

"We are really satisfied with the fact that we have been able to overcome the consequences of the financial crisis which happened in world markets," he says, highlighting the ease with which Russia was able to place a 1.25bn D-mark eurobond last month.

While the central bank has been showing the mettle of its monetary policy, the finance ministry has also begun toughening up Russia's fiscal stance. Alexei Kudrin, the first deputy finance minister, has agreed a package of expenditure cuts with Stanley Fischer, deputy managing director of the IMF, amounting to 2 per cent of GDP.

If implemented effectively, this "Kudrin-Fischer" plan could result in Russia running a budget surplus (before interest rate payments) this year for the first time since reforms began.

However, the finance min-

istry has yet to reckon with the political backlash that could result from its plans to cut back the public sector workforce. Mr Yeltsin, who had previously backed the Kudrin-Fischer plan, has subsequently described the finance ministry's intention to cut 208,000 public sector jobs as either "an invention or a provocation".

Mikhail Zadornov, finance minister, says that there must be a radical longer-term overhaul of public finances if Russia is not to remain vulnerable to the swings in international investor sentiment. A simpler, fairer tax code, which Mr Zadornov hopes will be adopted by parliament by July, will prove an important means to that end.

At present, the tax authorities say that less than 17 per cent of all companies pay their taxes in full and on time. Of the 2.6m enterprises registered by the tax authorities at the end of 1996, one third were classified as "dead" but had not yet been formally wound up.

Yet the reluctance of companies to pay all their taxes is perhaps understandable. Moscow-based companies, for example, have recently been required to submit 28 different quarterly tax returns.

The finance ministry must also somehow address a more basic psychological and cultural problem: Russians do not pay taxes because they do not believe the state provides value for money; yet the state cannot demonstrably improve public services without sufficient money.

Sergei Vasiliev, the government's deputy chief of staff who is helping prepare the agenda for the incoming administration, identifies four immediate challenges to resolve the wage arrears crisis; to overhaul the budget; to implement a new tax code; and restructure social transfer payments.

Mr Vasiliev says none of these tasks will be easy to accomplish; all require a qualitative improvement in the functioning of the state. But the incoming government must take the tough decisions in 1998, he argues, before parliamentary elections roll around again next year.

## Conte

The face of the new administration has been significantly changed by the cabinet's

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**A**nalysis of the way the Russian economy has been functioning during the earliest months of 1998 supports our optimistic forecast: the present year must and will be the year of normal economic development of Russia. Though small, the progress that was made according to the results of 1997, nevertheless, objectively creates sufficient prerequisites for consolidation and development of positive tendencies in the national economy.

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At present Gosincoor – Holding is one of the largest financial and investment institutions in Russia. And it is a unique one. There is no such other institute in Russia. On the one hand, the principal subject forming a system of Gosincoor – Holding is the state corporation – a structure conducting the state policy, the structure that the state confides in and constantly renders support to. On the other hand, the holding companies carry on their many-sided activities on their own and abide by the laws of market expediency.

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## Economy of Russia: from recession to growth

two – three years before. Credit lines for Russia have been opened or are in the process of opening in banks and large companies of a number of European countries and the USA against the guarantees of the Corporation.

The Corporation was established on February 2, 1993 under the Decree of President of Russia Boris Yeltsin as a state unitary enterprise with the authorized capital exceeding 1.1 million US Dollars. For the past five years Gosincoor managed to develop a comprehensive mechanism of advancing investments to the Russian economy. In 1996 Gosincoor Holding – Financial and Investment Association was officially established on the basis of Gosincoor. The Association includes commercial banks, insurance companies, investment institutions, consulting firms, sales and building organizations – more than 30 companies in all.

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The driving force behind the Bank is the Moscow City Government, which holds a 52% share in the Bank. However, according to Andrei Borodin, the Bank's young and energetic President, "Choosing who we work with and with whom we don't is based entirely on the market criteria." No wonder, the Bank is considered well placed to survive and prosper in the turbulent times of Russia's transition to the market economy.

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To date, the Bank has invested \$100 million in Moscow city projects. It has granted loans to firms operating in the fuel and energy sector, auto manufacturing and food processing business, the Russkoye Bistro fast food chain and supermarkets, as well as to projects of reconstruction of sports and leisure facilities.

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cial services. The Bank has yet to reckon with the political backlash that could result from its plans to cut back the public sector workforce. Mr Yeltsin, who had previously backed the Kudrin-Fischer plan, has subsequently described the finance ministry's intention to cut 208,000 public sector jobs as either "an invention or a provocation".

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Alexander Lebed, retired general; Boris Nemtsov, first deputy prime minister; Grigory Yavlinsky, liberal reformer; President Boris Yeltsin; Victor Chernomyrdin, former prime minister; Gennady Zyuganov, Communist boss; and Yuri Luzhkov, Moscow mayor

Graphic: Andrew Burn

POLITICS • by Tony Barber

## Contenders poised to leap into the fray

The race for the Kremlin has acquired greater significance since the cabinet purge

Russia's next presidential election is more than two years away, but its significance for the nation's political stability and economic development has become greater than ever since Boris Yeltsin shook up his government last month.

The central question, still lacking a clear answer, is whether Mr Yeltsin will seek a third term in office or whether the presidency will pass to one of the other contenders poised to leap into the fray.

Mr Yeltsin indicated at the end of March that he did not want a third term. If he changes his mind, he will need to skirt around Russia's 1993 constitution, which limits presidents to two successive terms.

There are few doubts that, if he decides to run for re-election in June 2000, the Constitutional Court will give him the green light. The court has little record of resisting Kremlin initiatives, and Mr Yeltsin personally selected many of its members.

Yet if the president retires on schedule, or if ill-health prevents a re-election campaign, then the field will be open to candidates including Victor Chernomyrdin, the former prime minister, Yuri Luzhkov, the mayor of Moscow, Boris Nemtsov, the first deputy prime minister, Gennady Zyuganov, the Communist leader, Alexander Lebed, the retired general, and Grigory Yavlinsky, the liberal westerniser.

It is also possible that some other politician, now on the sidelines, will be propelled to centre stage with the backing of Mr Yeltsin, the Kremlin and Russia's billionaire businessmen.

All politicians realise, however, that the presidency is the big prize, for it is there

presidential contest, Russia will hold parliamentary elections that will offer some insight into the strength of the rival camps. The widespread expectation is that the Communists, who hold 138 seats in the 450-seat State Duma, or lower house, will remain the largest party. However, the Kremlin is considering an election law change that could upset such forecasts.

At present, half the Duma's members are elected on nationwide party lists and half in electoral districts. If, as proposed, the party list system were abolished, the Communists' position would almost certainly be eroded. So would that of the ultra-nationalist Liberal Democratic Party, almost all of whose 50 seats come from the party list system, and indeed that of other parties such as Mr Yavlinsky's liberal Yabloko bloc.

But some Russian political analysts are not so sure that the former prime minister commands the oligarchy's

real power in Russia rests. To win this prize, a candidate needs national popularity, campaign money and influence over the media.

Mr Chernomyrdin, sacked as prime minister on March 23, was once seen as Mr Yeltsin's most likely successor. But his unceremonious dismissal suggests that he may not be able to muster enough political and financial support for an effective campaign.

Much depends on whether the so-called "oligarchy" of business tycoons and bankers who bankrolled Mr Yeltsin's re-election in 1996 believe that Mr Chernomyrdin, 60, is electable. Boris Berezovsky, an oil and media baron, said on March 29 that he viewed Mr Chernomyrdin's decision to run for the presidency "absolutely positively".

But some Russian political analysts are not so sure that the former prime minister commands the oligarchy's

support. Andrei Piontovskiy, director of the Strategic Studies Centre in Moscow, said of Mr Chernomyrdin: "He has some virtues but one very serious liability: he is not electable."

As the former head of Gazprom, the world's largest gas company, Mr Chernomyrdin has intimate connections with an institution that can finance his campaign and is steadily expanding its media interests.

Gazprom bought a 30 per cent stake last year in the NTV television network, which can reach an audience of 120m, and it recently set up a holding company, Gazprom Media, with the explicit intention of boosting its image and gaining political influence. However, now that he is outside the government, Mr Chernomyrdin can no longer count on Gazprom's automatic support.

As prime minister, Mr Chernomyrdin was to many Russians a symbol of stability in a world changing at

disconcerting speed. But few question the fact that he lacks Mr Luzhkov's energy and bulldozing talent for getting things done.

Mr Luzhkov, 61, has yet to make clear whether he will run. But he is a proven winner - so popular in Moscow that he won re-election as mayor in 1996 with almost 90 per cent of the vote.

Mr Luzhkov would find it

Ukraine's Crimean peninsula. Yet as a born-and-bred Muscovite, with practically no political experience of the provinces, Mr Luzhkov may lack sufficient appeal across Russia's vast expanses to be assured of victory.

Until the government shake-up last month, Mr Nemtsov was seen as something of a fading star. His many enemies in the Kremlin and business world had proved more adept at the byzantine intrigues that often substitute for politics at national level.

Yet unlike his former fellow first deputy prime minister, Anatoly Chubais, Mr Nemtsov was not sacked by decree from the government. It cannot be ruled out that Mr Yeltsin will throw his support behind the young reformer from Nizhny Novgorod.

With the top two contenders going forward to the decisive second round, the likeliest opponent to the Kremlin's "official" candi-

date, whoever that may be, will be as a born-and-bred Muscovite, with practically no political experience of the provinces. Mr Luzhkov may lack sufficient appeal across Russia's vast expanses to be assured of victory.

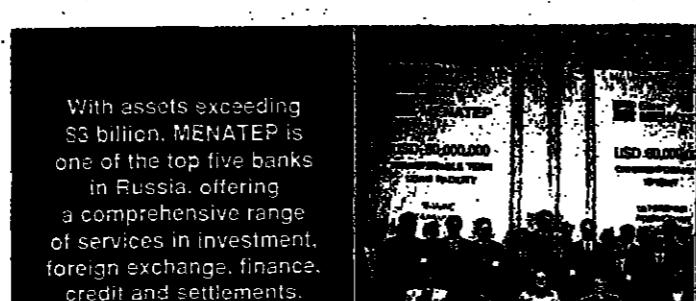
Yet the Communists will have difficulty in expanding their support significantly beyond their natural electoral base of about 30 per cent. Moreover, as in 1996, the Kremlin machine and the "oligarchs" will assuredly do all in their power to minimise Communist access to the media.

The wild card in the election may be Mr Lebed, who came third in the first round in 1996. He knows he must win election as governor of Krasnoyarsk at the end of April in order to generate momentum for a serious presidential bid.

As for Mr Yavlinsky, his declared ambition is to finish third, doubtless so that he can bargain his support for a role in the winning candidate's administration. At the moment, if Mr Yeltsin stays out of the race, the winner cannot be named with any certainty.

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FOREIGN POLICY • by Tony Barber

## A bear hug for new friends

Lingering suspicion of the US continues to influence Russia's choice of allies

Within hours of President Boris Yeltsin's dismissal of his government last month, Russia's highly experienced foreign minister, Yevgeny Primakov, was at pains to stress that there would be no changes in foreign policy. "We will defend our interests, without sliding towards confrontation," he said.

If the policy is to remain the same, that is doubtful because the problems facing Russia will remain largely the same, too.

Almost seven years after the end of Soviet Communism, the collapse of empire is broadly accepted by Moscow's foreign policy establishment – if not by parliament's dominant Communists and nationalists – as the practical reality that defines the scope of Russian foreign policy.

The main challenge now is how to find a way of counterbalancing the global power of the US, without allowing relations with

Washington to deteriorate into confrontation.

Russia considers that the US throws its weight around the world too much, and so is accordingly keen to build up relationships with influential countries, including China and France as UN Security Council members, that often appear to share this view.

For Russia, the lesson from the wars and diplomatic crises of the 1990s in the Gulf and former Yugoslavia is that the US, despite its promises, has not treated Moscow as an equal partner in the post-Cold War age. Instead it has sought to humiliate Iraq, once a Soviet ally, and has put pressure on Serb-led rump Yugoslavia, a fellow Slavic Orthodox nation and, with Greece, Russia's most sympathetic Balkan friend.

Most seriously of all, the US has pressed ahead with Nato's expansion into central and eastern Europe despite what Russia believed was a firm assurance that, if Moscow withdrew its forces from former Warsaw Pact states and permitted Germany's unification, enlargement would not go ahead. In short, the Russians are no

longer sure that close co-operation with the US reaps the right results.

One difficulty with Russia's approach is that it has created an impression of Moscow as an occasionally prickly partner with some peculiar choices as friends.

To some extent, Russia's decision to act as a broker in the recent US showdown with Saddam Hussein over UN weapons inspectors could be partly justified by the support that Moscow garnered in the Arab world for its show of sympathy towards an Arab country being "bullied by Uncle Sam".

But it is harder to see what Russia stands to gain by standing up for Slobodan Milosevic, the Yugoslav president, in his disputes with the US over Bosnia and Kosovo. "Unfortunately, we have grown used to the logic that says an enemy of Washington is our friend," says Konstantin Eggert, a foreign affairs expert at the newspaper Izvestia.

Mr Yeltsin, in his state of the nation address last February, boasted: "Today it is clear to all that without Russia it is impossible to reach productive decisions on

thorny international issues, be it the Bosnian problem, the Arab-Israeli conflict or the Middle Eastern situation."

Liberal domestic critics of the Yeltsin administration's foreign policy would put this another way. They argue that Russia is picking the wrong quarrels when it defends Iraq and Serbia against the US.

On the other hand, there is support across the whole Russian political spectrum for the view that Moscow should not tolerate further expansion of Nato, especially into Estonia, Latvia or Lithuania. "The entry of the ex-Soviet republics into Nato would destabilise the situation in Russia – and that would be bad for the US, and bad for Europe," says the young liberal reformer, Boris Nemtsov.

The Russian view is that Nato's new members – the Czech Republic, Hungary and Poland, each due to join next April – and other alliance hopefuls want membership as an insurance policy against a possible resurgence of aggressive Soviet-style behaviour. Understandably, Moscow rejects this motive as casting unjust

aspersions on post-communist Russian foreign policy.

Even Russian liberals say such fears in countries on Russia's western borders may turn out to be self-fulfilling prophecies, particularly if a nationalistic inclined politician such as Yuri Luzhkov, mayor of Moscow, were to replace Mr Yeltsin as president.

The Communist leader, Gennady Zyuganov, gave a hint last month of what the Baltic states could expect if he ever rose to power. "A fascist regime has been reviving in Latvia, and it's the most loathsome one I imagine," he growled.

Despite such outbursts, some experts say Moscow has largely come to terms with Nato's first wave of expansion. "We perceive signs of realism in Russian policy, although in relation to central Europe this is still a weak trend which needs active cultivation," says Poland's foreign minister, Bronislaw Geremek.

In US eyes, a dose of realism would not go amiss in the State Duma, or lower house of Russia's parliament. The Duma has not only worked itself into a lather over Nato enlarge-



Mr Yeltsin with China's President Jiang Zemin last year: Russia is keen to build relations with countries that appear to share its view of the US

David Beach, AP

ment and the supposed discrimination against ethnic Russians in former Soviet republics, but is holding up ratification of the US-Russian Start-2 disarmament treaty.

The accord, which would reduce each country's nuclear arsenal to 3,500 warheads, was to come into force in 2003. Now that has been extended until 2007. The delay means the US and

Russia cannot start talks either on a Start-3 treaty, which would cut each side's warheads even more, or on a wider arms control agenda including nuclear proliferation.

Mr Yeltsin can point to some successes: a blossoming relationship with China, improving ties with Japan, membership of the Asia-Pacific Economic Forum and, last month, the first annual

trilateral summit with the leaders of France and Germany.

But Russia still believes that its size, power and experience should translate into greater influence on the international stage. Until that happens, the suspicion will linger in Moscow that the US in particular is not treating post-Communist Russia with the respect it deserves.

THE MILITARY • by Tony Barber

## Reform rattles through the ranks

Structural change in the armed forces is at last being taken seriously

Humiliated in Chechnya, burdened with outdated equipment and plagued with problems ranging from draft-dodging to food shortages, the commanders of Russia's armed forces could be forgiven for thinking that life after Communism is a bitter experience.

Yet tentative grounds for hope are appearing as the defence minister, Igor Sergeyev, sets about the task of reforming the military with a determination all too lacking in the past.

Slowly but surely, the structure and size of the armed forces are undergoing change. According to the general staff, the army has been trimmed from 2.8m men in 1992 to 1.7m in 1998. President Boris Yeltsin confirmed last February that to abolish conscription by 2000, but it is already clear that the armed forces will not be able to meet this deadline. A bill that would provide for other forms of service is under consideration in parliament's defence committee, but the committee's chairman, Lev Rokhlin, wants to introduce changes. He would like conscientious objectors to work in army construction units where they would not use weapons.

The problem is that such units are notorious for their harsh conditions. Meanwhile, conservative military lobbyists continue to see no reason to abandon conscription, even though the performance of the poorly trained, demoralised conscripts in Chechnya suggested that the system no longer served a useful purpose.

Nikolai Mikhailov, a first deputy defence minister, says that the basis on which Russia's future professional army may be organised is visible in a peacekeeping brigade serving in Bosnia. The officers and men are paid the equivalent of about \$1,000 a month and are guaranteed a trip home. As a result, the brigade has not experienced any incidents of bullying or desertion.

Yet funds allocated to the armed forces do not stretch far enough. Pay for most officers, men and civilian employees in the military is routinely in arrears by at least a month.

According to Pavel Felgenhauer, a defence analyst, one problem is that the defence ministry has many more men and women on its payroll than it has ever publicly acknowledged. Furthermore, funds earmarked for officers' salaries have often been used instead to pay for procurement, weapons research and development and the construction of defence installations.

As was shown by a recent incident in Khimki, just outside Moscow, the challenges facing the reformers are formidable. So desperate were 60 homeless army officers that they stormed a new apartment building in the town and installed their families in it. Yet they represent only a fraction of the tens of thousands of officers and sol-

## Innovation and Performance in Russia.

October 1997 U.S. \$22,500,000 <b>AO Mosenergo</b> 75,000,000 Ordinary Shares or American Depository Shares <i>Salomon Smith Barney acted as Lead Manager in this transaction.</i>	March 1998 U.S. \$1,000,000,000 <b>Ministry of Finance of the Russian Federation</b> Global Depository Receipts for Hard Currency Denominated Bonds <i>Salomon Smith Barney acted as Originator and Sole Placement Agent in this transaction.</i>	May 1998 Petersburg Long Distance Inc. U.S. \$123,000,000 14% Senior Discount Notes due 2004 U.S. \$26,500,000 9% Convertible Subordinated Notes due 2006 <b>Petersburg Long Distance Inc.</b> 27,255,000 American Depository Shares representing 272,550,000 Ordinary Shares <i>Salomon Smith Barney acted as Lead Manager in this transaction.</i>	October 1998 U.S. \$429,266,250 <b>RAO Gazprom</b> 27,255,000 American Depository Shares representing 272,550,000 Ordinary Shares <i>Salomon Smith Barney acted as Co-manager in this transaction.</i>
June 1997 U.S. \$300,000,000 <b>City of St. Petersburg</b> 9.5% Bonds due 2002 <i>Salomon Smith Barney acted as Lead Manager in this transaction.</i>	August 1997 U.S. \$150,000,000 <b>Siberian Oil Company</b> Sole AO Sibneft Fleeting Rate Loan Participation Certificates due 2000 <i>Salomon Smith Barney acted as Lead Manager in this transaction.</i>	October 1997 U.S. \$200,000,000 <b>Mosenergo Finance B.V.</b> 8.375% Notes due 2002 <i>Salomon Smith Barney acted as Lead Manager in this transaction.</i>	January 1998 U.S. \$30,000,000 <b>PreussenElektra</b> and <b>IVO</b> Imatran Voima Oy acquired a minority stake in a joint venture with AO Lenenergo <i>Salomon Smith Barney advised PreussenElektra and Imatran Voima Oy in this transaction.</i>
March 1998 U.S. \$150,000,000 <b>AO Moscow City Telephone Network</b> 12.5% Notes due 2001 <i>Salomon Smith Barney acted as Lead Manager in this transaction.</i>	Pending U.S. \$12,000,000,000 <b>Siberian Oil Company</b> Sole AO Sibneft combined as business with AO YUKOS in form AO YUKSI <i>Salomon Smith Barney advised AO Sibneft in this transaction.</i>	Pending U.S. \$585,000,000 <b>AO YUKSI</b> acquisition of a 50% stake by Elf Aquitaine SA and formation of a major strategic alliance <i>Salomon Smith Barney advised AO YUKSI in this transaction.</i>	

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## 6 RUSSIA

PROFILE Vladimir Potanin

# Bank chief branches out

According to Vladimir Potanin, the concentration of economic power in the hands of a few Russian businessmen is extremely unhealthy - as a throw-back, he says, to the pre-revolutionary era, when the uneven distribution of wealth was at the heart of the communist takeover.

He is well placed to pass judgment. Speaking from an office that resembles a fin de siècle salon where bodyguards have replaced flunkies, Mr Potanin himself is one of Russia's biggest businessmen and sits at the heart of arguably the most powerful of the country's financial industrial groups (FIGs), Interros.

The bank around which the group is built, Oneximbank, which has its fifth anniversary next week, is still scarcely recognisable as a commercial bank. It has a tiny branch network and few long-term loans to speak of. Its ascendancy has come from speculating in short-term investments and using its influence to develop a vast portfolio of unrelated assets.

Mr Potanin says he wants Oneximbank to be "a universal bank, with a large number of subsidiaries or branches around the country".

But at present, the bank is universal only in its political and business influence. Over the past 16 months it has built up an astonishing network of businesses.

It effectively controls Sidanco, an oil company which has reserves that could be far higher than those of the western majors. It owns Norilsk Nickel, the mining company and, in association with US financier George Soros, it recently acquired control of

the telecoms network Svyazinvest. It also owns newspapers, radio and television stations.

Mr Potanin makes no attempt to defend the business structure of his, or any other of Russia's FIGs. The role of their Asian equivalents, Japan's keiretsu and Korea's chaebol, in the recent Asian financial crisis certainly does not make the model one to follow.

But in a country with a byzantine political system, and limited access to capital and skilled labour, the evolution of such group structures is perhaps inevitable.

The primary role of the Asian conglomerate was to leverage its political connections - and Mr Potanin has these in abundance.

A graduate of the Moscow State Institute for International Relations, and once destined for a life in the elite Soviet diplomatic corps, Mr Potanin found that the collapse of communism opened up other opportunities for cashing in on his contacts. He started by forming Oneximbank, whose name is derived from its origins in import/export financing.

A stint as first deputy prime minister of the Russian government honed his political connections - something that appears to have paid off in Oneximbank's position as a large holder of non-interest bearing budget funds for the government and winner in a number of opaque privatisation auctions.

Accusations of favouritism have been thrown his way, and these may even have contributed to the recent political demise of Anatoly Chubals, another former



deputy prime minister. Indeed, the cabinet changes may lead to the selection of a new set of favourites.

Nonetheless, Mr Potanin is busy constructing a longer-term strategy. He plans to develop Oneximbank's retail bank network, building up a steadier source of funding and he is confident that acquisitions will help achieve this.

There is a huge potential for financial services in a lot of areas which are not really being served. The savings rate is very high, at around 27 per cent, but the population keeps it in the savings bank or in cash... there is enormous potential for channelling those savings through the banking system."

Mr Potanin says he intends to develop the business as a financial supermarket, along with sister company MFK Renaissance, an investment bank. The two companies are unconnected by direct ownership, but he plans to run them in a more integrated manner and says that a merger is possible at a later stage.

Simon Davies

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PROFILE Victor Korovin

# Quick to embrace reform

Uralmash, a flagship of Soviet industry, has a collection of photographs of all its directors since 1926. A couple, removed at the height of Stalin's purges, lasted only a few months.

Victor Korovin, the company's general manager since 1992, has survived and prospered in Russia's painful transition from communism to capitalism.

Three years after it was privatised, Uralmash, which produces heavy machinery for oil, mining, and heavy industry, is in as good shape

as could be expected in the new Russia's topsy-turvy economic landscape.

"You can't yet say it's a trend yet but I believe we are seeing the first timid steps to recovery," says Mr Korovin in his spartan office overlooking the sprawling Uralmash plant in Yekaterinburg.

Mr Korovin believes his message is lost on a government which listens mainly to "bankers and businesses with lots of money".

He can hardly be accused of moaning, however. From the dawn of Russia's market reforms, he has stood out from most of the managers in charge of Soviet-era industry. An early supporter of price liberalisation and privatisation, he embraced the need for job cuts before

most of his peers.

Since the company's privatisation in 1993, Mr Korovin has worked in harmony with shareholders, in contrast to messy disputes between managers and owners at other privatised companies - the result, he says, of legislation drafted in haste when crash privatisation was launched.

Earlier this year, he finally managed to offload

on to the local government

responsibility for 44,000

apartments occupied by

Uralmash workers and

pensioners. But in the

Soviet era by enterprises,

these "social" assets have

been a huge drain on

company finances in the

new Russia. Maintaining its

housing stock cost Uralmash

Rbs56m (new roubles) in

subsidies last year alone.

In contrast to dozens of

defence enterprises in the

Ural industrial city with

neither contracts nor money

to pay their workers.

Uralmash looks positively healthy. In an economy dominated by barter, where workers can go without salaries for months on end, it is "only" one month behind with its wage payments.

Uralmash owes its survival in part to the 46-year-old engineer's early restructuring efforts and his search for new business.

The workforce is now down to 14,000 from 40,000 in 1990.

Last year the company

achieved a net profit of \$9m

on sales of \$183m although

only 15 per cent of sales

were paid for in "real

money", with the rest paid in kind.

"We need to get to a

normal situation where

customers pay for goods and

services with money and

companies can meet their

obligations with money,"

says Mr Korovin.

That is where government

must step in, he says, and he

predicts "another decade of

painful reforms" before

Russia becomes a "civilised

country". Cutting a vicious

circle of debt arrears

exploit synergies between the two companies, avoid duplication and cut costs.

Further job losses are also inevitable at both plants, says Kakha Bendukidze, the Georgian-born entrepreneur who is the biggest shareholder of Uralmash and the merger's architect.

New managers will be responsible for day to day management of the two companies while Mr Korovin's new role is to include "work with the government".

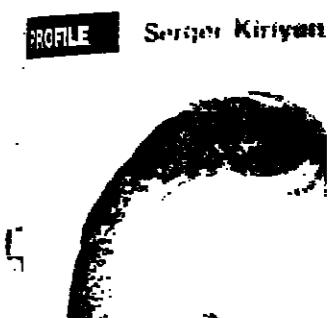
Although Russia's anti-monopoly committee is expected to approve the merger, Uralmash's biggest problem with the government this year is likely to revolve around its tax bill.

Mr Korovin says the government sacked by Mr Yeltsin last month lacked a consistent reform policy. However, the government was removed before Victor Chernomyrdin, was able to approve a deal which would have allowed Uralmash to offset against its tax bill Rbs204m (new roubles) owed it by the government for maintaining a state-owned defence factory on its premises.

Since it was hived off from Uralmash in 1995, Factory No9, which manufactures guns, has failed to pay either its rent or energy bills. And if the government sticks to its new policy of no longer allowing companies to deduct from their tax bills money owed them by the state, Uralmash will have to either pay its tax bill without compensation, or challenge the government's right to the money in court.

But despite Russia's immediate challenges Mr Korovin remains bullish. "Foreign competitors that believe Russian companies will not be able to compete with them because of our economic crisis are mistaken. They're wrong to think only of the short-term."

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The reform

PROFILE Grigory Yavlinsky

## The relentless enthusiast

Grigory Yavlinsky, the leader of Russia's main liberal party, is the first to acknowledge that his chances of winning the next parliamentary and presidential elections in 1999 and 2000 respectively are, to say the least, slim.

Yet like many western European politicians whose parties have little or no prospect of toppling the polls, his enthusiasm for the grand stage of politics remains undimmed, his passion for faster and more effective reform is authentic, and his diagnosis of his country's ills is usually precise and cogent.

"We still have no trade unions, no independent judiciary and no workable active political parties. We still have a big question mark over the free press and other civil institutions," says Mr Yavlinsky. "Instead we have some very strange flowers growing like monsters. Outside Moscow we have signs of a feudal system developing."

He adds: "We have low inflation, a low budget deficit, but we have almost no economic activity." This he attributes to the lack of political stability and reliable democratic institutions.

Mr Yavlinsky, a vigorous former junior boxing champion who speaks fluent English, has always been more popular in western financial and media circles than in Russia. He has played no real role in government since Mikhail

Gorbachev, the last Soviet leader, decided against implementing his "500 Days" crash programme to convert the economy to capitalism in 1989.

In the 1996 presidential election, Mr Yavlinsky came fourth in the first round with 5.3m votes, or just over 7 per cent of all those cast. His result might have been better had the Kremlin not thrown support behind Alexander Lebed, a tactical move which ensured that the retired paratroop general finished third. Mr Lebed then switched his backing to Boris Yeltsin to guarantee the second-round defeat of the Communist candidate, Gennady Zyuganov.

In the next election, Mr Yavlinsky hopes to come at least third in the first round. Though he does not appear to be secure either a direct role in, or a large degree of influence over, the next president's administration. That would mean Russia moving on to a more explicit path of democratic reform than he believes has been the case during Mr Yeltsin's two terms since 1991.

Mr Yavlinsky was a fierce opponent of the bungled military intervention in Chechnya, describing the Kremlin's "party of war" which planned and carried out operations there in 1994-96 as "the bloodiest autocratic regime since the second world war".

As for Mr Yeltsin's

physical and mental state, Mr Yavlinsky says: "Decisions, he is taking himself. The quality of the decisions is another matter."

Born in 1952 in Lviv, Mr Yavlinsky is an army officer's son who started work at 16 as an electrician and later graduated from the Plekhanov economics institute in Moscow. He was a Communist Party member from 1981 to 1991, the years spanning Mr Gorbachev's time as Soviet leader. But in August 1991 Mr Yavlinsky was at the "White House", the Russian parliament building, joining Mr Yeltsin in the suppression of a conservative Communist

Zyuganov.

In his political party, Yabloko (Apple), derives its name from its three founders in 1993 - Mr Yavlinsky himself, Yuri Boldyrev and Vladimir Lukin. It became the fourth largest bloc in parliament after elections in 1995, having won 6.89 per cent of the vote, and it is dismayed by what its members see as the willingness of Mr Yeltsin's administration to cut deals with the larger Communist and Russian nationalist factions.

Referring to Anatoly

Chubais and Boris Nemtsov, the previous government's most prominent reformers, Mr Yavlinsky says: "Last year... we had a 'dream team' government for half a year until last autumn. But even under these conditions

we had a fall in investment." The problem, he says, is that Mr Chubais, the architect of Russia's privatisation programme, created a type of "bandit capitalism" that gave untold power and riches to a small group of unscrupulous tycoons who now see little reason to submit to demands for reform.

They may appreciate the eventual need for fair rules of competition in Russia, but they will not change as long as politicians such as Mr Chubais remain in Mr Yeltsin's inner circle of advisers.

As for Mr Nemtsov, brought to Moscow by Mr Yeltsin after a dazzling performance as a reformist in the provincial city of Nizhny Novgorod, Mr Yavlinsky says that when

first in government he "had direct access to Yeltsin, but he didn't know what to do with this access. He's a provincial and Moscow immediately swallowed him."

Mr Yavlinsky fears matters could become critical unless far-reaching reforms start soon. "Revolution happens in Russia when you have a moral crisis," he says, pointing to the monarchy of 1917 and the discredited Communists of 1991.

"Now the people are not interested in Yeltsin's speeches in what the government is saying or doing. It will be only a question of time, if there's a gap getting bigger and bigger between the political regime and society."

Tony Barber

Political scientist

Yeltsin's entourage yields huge power, yet the president is still at the helm

THE KREMLIN INNER CIRCLE • by Chrystia Freeland

## The first family jostles for position

Mr Yeltsin's entourage yields huge power, yet the president is still at the helm

The place in history books for President Boris Yeltsin as Russia's first democratically elected president is assured. But as his rule lengthens and his body weakens, Mr Yeltsin is reverting to an older, more authoritarian style of leadership. Like the ageing tsars of imperial Russia, or the geriatric general secretaries of the Soviet Union, he has become a ruler of vast legal authority yet one with an increasingly tenuous personal command of the details of governance.

This has allowed the growth of the power of the friends, family members and official advisers surrounding him. While unelected and, unlike senior government ministers, requiring no parliamentary approval, their influence on the president means these Kremlin courtiers often seem to have more political muscle than cabinet or top parliamentary officials.

"Only four or five people have regular access to the president and this narrow group has tremendous influence in the country," says Lilia Shevtsova, an political scientist.

Yet the power of Mr Yeltsin's entourage is not absolute. Although visibly frail and prone to embarrassing public gaffes, Mr Yeltsin is still too powerful a leader to be reliably manipulated.

Instead, the presidential clique draws its strength from its ability to fill the growing gaps in Mr Yeltsin's grasp of Russian and world affairs. Through their control of his timetable and of the newspapers he reads and the television programmes he watches, the president's intimates exert huge influence over the fate of the country.

Chief among these Kremlin

courtiers is Valentin Yumashev, a former journalist and ghost-writer of Mr Yeltsin's memoirs who has become a close family friend and head of the presidential administration.

But observers keen to diminish his role as merely clever publicity are probably also wrong - as suggested by the former ministers who last month queued up to privately petition him for jobs in the new government.

As Mr Yeltsin ages and as presidential elections, scheduled for 2000 draw closer, the influence of his entourage can only grow. The most important issue in which they will have a voice is whether or not Mr Yeltsin decides to run for a third presidential term.

Many analysts believe that the president's family and friends are urging him to hang on, fearful for their personal power, safety and prosperity. But other advisers, notably Mr Berezovsky, have come out against a third Yeltsin term, arguing that the president is too weak to carry on.

To win over the Yeltsin clan, the powerful magnates who helped secure the president's victory in 1996 are already considering ways of offering the family financial and political security. "The Kremlin circles want survival. They want the process of succession to be stable and as far under their control as possible," says Sergei Karaganov, a Kremlin adviser.

Yet all these elaborate provisions and byzantine alliances can still be wiped out by the will of a single man. For all his frailties, Mr Yeltsin still enjoys the powers of an elected tsar with a penchant for destroying allies who become too powerful - as he did with last month's cabinet shuffle and with the painful dismissal of Alexander Korzhakov his best friend and bodyguard in 1996. In the most crucial moments, Tsar Boris rules alone.

PROFILE Sergei Kiriyenko



## Neutral force in a seething cauldron

Boris Yeltsin loves surprises. Whether it is grabbing a conductor's baton to lead an impromptu concert while on a trip to Germany or playing "spoons" on the heads of visiting dignitaries, the Russian president likes to do the unexpected.

But even Mr Yeltsin excelled himself last month when he abruptly sacked Victor Chernomyrdin as his long-standing prime minister and named Sergei Kiriyenko as his replacement.

Unknown to some of his ministerial colleagues, let alone the general public, Mr Kiriyenko had only been working in Moscow for a year when he was summoned from the bowels of the dingy energy ministry building to run the biggest country in the world.

His appointment appeared

to astonish Mr Kiriyenko as much as anyone else: the 35-year-old minister was forced to cancel plans to attend his daughter's eighth birthday party that day. Later, the unassuming Mr Kiriyenko was shown on the television blinking in apparent disbelief as he was shown round his opulent new prime ministerial office by Mr Yeltsin.

But, as so often with Mr Yeltsin, the choice reflected shrewd calculation as much as personal intuition. As a newcomer to Moscow, Mr Kiriyenko has so far made few enemies and is viewed as a neutral force in the seething cauldron of Kremlin politics.

"Kiriyenko is what they call a technocrat, an expert in management," Mr Yeltsin said in a national radio address. "He is a man who is not linked today with any political parties or movements. At the same time he is capable of conducting dialogue with anyone, he is ready to listen to the opinions of different sides. Some say: 'He is too young, he lacks experience of life. It is too early for him to rise that high.' Mr Yeltsin added: 'I categorically disagree. Professionalism and stamina are not defined by your date of birth.'

Mr Kiriyenko was born on 26 July 1962 in the Black Sea town of Sukhumi, now in the disputed Abkhazian region of the independent republic of Georgia. Soon after, his family moved to Gorky, later renamed Nizhny Novgorod, a closed industrial town in central Russia, where the gifted young Mr Kiriyenko started to shine.

"I am quite an interesting mix," he said, in one of his first television interviews. "My mother is Russian, my father was a Jew, the surname is Ukrainian and I was born in Abkhazia."

In some respects this eclectic background made Mr Kiriyenko a classic "Soviet man" - as he readily admits. In his youth, he was a committed Communist and an active member of the Komsomol, the Communist youth movement, only later rejecting the "impractical" tenets of Marxism-Leninism.

Mr Kiriyenko remains entirely unembarrassed by his past political beliefs. "I did not do anything against my conscience. I sincerely believed in those ideals. It was only later that I understood that it was impossible to implement them."

The adaptable Mr Kiriyenko certainly showed

a quick appreciation of capitalism when Russia stumbled towards the market in the early 1990s. In quick succession, he emerged as chief executive of the Garantiya commercial bank and president of Norilsk, a big refining company, forging close ties with Boris Nemtsov, the reformist governor of Nizhny Novgorod.

When Mr Nemtsov was summoned to Moscow in March 1997 as first deputy prime minister, Mr Kiriyenko was quick to follow, becoming deputy energy minister later that year. In that role, Mr Kiriyenko impressed Russia's oil barons by his knowledge of the industry and won new friends in the far east by helping to ease the region's energy crisis.

Mr Kiriyenko's market-minded administrative skills - still rare in Russia's

Soviet-influenced

bureaucracy - quickly drew him to the attention of the Kremlin. He was elevated to the post of energy minister in November 1997 entering the cabinet for the first time. Just four months later, he started running the cabinet, including his former patron, Mr Nemtsov.

Such a meteoric rise might have been expected to engender bitter jealousies among his colleagues but, so far, there has been no trace of them - in public, at least.

Michael Zadorin, finance minister, is complimentary about Mr Kiriyenko's abilities. "He is first of all a very professional man. He is a very good manager. And, without doubt, he knows how to work well with people."

But Mr Kiriyenko's greatest strengths may also prove weaknesses. His inexperience of Kremlin politics will limit his ability to get things done. His political naivety may yet antagonise the government's parliamentary opponents who have to approve his candidacy. His apparent integrity may offend Russia's powerful "robber barons", who regard ministers as their henchmen rather than as their masters.

Yet Mr Kiriyenko is not a man to be underestimated, as is shown by his two somewhat unlikely hobbies: mountain climbing and martial arts. As one TV commentator noted, a head for heights and the ability to deflect hostile blows are essential traits for any prime minister.

John Thornhill

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THE ENVIRONMENT • by Leyla Boulton

# Fight against a poisoned legacy

Despite signs of change, ecologists face a horrendous task in cutting pollution levels

Few environmentalists would see an explosion in car ownership as good news for the environment or view climate change as irrelevant.

But Alexei Yablokov, Russia's leading ecologist, believes both these things are true in a country that has been turned into an ecologist's nightmare by 70 years of ruthless Communist industrialisation and where environmentalists are "struggling for survival".

Despite the fact that Moscow's congestion and exhaust pollution now rivals that of Paris or New York, the increase of private cars on the streets of Moscow is a sign of the emergence of a middle-class – something that is essential for the support of a strong environmental movement.

"We don't have the mass support of the population," says Professor Yablokov, who was dropped from Russia's National Security Council last year as the top Kremlin adviser on ecology and radioactive safety. "For eco-

logical organisations to exist, we need elementary funds."

Worries about global warming – so fashionable in the west – pale into insignificance, he says, alongside more immediate threats from water pollution, and radioactive waste from nuclear power plants, weapons and submarines.

The bright spot in Russia's industrial collapse in the 1990s is that it has reduced pollution from factories that once pumped heavy metals, oil and other pollutants into land, water and air with few controls.

In addition, the veil of secrecy surrounding the country's environmental health during the Soviet era has been torn down.

Nevertheless, Professor Yablokov worries that attempts are being made to rebuild it. Last November, for instance, a spokesman for the Russian Atomic Energy Ministry alleged that laws banning the classification as secret of ecological data were introduced to aid foreign intelligence services.

Professor Yablokov, who has sued the same spokesman for accusing him of unpatriotic behaviour, has also criticised the Russian government for creating new

"secret" areas that are off-limits to foreigners and most Russians.

In addition, the burst of ecological consciousness among politicians under Soviet president Mikhail Gorbachev in the late 1980s may be on the decline. "This [issue] is not a serious concern for the leaders of the Russian Federation," says Victor Danilov-Danilian, head of Russia's Environmental Protection Committee. The committee lost its status as a ministry in 1996.

But anecdotal evidence suggests that the public is becoming more aware of ecological issues. The word ecology is raised more frequently in conversation while advertisements boast the environmental merits of everything from sausages to mineral water.

Another source of optimism for environmentalists has been the Russian courts' defence of the environment. Earlier this year, the Supreme Court declared a dozen government logging permits illegal because they had not been preceded by an environmental impact assessment.

Also this year, the Moscow electoral commission was forced by a city court to allow environmentalists to



Troubled waters: a local resident with fish which he caught in a polluted lake in the industrial town of Dzerzhinsk, about 400 kilometres east of Moscow. In a report published last year detailing dioxin pollution in Russia, Greenpeace, the international environmental organisation, named Dzerzhinsk as the site of the country's worst chemical pollution and identified its nearby lake as the most poisonous in the world

George Rapley/PA

firm they have faced a big increase in penalties – although they often claim a lack of cash with which to pay environmental fines.

In an economy which still operates largely through barter or the accumulation of debts, lack of cash is also what prevents Russia's richest industries – and among its worst offenders – from introducing environmental improvements. In oil production, for instance, oil companies continue to leak oil into the ground and water at alarming rates.

Some companies have been forced to make their operations more environmentally friendly. Uralmash, the Soviet Union's biggest heavy machinery plant that was privatised in 1993, has held its energy bill over the past four years at 22 per cent of its total costs, compared to a 41 per cent level it would have reached had the company done nothing.

It has also stopped dumping oily wastes into the local Iset river, having set up a biological process for breaking them down. Finally, it is about to put on stream a new water treatment plant to clean up supplies to the homes of Uralmash's 14,000 workers.

Alexander Zhernakov, operations manager at Uralmash, says the company was forced to make big improvements in energy efficiency in the wake of huge price increases made by monopolistic utilities.

The environmental problem of greatest concern to most Russians is the pollution of water supplies. A recent straw poll of the inhabitants of Yekaterinburg, home town to both Uralmash and President Boris Yeltsin, produced unanimous agreement that poor water was the country's most pressing ecological problem today.

Cleaning up the water supplies will depend on whether people can be persuaded to pay more for their water in order to fund new treatment plants. "If people have to choose between bread today and clean water tomorrow, they will choose bread today," says Mr Danilov-Danilian.

But some of the residents taking part in Yekaterinburg's straw poll – said they would be prepared to pay more "for quality".

A pioneer in testing this proposition is St Petersburg's water and sewerage utility, which is struggling to finalise a loan from the European Bank for Reconstruction and Development to help revamp the city's dilapidated water network.

Although St Petersburg authorities have agreed to underwrite the loan, the EBRD has set two other conditions for the loan. It is demanding not only a timetable for tariff increases but payment guarantees from Russia's finance ministry in case state-owned institutions fail to pay their bills.

THE REGIONS: THE KUZBAS • by Chrystia Freeland

## Disenchantment takes root

Miners whose protests helped oust communism are still waiting to reap the rewards

In 1993, the Kuzbas and its militant miners seemed to represent all that had been wrong with Soviet communism and symbolise what could be right with Russia if communism was swept away. Their protests hammered one of the final nails into the coffin of the USSR, which could not bear the opposition of the proletariat it was pledged to defend.

The Kuzbas miners were also one of Russian President Boris Yeltsin's most important early allies, in the dying days of the Soviet Union when the robust Siberian politician was the hero of Russian democrats. Nearly a decade later, the Kuzbas is gravely disenchanted with the revolution it helped set in motion.

"We supported Yeltsin, our union supported him, and we supported Chubais [the radical market reformer sacked from the cabinet last month] too," says Vitaly Makarov, head of the Komsoomolets mine local of the Independent Trade Union of Coal Miners, the anti-communist trade union most vocal in supporting the 1993 democratic revolt. "We hoped for improvements. But today, many people feel deceived. Life has just got worse."

In the gritty Kuzbas, it is easy to understand the miners' disenchantment. The economic mainstays of the region – coal mines and the metals industry – were the stars of the rough Soviet economy; but the obsolete mills and poorly out-fitted mine shafts are the unwanted step-children of the sleeker, more efficient capitalist system the new Russia is trying to build.

Never a land of milk and honey, the Kuzbas has become a harsher place in which to live over the past decade. Its snow black with coal dust in the seemingly endless Siberian winters, its people housed in decaying, concrete bunkers, its most important factories on the edge of bankruptcy, the Kuzbas is the dark side of post-Communist Russia.

And while the spoils of capitalism that glitter on the streets of Moscow have largely passed the Kuzbas by, it is rich in the malig- name products of Russia's market transition, with crime among the region's fastest growing sectors.

Remote mining towns of the region, such as Leningrad-Kuznetsky, whose mayor is

under arrest and facing criminal charges, have a horrifying murder rate. With a population of 40,000, an average of two people a week were killed here last year.

Aman Tulev, the charismatic leftist leader who was elected governor last autumn with nearly 95 per cent of the vote, admits that the Kuzbas is a dangerous place to live. "Crime and corruption have reached dimensions unheard of in any region," Mr Tulev said in a television interview shortly after he took office.

Confronted with the traumas of market transition, combined with the sort of economic obsolescence even mature capitalist countries such as the US and the UK have found difficult to manage in their own fading coal regions, the leaders of the Kuzbas are struggling for solutions.

In Leningrad-Kuznetsky, for example, Bakhtiyar Mamayev, the acting mayor, is trying to find jobs for those laid-off by the decaying coal industry.

A well-educated, westernised former Moscow banker, Mr Mamayev radiates good intentions. But it is hard to see how his plan to invigorate a moribund textile factory through investments from the city's impoverished treasury will work. Even if his scheme meets with initial success, it will be hard for textiles produced by the remote assembly lines of the Kuzbas to compete with Asian imports, which have largely wiped out the Russian textile industry.

In Kemerovo, the regional authorities have another idea – to promote small businesses able to employ people sacked by unprofitable coal mines or steel mills. "There will be massive closures of the coal mines, and so we must find new jobs, jobs which will help change the structure of the economy," says Sergei Bereznikov, deputy governor of the region.

But Mr Bereznikov admits that the bureaucratic legacy of the old system and the corruption of the new economic order have created an obstacle course for would-be entrepreneurs that the local government has not yet succeeded in dismantling. He says that to register a new business requires "about 40 signatures" from various apparatchiks.

This bureaucratic nightmare "dwarfs our development," he says. "This is the main complaint of our entrepreneurs. They say that by the time you walk through all the necessary corridors, your desire to open a business has vanished."

A pragmatic approach has won the province much foreign interest

In the Kremlin museum in the ancient city of Novgorod stands a colourful exhibition celebrating the 1917 Bolshevik revolution.

Alongside it is a simpler – though more moving – display illustrating the lives of those Novgorodians who were repressed in Stalinist times. "People, we appeal to your memories, to your hearts. Do not allow their fate to become your fate," the inscription runs.

The juxtaposition of exhibitions sums up the spirit of modern-day Novgorod. While the city does not wish to deny its past, it aspires to a better future. "We are not reds or whites but Novgorodians," is the constant refrain of Mikhail Prusak, the region's 38-year-old governor.

But as the Russian economy is slowly resurrected, Mr Thompson thinks the Kuzbas will pick up too. "It is a world class coal basin, but its potential is now obscured," he says. For the depressed Kuzbas miners, who have helped one way of life disappear but have not yet seen a better one emerge, Mr Thompson's promised renaissance cannot come soon enough.

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No FT, no comment.

THE REGIONS: NOVGOROD • by John Thornehill

## Investors drawn to local dynamo

A pragmatic approach has won the province much foreign interest

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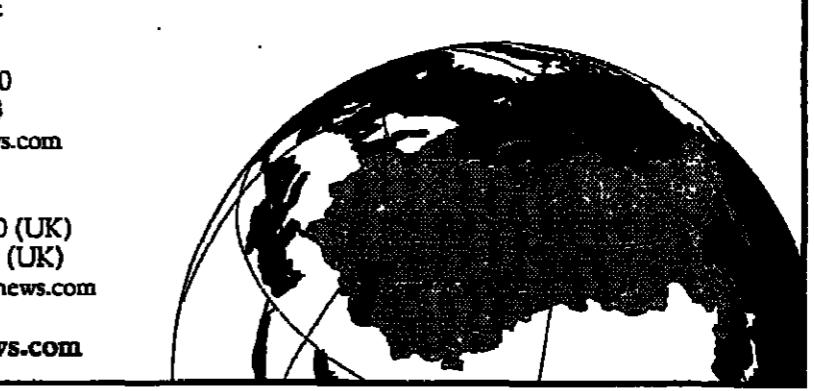
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## 10 RUSSIA

GUIDE TO MOSCOW • by John Thornhill

## Rich food for the Russophiles

From the seedy to the sublime, the Russian capital has plenty to get excited about

When the Marquis de Custine, a footloose French aristocrat, visited Moscow in the nineteenth century he compared the mystical city with one of those "romantic capitals of fabulous lands whose history is a poem and whose architecture is a dream".

Modern-day travellers to Russia, who have the misfortune of arriving at Moscow's Sheremetyevo-2 airport, are unlikely to share that immediate impression. Labelled - with much justice - the worst international airport in the world, Sheremetyevo-2 makes many first time visitors want to climb straight back on their aeroplane.

Long passport queues, dingy surroundings, surly porters and extortionate taxi drivers, are among the airport's chief claims to infamy. Ensuring that a friendly face meets you at the end of this arduous endeavour is an advisable arrangement.

But once the battered traveller arrives in the centre of Moscow, it becomes easier to understand what the excitable marquis was on about. The first glimpses of the fabulous St Basil's cathedral illuminated against the night sky is enough to turn anyone into an instant Russophile.

Moscow is now - as it has always been - a city of arresting contrasts and contradictions. But Russia's pell-mell pursuit of capitalism only appears to have made them more extreme. Ptitable old babushki are to be seen selling their last belongings outside nightclubs for a few roubles while their granddaughters sell their bodies inside for considerably more. Sleek stretch limousines cruise along the same streets as rust-marked Ladas. Office buildings combine twenty-first century computer net-



City of arresting contrasts and contradictions: the daily mushrooming of new billboards are evidence of Mayor Yuri Luzhkov's brand of earthy capitalism

## Guide for the visitor

Time: GMT + 2 hrs (GMT + 3 hrs from late March to late September)

Climate: Mean daily temperatures in Moscow range from -12°C in January to 18°C in July.

Entry requirements:

Passport required by all.

Visa: Entry and exit visas are required by all visitors and must be obtained in advance.

Requirements: three pas-

pas-sed photographs, photo-

copy of the first five pages of old-style passports or last two pages of EU passports

and copy of invitation from company or sponsor, detail-

ing name, personal details,

passport number, time and

purpose of visit.

Only certain institutions

such as western joint ventures and Russian ministries

may issue invitations. Allow

at least 10 days for your invi-

tation to come through from

Moscow, and between six

and 10 weeks for your visa

application to be processed.

For a fee, travel agencies

or services which specialize

in obtaining visas can often

secure visas much more

quickly, sometimes over-

night, and, at a higher price,

some Russian embassies will

process business visas

within 48 hours.

Nationals of Cyprus do not

require a visa.

Legislation passed in July

1996 requires foreign visitors

planning to stay for more

than three months to pro-

duce an HIV (Aids) test cer-

ificate in order to obtain a

visa, and visa applicants

must prove they have

enough money to fund the

visit.

If staying more than three

days, visas must be regis-

tered through hotel or spon-

sor.

Cash: it is possible to with-

draw money from automated

teller machines using cards

belonging to leading western

networks.

Good Russian cooking -

consisting of soups and

heavy meat dishes - can be

surprisingly hard to find.

The most enticing atmos-

phere is to be found in the

Central House of Writers,

the haunt of Moscow's liter-

ati, where an elegant - and

expensive - restaurant now

resides. Mass market Rus-

sian food - such as pirozhki

(pies), salads, and vodka -

can be sampled at the ever-

widening chains of Russkoe

Bistro or Yolki Palki eat-

eries.

Getting around Moscow is

a challenge. But with a good

map, the extensive metro

system can be mastered.

There is also a growing fleet

of yellow taxi cabs which

in theory at least - provide

metered rides and standard

fares. Muscovites might

advise flagging down any

passing car and offering the

driver a few roubles for a

ride. Most times this will be

perfectly safe. But you

would not dream of doing

this in New York and should

not do so in Russia.

Moscow is a lot less dan-

gerous in reality than it is

widely perceived to be

abroad. But it does not

make sense to take needless

risks.

goods duty-free. On arrival

decide all foreign currency

and valuable items such as

jewellery, cameras, comput-

ers and musical instruments.

You will be required to fill

out a customs declaration

and it is vital you get this

stamped and keep it in a safe

place, because leaving the

country without it can some-

times be difficult.

Health precautions:

Mandatory:

Visitors from Asia, South

America and Africa require

a certificate for yellow fever

inoculation. A cholera vac-

cination certificate is needed if

coming from an area of

infection. An HIV certificate

is required for long-stay visi-

tors only. If arriving at

Moscow this is not usually

demanded.

Advisable: It is advisable to

be up to date for the follow-

ing immunisations: polio

(within 10 years), tetanus

(within 10 years), typhoid

(within six months), hepatitis A (moder-

ate risk only).

Public holidays:

Fixed dates: 1-2 Jan (New

Year Holiday), 7 Jan (Gus-

tin Orthodox Christmas), 23

Feb (Defenders of the

Fatherland Day), 8 Mar

(International Women's Day), 1-2 May (May Day Hol-

iday), 9 May (Victory Day), 12

June (Independence Day), 22

Aug (National Flag Day), 7

Nov (Anniversary of the

October Revolution), 31 Dec

(New Year's Eve).

If holiday falls on a Sat-

day or Sunday the following

Monday is treated as a half-

day.

Variable dates: Orthodox

Easter.

Working hours:

Business: (Mon-Fri) 0800-

1730/1800 (appointments are

best made between 0800 and

1000).

Banking: (Mon-Fri)

1000-1800, Moscow Sheremet-

yevo-2 airport 0800-2030

daily.

Shops: (Mon) 0800-1800, (Tue-

Sat) 0800-2100.

Source: *World of Information*,

March 1997

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# Guide for the visitor

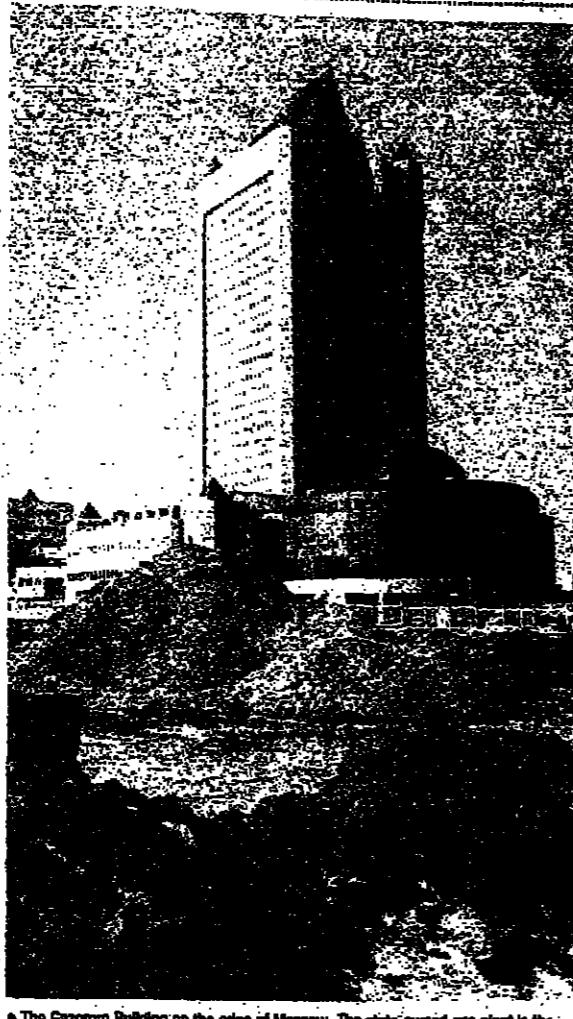
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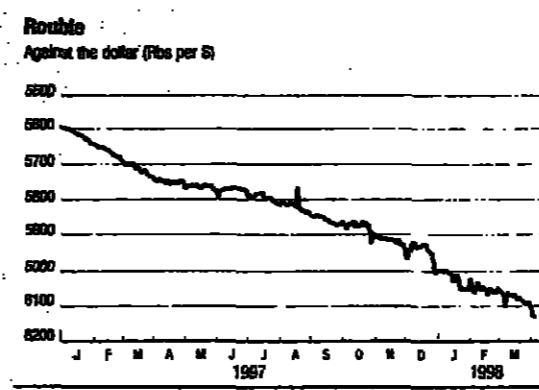
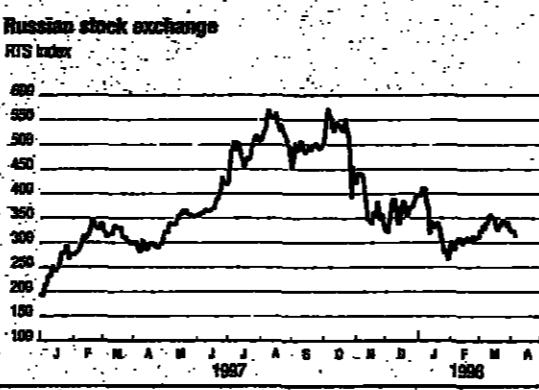
## RUSSIA 11

Area: 17,075,400 sq km  
 Population: 145,100,000 (Official 1996 est)  
 Languages: Russian  
 Currency: Russian Ruble  
 Exchange rate: 1997: 1 \$1 = Rls 6.7964  
 April 6 1998: \$1 = Rls 6.1327

Major cities and population (1990)  
 Moscow (capital) 7,953,000  
 St Petersburg 4,683,000  
 Nizhny Novgorod 1,495,000  
 Novosibirsk 1,418,000  
 Yekaterinburg 1,347,000



The Gazprom Building on the edge of Moscow, the state-owned gas giant is the world's largest natural gas producer



A roller coaster along a marble parapet on Manezhnaya Square outside the Kremlin in Moscow.



Brokers trade stamps at the Russian stock exchange in Moscow.



At a kiosk in Moscow's GUM shopping arcade, a woman examines a packet of foreign tea.

Source: Datastream/CH/ES

Constitution  
 • Official name: The Russian Federation/Russia  
 • Legal system: Federal state with republican form of government. A new constitution was adopted in a national vote on December 12 1993  
 • National legislature: The constitution created a two-chamber legislature: the lower house, the State Duma, with 450 deputies elected on a territorial basis; and the upper house, the Federation Council, with 178 deputies, two from each of Russia's 89 republics and regions

• National government  
 The president, currently Vladimir Putin. The present government was formed in December 1997. Local mayor elected results, March 1997  
 • Multi-party system  
 The Russian party political scene has been split, with a large number of parties and organizations.

The most important parties are: Communist Party of the Russian Federation (CPRF); Our Home is Russia (ODR); Liberal Democratic Party (LDPR); Yabloko; Agrarian Party of Russia (APR); Russia's Democratic Choice (RDC); The Women of Russia; Congress of Russian Communities (CRC).

### Economic summary

	1993 (estimated)	1995 (actual)
Total GDP (billion)	468	465
Real GDP growth (annual percentage change)	1.0	3.0
GDP per head (\$)	2180	2421
Inflation, year-on-year percentage change in CPI	11.5	16.0
Industrial production (annual % change)	2.0	4.0
Services output (annual % change)	0.0	2.2
Foreign exchange reserves (\$bill)	14.5	17.0
Total foreign debt percentage of GDP	29.7	30.0
Current account balance (\$billion)	-0.58	-0.64
Merchandise exports (\$billion)	84.8	91.4
Merchandise imports (\$billion)	71.4	78.4
Trade balance (\$billion)	13.4	12.6
EXPORTS		
US	6.0%	8.0%
Germany	8.0%	9.0%
Ukraine	9.0%	20.5%
Imports		
US	6.0%	11.0%
Germany	11.0%	14.0%
CIS	29.9%	

### Wherever you are

## Preeminent in Central and Eastern Europe

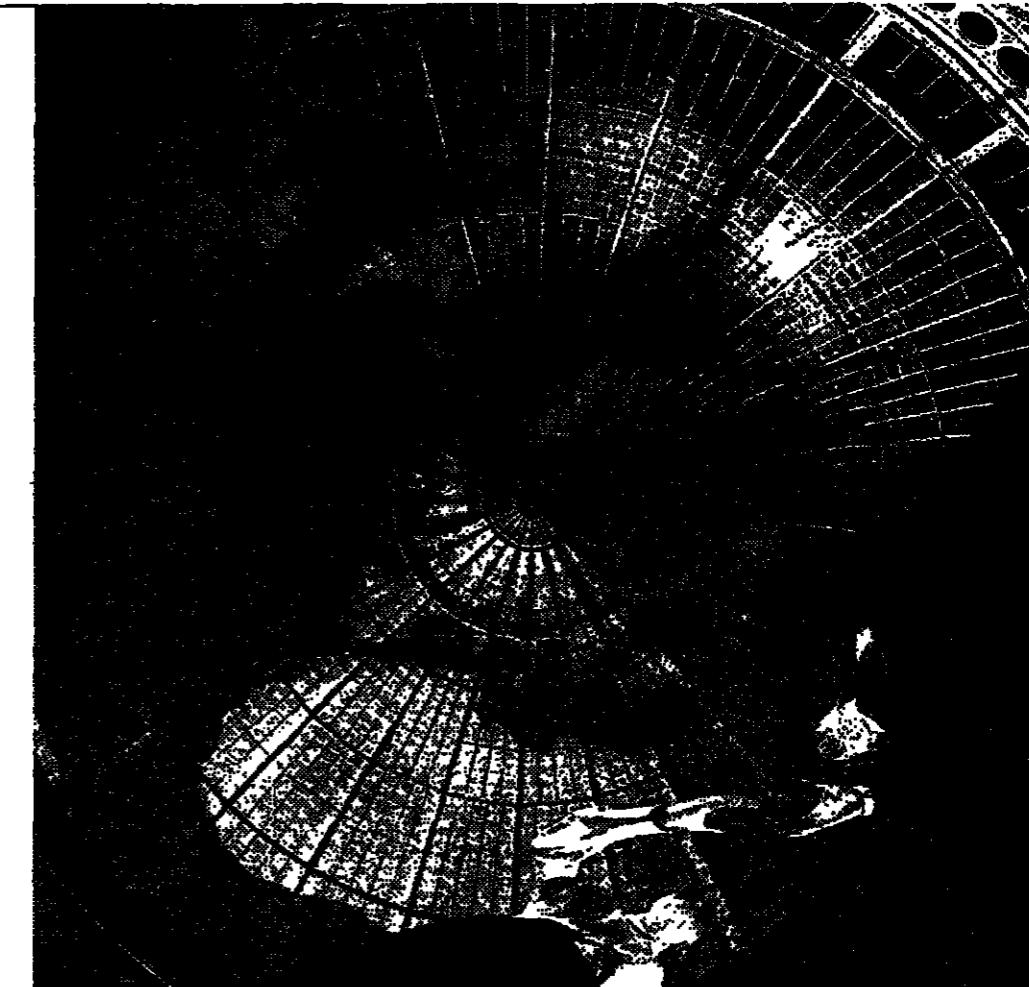
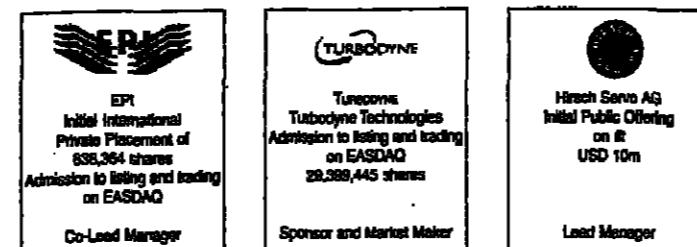
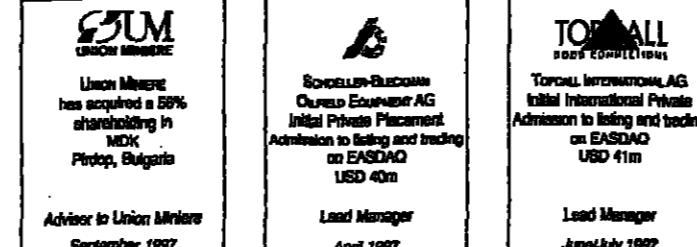
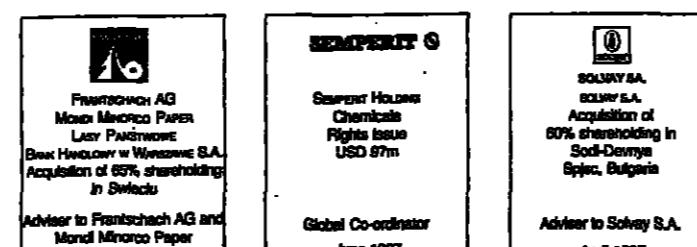
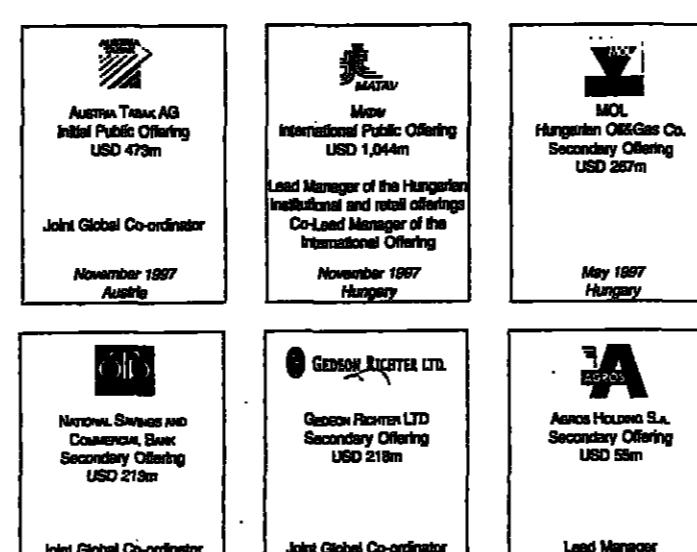
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CHECHNYA • by Carlotta Gall

## Losing the plot

Dangerously, a simmering problem has slipped down the political agenda

A year and a half after the war ended, Chechnya remains a simmering problem for Moscow. It has slipped way down the political agenda, not because the problem has gone away but because the Russian leadership is divided over how to handle the North Caucasus republic. The results are potentially dangerous: important issues are being neglected and relations between the breakaway republic and the Russian government are deteriorating.

Chechnya is looking more and more like what Moscow refers to as the bandit kingdom. Its government is virtually without income, 80 per cent of its population is unemployed, the crime rate has risen sharply and kidnapping has become big business. The men with power are the former fighters that have the biggest stocks of weapons.

Yet the Chechen leadership says that Russia is the

dishonourable one, failing to bide by agreements and not lifting a finger to help rebuild the destroyed republic and its capital Grozny.

Russia, which since the war has pursued a policy of trying to woo Chechnya slowly back into the fold, is losing the desire to solve its most shameful headache.

Although President Boris Yeltsin supports the peace process, his interest has waned and his government has doggedly resisted co-operating with the Chechens.

Almost none of the financial assistance ordered for Chechnya has reached Grozny and agreements on banking, customs and police co-operation have proved worthless.

Meanwhile the military cordon around the republic has been tightened and the belief that, once the Russian army is strengthened, it could return and defeat the Chechens once and for all is gaining currency in some government circles.

Increasingly, the Chechen leadership is turning away from Russia in frustration. President Aslan Maskhadov is embarking on a series of foreign trips to seek western understanding and invest-

ment, most recently to London where he met Baroness Thatcher.

At home in Grozny he has appointed as prime minister the notorious field commander Shamil Basayev - who is still wanted in Russia on terrorism charges - and given him broad powers to tackle crime and bring about economic stability. Both actions have irritated Moscow.

In the short term, the stalemate is hurting Chechnya more than Russia. After winning an extraordinary victory over the Russian armed forces, the Chechens seem to be losing the peace. The republic has de facto independence but is struggling to prove it can exist as a state. No country will recognise Chechnya's independence or help it with significant foreign investment until Russia does. Meanwhile Russia has an economic stranglehold on it.

However, in the long term, Russia looks like it will lose Chechnya forever. Leaving the republic to its own devices, with no assistance and no effective engagement, has only encouraged Chechnya to go it alone and gain

full independence. The peace agreement signed at the end of the war in August 1996 postponed the decision on status for five years until 2001 allowing time for emotions to cool. By then Russia will have a new president. At the present rate though, the two sides will have to fudge the issue for a further five years.

Amid the gloom there are some bright spots. The chances of renewed war are remote. Mr Basayev is adamant that it will not happen in his republic and the most gung-ho Russian minister, Anatoly Kulikov, has recently departed from the interior ministry.

Even more important, the oil that makes Chechnya of such strategic importance will continue to flow. Chechnya lies on the pipeline route that exports oil from Azerbaijan's offshore fields in the Caspian Sea to the Russian port of Novorossiysk on the Black Sea coast.

The Chechen government has wrangled with Russia over tariffs for the oil transported across its territory but it has kept to an agreement signed last autumn to guarantee the flow and the



The lesson: leaving the republic to its own devices since the war has only encouraged Chechnya to go it alone

security of the pipeline.

Mr Basayev himself is also seen as a cause for hope in Chechnya. The 33-year-old fighter turned politician is widely seen as the only man who can pull Chechnya back from the brink. When Mr Maskhadov named him prime minister in January Mr Basayev vowed to combat crime and kick-start the economy within six months. "I do not need more time than that," he says.

It may seem a foolhardy promise but, since Mr Maskhadov has proved largely ineffective in maintaining law and order during his first year as president, many are looking to Mr Basayev as the man to deliver Chechnya from lawlessness and economic hardship.

His reputation as a hero in Chechnya and a ferocious fighter will help in the war against crime and he is already claiming some success in his battle against kidnapping. He has boosted the security services but says he opposes public executions and wants eventually to abolish capital punishment. "Chechens do not fear, they need order and equality before the law," he says.

When it comes to the economy Mr Basayev is turning out to be something of a reformer. One of his first moves has been to divide up Chechnya's state farms among former fighters and anyone else who wants to work the land.

With big industry and factories destroyed, his government survives on the revenues of the damaged state-owned oil business with minor contributions from the railway station and Grozny airport, road tax and levies from the Grozny market. In the end the Chechens know that they can only rely on themselves.

## Time to recreate the state

Continued from page 1

One source of optimism is the gradual emergence of a few professional, independent and powerful state institutions.

The most impressive is the central bank. Its officials are well-paid and extravagantly housed - and thus far less susceptible to bribes than the rest of Russia's venal bureaucracy.

In sharp contrast with most of the machinery of the Russian state, which has a tsarist disdain for public opinion, the central bank has learned painstakingly to explain its policies to the people.

Another reason for hope lies the competition between Russia's most powerful financial and political clans. Often, as they did in the autumn of last year when the "bankers' war" was in full cry, these battles have the unfortunate side effect of creating political and economic paralysis.

However, in the medium term, their rivalries may make it more difficult for corrupt bureaucrats to play favourites.

Already, the feuds have fostered a healthy, albeit partisan, divergence of opinion in the Russian media. Now that the communist threat has disappeared, Russia's robber barons seem unlikely to back a single candidate in the presidential race in 2000, guaranteeing a further measure of political pluralism.

Most important of all, as the first, chaotic phase of Russia's post-communist transition draws to a close, the country's strongest are beginning to crave political and economic stability.

This small group of bankers, industrialists and regional bosses hit the jackpot during the mass redistribution of wealth that followed the collapse of communism.

But now that the mass give-away - which future generations of Russia will condemn as the rip-off of the century - is over, Russia's winners are desperate to fully legitimise their gains.

"It is unhealthy, but it is a historical legacy," Vladimir Potanin, head of Oneximbank, one of Russia's most powerful financial and industrial groups, says of the dominance a small group of companies enjoys over the Russian economy.

"What we have to do now is spread the wealth think about creating a middle class."

There is, to be sure, more than a little hypocrisy in these claims. But even Russian liberals are beginning to believe that, as the era of looting draws to a close, Russia's robber barons can become allies.

"Some of the big companies in the country, some of the oligarchs, are prepared to say that this system is not stable, that we need fair rules of the game," says Mr Yavlinsky, an early critic of Russia's "criminal oligarchy".

"They want people to stop seeing them as bandits. They want to feel safe. They know that without structural reforms they will always be in danger."

The big test of the tycoons' political inclinations will be the presidential elections in 2000. In contrast with 1996, when Russia was divided between the communists and everyone else, 2000 will offer Russia the messier choices that are the more standard fare of democracy.

The potential candidates can already be roughly divided into three groups. Alexander Lebed, the former general, and Yuri Luzhkov, the powerful mayor of Moscow, are outside the ruling political and financial establishment.

They will seek to capitalise on popular dissatisfaction with a message of populism spiced with a few nationalist slogans.

Victor Chernomyrdin, the recently sacked prime minister, or even Mr Yeltsin himself, will be the standard-bearers of the current elite, unless the moguls manage to find a younger and more charismatic candidate.

And Mr Yavlinsky and Boris Nemtsov, the acting first deputy prime minister, would run on a more liberal ticket calling for deeper democracy and fairer capitalism.

Gennady Zyuganov, the Communist leader, is likely to run and even more certain to lose if he does.

With the exception of the two liberal candidates - neither of whom is viewed as a likely victor - it is not an inspiring field. The race, which has already begun to preoccupy the Russian elite, also presents some dangers.

As Russia's power-brokers throw themselves into backing the next president, political and economic reforms could grind to a halt.

More threatening, but less likely, is the possibility that Mr Luzhkov, currently the man to beat, might chose a rigidly authoritarian and nationalist path if he wins the Kremlin.

Yet the election also offers Russia an important opportunity to choose its destiny. For all their political isolation, one of the important powers Russia's citizens now do possess is the power of the ballot box and that is a lever they use most significantly in presidential elections.

But in order to use it effectively, they need institutions and leaders that are able to articulate the choices Russia faces - a choice Russia faces - sinking into impoverished kleptocracy or striving to become a western-style democracy, with a liberal market economy.

Mr Yeltsin has already secured a place in the history books by emerging as a spokesman for Russia's desire to cast off the yoke of communism. The Kremlin chief now faces his final political choice and the one which may most shape his legacy.

He can devote his formidable energies to clinging to his throne and allow Russia to slide back into lazy authoritarianism. Or, just maybe, Mr Yeltsin will focus on posterity and use his vast presidential powers to give Russia one last push into the liberal, democratic, capitalist world which, for the first time in its history, is within reach.

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